



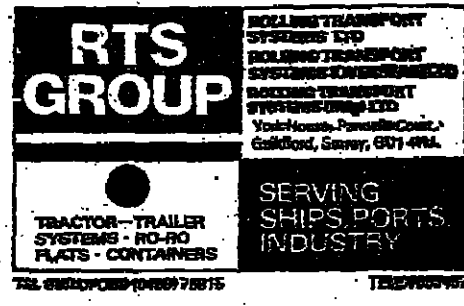
FINANCIAL TIMES

PUBLISHED IN LONDON AND FRANKFURT

No. 28,616

Wednesday November 4 1981

***30p



CONTINENTAL SELLING PRICES: AUSTRIA Sch. 16; BELGIUM Fr 30; DENMARK Kr 6.00; FRANCE Fr 4.50; GERMANY DM 2.0; ITALY L 1.000; NETHERLANDS Fl 2.25; NORWAY Kr 8.00; PORTUGAL Esc 50; SPAIN Ptas 165; SWEDEN Kr 6.00; SWITZERLAND Fr 2.5; YRS 420; MALTA 320

NEWS SUMMARY

GENERAL BUSINESS

Thirteen quizzed over IRA bombings

THIRTEEN people, including one woman, were being questioned by Scotland Yard's anti-terrorist squad last night about the IRA's recent London bombings. They were detained under the Prevention of Terrorism Act after a series of dawn raids in London.

It is not thought any of them was directly involved in the latest campaign.

Howarth funeral
The funeral of explosives expert Kenneth Howarth, victim of last week's IRA bomb in Oxford Street, was held at the military chapel in Chelsea barracks.

Troops to leave
President Goukouni Oueddi of the central African republic of Chad said Libya would pull its troops from his country within two or three days.

Advanced train
British Rail is to put its prototype advanced passenger train into service on the London-Glasgow route from December 7. Back Page

Nuclear move
The loading of nuclear fuel into the first of Dungeness B's advanced gas-cooled reactors is expected to be approved this morning. Back Page

Rate plea lost
Conservative-controlled London borough of Bromley lost its High Court case to have the GLC supplementary rate quashed. Page 9

'Stay aboard'
The commander of the Soviet submarine held in Swedish waters has been banned by Moscow from leaving the vessel.

Fighter crash
A U.S. Air Force F-15 fighter crashed and its pilot is missing after a collision with another F-15 over the Gulf of Mexico. It is the third U.S. military aircraft crash in five days.

Chess draw
World chess champion Anatoly Karpov and challenger Viktor Korchnoi drew the 12th game of their title match. Karpov leads 4-1.

Two-part test
Riders applying for a solo motor-cycle test from March 29 next year will have to take the new two-part test.

Indian campaign
Twenty chiefs from Saskatchewan arrived in London to ask the Government to honour its treaty commitment to protect Canadian Indians' rights.

Husband flees
Tony Mullins was let out of Brixton prison, where he was on remand on burglary charges, to be married. After the ceremony he escaped from his prison officer escort by jumping a wall.

Briefly...
Bill Shankly, former manager of Liverpool Football Club, left £29,000 in his will.
Two one-legged men made a 2,500 ft parachute jump off the Hampshire coast for charity.
A group of 14 MPs wants specialists police units set up to combat racist attacks.
Bomb exploded outside the Swiss airline office in Madrid, injuring three.
Man was shot dead in Hamilton, near Glasgow, after two men blew up his car and van.

CHIEF PRICE CHANGES YESTERDAY
(Prices in pence unless otherwise indicated)

RISES	FALLS
Adams and Gibbon 86 + 10	Inter City Inns 20 + 4
Assed Comins A 81 + 8	Lucas Inds 187 + 6
Avana 240 + 10	Marionair 221 + 6
BTR 240 + 10	Plessey 215 - 8
Beecham 210 + 10	Polysar 278 - 20
Bowater 200 + 9	RHM 70 + 10
British Commonwealth 288 + 18	Roper A 178 + 8
Clarke (Clement) 123 + 7	Simon Eng 273 + 8
De La Rue 645 + 20	Sketchley 258 + 18
General Accident 740 + 10	Smiths Inds 723 + 18
GEC 712 + 13	Sun Life 308 + 10
Glaxo 430 + 10	Taylor Woodrow 510 + 20
Grand Metropolitan 166 + 9	Thorn EMI 430 + 15
GLS A 112 + 13	Whitbread A 150 + 9
GRN 180 + 9	Clyde Petroleum 150 + 17
Hambro Life 324 + 11	Tricofuel 270 + 8
Hartwell 71 + 7	CRA 202 + 10
Hawker Siddeley 312 + 10	Minorco 450 + 30
Horizon Travel 238 + 13	Peko-Wallend 380 + 10
ICI 280 + 6	FALLS
	Senters 100 - 6

SIR MICHAEL EDWARDES GAINS ANOTHER VICTORY

BL workers vote to end strike

BY ARTHUR SMITH AND JOHN LLOYD

SIR MICHAEL EDWARDES, BL chairman, gained another victory last night as union leaders called off the national strike and urged the 58,000 workers in the car company to report for duty today.

The majority of workers at mass meetings across BL's 30 plants ignored their shop stewards' advice and voted to end their opposition to the company's pay package. The dramatic collapse of a strike which threatened the future of the state-owned car company brought considerable relief to Government ministers. It means that the first public sector settlement of the new pay round has come in just below the Government's 4 per cent target—though the traditionally more powerful mine workers have already received an offer of almost twice that amount.

Sir Michael's tough stance in refusing to budge from the offer of a 3.8 per cent increase in basic pay also gives a lead to private sector employers which—as the Confederation of British Industry conference showed—regard pay moderation as their most important aim this year. Sir Michael said last

night he was "very pleased" by the decision and added that this was no time for recriminations. Nonetheless the victory has been bought at a cost. Union leaders last night pointed to the low morale within BL and the danger of future unrest.

Mr Len Murray, the TUC general secretary, said: "The BL workers have given a clear decision on the settlement of their dispute. But neither the BL management nor the Government should take false confidence from this. They have both been given a warning—loud and clear—about their approach to industrial relations. The BL management must now grasp the chance that they have been given, and work to rebuild the confidence of their workers, without which the company will never succeed."

Mr Terry Duffy, the president of the Amalgamated Union of Engineering Workers who strongly recommended his members to accept the revised offer, said he had "no qualms" about his statements, in spite of heavy criticism from shop stewards.

But he warned BL management not to regard it as their victory. "It was not the management's tactics but the workers' responsibility which has won the day."

Senior shop stewards meeting in Birmingham reversed their strike call when they learned that union members throughout the company had voted by 25,058 to 19,683 to accept the company's pay offer. Union leaders attempted to put a brave face to what is another success for Sir Michael's hard-line policy of refusing to give ground. They pointed to the company's "changed attitudes."

Mr Grenville Hawley, national automotive secretary for the Transport and General Workers' Union, said the strike had shaken Sir Michael and changed his attitudes. Workers were looking for a change in attitudes and negotiating posture. Without that,

trouble would be forthcoming within the plants. Mr Hawley placed great emphasis on the company's pledges, given after the long talks involving the Government's Advisory Conciliation and Arbitration Service on Saturday, to help improve communications and attitudes within the company.

BL's biggest plant at Longbridge, Birmingham, gave the lead when more than 10,000 workers voted by a 60 to 40 majority to return to work. They ignored the advice of their shop stewards that the revised deal offered by the company on Saturday represented only a marginal improvement on the original offer.

The improved offer, though leaving the increase in basic pay unchanged, put £1 on overtime and shift premiums, extended the £3.75 minimum bonus to cover periods of sickness, layoff and holiday and contained guarantees of improved communications between management, unions and workers.

Continued on Back Page
News Analysis, Page 11
Editorial Comment, Page 22

NEWS BOOSTS EQUITIES

SHARE prices on the London stock market hovered nervously while the BL workers voted, writes Duncan Campbell-Smith. But when news of the outcome came through, prices moved up smartly within minutes. The relief at BL's survival took the FT Industrial Ordinary share index from 480.0 at 10 am—a 1.1 advance on Monday's close—to 489.4 an hour later. The index, helped by a steady opening on Wall Street, closed up 13.3 at 492.2.

There were other bullish factors, including a gathering optimism about lower interest rates and the technical consideration that most subscribers for Cable and Wireless knew how much cash to set aside following the allotments on Monday—and how much could now be committed elsewhere in the market.

But the strong performance of shares in the engineering and motors sectors left no doubt of the dominant sentiment among investors. Lucas Industries and Dowty Group advanced 6p each, to 187p and 148p respectively, while Smiths Industries gained 13p to 325p.

At the same time Mr John Beckett, British Sugar's chairman, let it be known that his company was back in acquisition mood after the bitter battle with Berisford. "Now is the right time to acquire a significant strategic stake in a company with a similar background. Like British Sugar, RHM is a major food manufacturing and distribution company in the UK with a strong agricultural base and similar markets," he said.

RHM's businesses split three main ways. There is the bread and cake baking division which takes in Hovis, Mother's Pride and Mr Kipling cakes; the "grocery" products which include Sava Salt, Scott's Porridge Oats, and Bisto; and an agricultural and animal feedstuff division.

British Sugar believes RHM will provide the diversification the sugar beet industry to which it has so far been tied. However, Berisford is not so sure, and with 40 per cent of British Sugar's equity as a legacy of its own bid, will have a major say in any capital raising or share offer that British Sugar would have to make to take over all of RHM.

Mr Gordon Percival, a Berisford director, said it would wait for firm proposals from British Sugar. However, he thought RHM had "no attractions" for Berisford. "It needs a lot of capital injecting into it and without much prospect for growth," he said.

Nevertheless, the market reaction was to lift British Sugar's share price to 325p, a 2p rise on the day after a 6p rise the day before. Berisford's share price rose 1p in sympathy to 119p—its ending in British Sugar accounting for 42 per cent of the market value of £184m.

The outcome of the talks will not be known for several weeks and then British Sugar, under Stock Exchange rules, would need shareholders' approval for any further move, on the grounds of relative size and because it has no spare issued capital.

Meanwhile an added element of uncertainty will be maintained over Berisford's intentions. It is four months into the compulsory 12-month cooling off period demanded of an unsuccessful bidder under the Takeover Code. But the Takeover Panel could waive the remainder if Berisford put up a good case for needing to protect its interests, or if a new group of shareholders emerged in the form of a proposed merger between RHM and British Sugar.

News Analysis, Page 26
Lex, Back Page

W. German jobless total up to 1.36m

BY STEWART FLEMING IN FRANKFURT

UNEMPLOYMENT IN West Germany reached 1.36m or 5.9 per cent last month compared with September's 1.25m or 5.3 per cent, according to official figures published yesterday, in the wake of a warning from Count Otto Lamsdorff, the Economics Minister that in peak months next year the figure could climb to 2m.

Count Lamsdorff's warning was accompanied by a strong hint that he hopes that in the forthcoming wage round the unions will settle, for a second consecutive year, for wage increases below the expected rate of inflation with living standards falling behind 1978 levels.

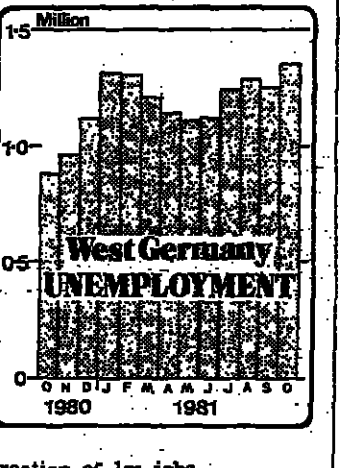
There has been growing pressure on the unions in particular from the Bundesbank and employers, to accept a further cut in real income next year to allow corporate profits to increase to help finance higher capital investment.

But at the weekend Herr Oskar Vetter, the head of the German Trade Union Association, called for a programme to counter unemployment including a lowering of interest rates by the Bundesbank, price restraint by companies and the creation of 1m jobs.

Under these conditions, he said, the unions would be prepared to discuss measures which workers would find painful—a strong hint that the unions might then accept wage restraint.

Initial reactions from employers, however, have been to point to wage restraint as the decisive factor which will help turn the economy.

The October unemployment figures also showed a sharp increase in the number of people on the dole. Continued on Back Page



Under these conditions, he said, the unions would be prepared to discuss measures which workers would find painful—a strong hint that the unions might then accept wage restraint.

Initial reactions from employers, however, have been to point to wage restraint as the decisive factor which will help turn the economy.

The October unemployment figures also showed a sharp increase in the number of people on the dole. Continued on Back Page

Under these conditions, he said, the unions would be prepared to discuss measures which workers would find painful—a strong hint that the unions might then accept wage restraint.

Initial reactions from employers, however, have been to point to wage restraint as the decisive factor which will help turn the economy.

The October unemployment figures also showed a sharp increase in the number of people on the dole. Continued on Back Page

Playboy sells UK organisation

BY DUNCAN CAMPBELL-SMITH

PLAYBOY Enterprises Inc. has agreed to sell its UK organisation, including its troubled casino operations to Trident Television for £17m.

The proposed deal is not subject to the outcome of the court appeals lodged by Playboy last month against the refusal of South Westminster magistrates to renew gaming licences at the Playboy and Clermont Clubs.

The Gaming Board has also sought to remove the licence of the Victoria Sporting Club but the magistrates have adjourned this case pending the Playboy and Clermont appeals. The three casinos affected are the mainstay of Playboy's UK business, which also comprises smaller casinos in Manchester and Portsmouth, 80 betting shops and a half interest in two other casinos jointly owned with Mecca.

In acquiring the business, Trident will take up the appeal lodged by Playboy. The television company said yesterday that it had also applied last

week to the Gaming Board for certificates of consent which could allow it to obtain gaming licences in its own right next year.

Mr Ward Thomas, Trident's chairman, said last night: "One has to accept the fact that there is a risk. But we have noted London's example in the case of the International Sporting Club—and London was left at the end of the day with a going operation."

London bought two casinos from the Coral Leisure Group while an appeal was pending against a withdrawal of licences. The Victoria Sporting Club itself was acquired by Playboy under similar circumstances. A change of ownership for the affected business did not lead the Gaming Board or the police to drop their objections in any of these cases, though it was usually seen as a major factor in the subsequent decision of the courts to uphold the appeal.

If Trident can succeed with its appeals, which are due to be heard early next year, it will have acquired for £17m a business which earned pre-tax profits of around £10m in the year to June 30.

The company announced in June that it had agreed in effect to divest itself of 80 per cent of Tyne Tees Television and 85 per cent of Yorkshire Television, at present wholly-owned subsidiaries.

The proceeds of these sales, which Trident was directed to make by the Independent Broadcasting Authority last December, should amount to between £10m and £12m, according to Mr Ward Thomas.

This, together with borrowings of £5m to £7m, will finance the Playboy purchase.

The deal could mark a drastic change in future Playboy operations. Casino earnings accounted for about 85 per cent of the group's worldwide pre-tax trading profits of just under \$40m in the year to June 30.

Lex, Back Page

Things are looking different ... Down Under

New Zealand is a highly specialised country where three million people have become the world's most active traders. It is now poised to begin a major development programme based on its rich natural resources.

There has never been a better time to explore the opportunities in New Zealand. This needs local knowledge of the people, the economic situation, the incentives and the legislation.

For more than a century New Zealanders have depended on The National Bank of New Zealand for a high standard of professional skill in encouraging trade. The same experience is available to you directly from our London Branch, 100 Pall Mall, or call at your nearest branch of Lloyds Bank Limited.

SHARE A WORLD OF EXPERIENCE

The National Bank of New Zealand Limited

A member of the Lloyds Bank Group

100 Pall Mall, London SW1Y 5EL Tel: 01-930 7366 Telex: 888189

EUROPEAN NEWS

Solidarity call for 'active strikes'

GDANSK.—Some leaders of Poland's Solidarity union yesterday called on members to take control of their places of work in future rather than paralyse them through strike action.

The union's 107-member ruling national commission, meeting in Gdansk, heard calls for "active strikes" in which workers would remain on the job but themselves dispose of what they produced.

The meeting was called to discuss ways of ending a wave of wildcat stoppages and took place after Mr Lech Walesa, Solidarity's leader, persuaded 100,000 strikers to return to work in the sulphur-producing region of Tarnobrzeg on Monday. Strike leaders from three other regions, however, pleaded strongly for understanding and said that ending their strikes without their grievances being settled would only cause further trouble.

Strikes continue in Zielona Gora, Sosnowiec and Zyrardow in defiance of calls by both the union and Parliament for an immediate end to all industrial action.

Most speakers yesterday acknowledged a lack of discipline in the union ranks but said this arose from the number of complex problems facing Poland's workers—Reuter.

Christopher Bobinski added: An opinion poll carried out among Solidarity members last week showed that about 25 per cent approved of the Government-proposed strike ban. Only 43 per cent said they would take action against the strike ban if it was introduced.

Other recent surveys have shown that 67 per cent of the population is in favour of an end to strikes.

AP reports from Warsaw: Poland's public prosecutor has charged about 250 Communist Party officials, including a former Cabinet member, with corruption.

Thirty-one people held executive positions in various offices and agencies "of a central level," the report said.

FINANCIAL TIMES, published daily except Sundays and holidays. U.S. subscription rates \$385.00 per annum. Second class postage paid at New York, N.Y., and at additional mailing centres.

French left-wing front breaks ranks

BY TERRY DODSWORTH IN PARIS

COMMUNIST deputies in the French National Assembly refused yesterday to support the Government in a vote on the budget for the second time in a week.

This split in the so-called united Socialist-Communist front in the Assembly has undermined the Communist Party's aim to differentiate itself from its Socialist partners, even while continuing to give "fundamental support" to the Government alliance.

In both cases, the Communists have chosen traditional targets for their attack. Yesterday, they proposed a special 10 per cent tax on the provisions made by oil refinery companies for currency fluctuations, refused to budget from this position and voted against the Government in the division.

Earlier in the budget debate, the Communists roundly criticised the watering down of the wealth tax proposals, which,

they claimed had been made largely irrelevant by the Government's decision to allow a number of exonerations. They were particularly upset about the decision to ignore art collections for the calculation of the tax, a project personally supported by President Francois Mitterrand. In several votes on the wealth tax project, the Communists abstained.

The Communist moves have not unduly embarrassed the Government, which is now under less consistent pressure from

(Paris) in the Paris law courts.

Three other officials of the bank, M Jean Richard, M Daniel Rouchy and M Jean Peyrichou, all of them from the bank's private management department, are named in the action, along with M Pierre Lafecore, an industrialist. The customs charges allege that some 30,000 gold coins, worth about FF 20m (£2.5m) and belonging to M Lafecore, were transferred by the bank to Canada in the summer of last year.

The National Assembly has also adopted a new tax designed to increase the liability of about 1m high taxpayers, who are being required to make additional payments specifically to finance the national unemployment fund.

The General's comment surprised some officials, who said that the Swedish Government wanted the incident to be closed.

On Monday night Gen Ljung said on Swedish television that he believed the submarine was engaged in espionage when it ran aground.

The report he objected to was based largely on a seven-hour interrogation of Captain Piotr Gustin, the vessel's commander, and a navigation officer, followed by inspection of the submarine.

Ekofisk strike ends

A week-long strike by 500 oil and gas workers in the Ekofisk field in the Norwegian sector of the North Sea ended yesterday after pay "adjustments" were offered by Phillips Petroleum, the operating company, writes Fay Gjerster in Oslo.

These trends point to power-station consumption of 329m tonnes of coal equivalent (rice) by the year 2000, which the study asserts is too low to achieve the aim of a substantial reduction of dependence on imported hydrocarbons.

Current projections point to total EEC consumption of 500m tonnes by the end of the century. The study argues that 550m to 570m tce would be a better target.

Association of the Coal Producers of the European Community, argues that a "truly valid energy policy" is needed to assure long-term supplies. It says that the objective should be an expansion of coal-burning capacity, particularly in power stations.

Speaking for producers in Belgium, France, West Germany and the UK, the study calls for urgent decisions to build coal-fired power stations to change present consumption

patterns.

These trends point to power-station consumption of 329m tonnes of coal equivalent (rice) by the year 2000, which the study asserts is too low to achieve the aim of a substantial reduction of dependence on imported hydrocarbons.

Current projections point to total EEC consumption of 500m tonnes by the end of the century. The study argues that 550m to 570m tce would be a better target.

MEPs begin budget wrangling

BY JOHN WYLES IN BRUSSELS

THE European Parliament yesterday opened the EEC's annual budget wrangling season in Strasbourg armed with a battery of tactical ploys designed to alter member Governments' priorities for the Community's 1982 budget.

One priority unlikely to be seriously challenged by the time the Parliament votes on its budget tomorrow evening, however, is the desire to keep a fairly tight rein on EEC spending. In contrast to past years, the Parliament's budget committee, which masterminds the strategy, is not seeking to force

the Council of Ministers to spend a great deal more money than it wishes, but rather to build up regional, social and aid policies at the expense of agriculture.

Thus, the committee is urging the Parliament's special budget session to add only around 400m units of account (£250m) to the draft spending plans totalling 21.7bn (£12.6bn) which have been submitted by the Council. But within that framework it is adding 428m (£268m) to regional and social spending, and either blocking or refusing

to agree to a 875m (£507m) of agricultural spending.

The addition to non-farm spending would restore the budget to something like the shape of the European Commission's original draft before Ministers put it under the knife in July.

The Parliament's word this week, however, will not be the last one. After the budget draft receives a First Reading tomorrow evening, the Council of Ministers will then give its verdict on the Parliament's amendments and send a revised version back for a Second Reading in December.

EEC coal output boost sought

BY OUR BRUSSELS CORRESPONDENT

WESTERN EUROPEAN coal producers yesterday demanded more effective action at European Community and national government levels to boost coal consumption and to expand the EEC's coal production capacity.

Lanuching the study, "Western Europe's new coal economy," a spokesman for the producers said they were anxious that the move away from dependence on imported oil and gas was too slow.

The study, produced by the

Association of the Coal Producers of the European Community, argues that a "truly valid energy policy" is needed to assure long-term supplies. It says that the objective should be an expansion of coal-burning capacity, particularly in power stations.

Speaking for producers in Belgium, France, West Germany and the UK, the study calls for urgent decisions to build coal-fired power stations to change present consumption

patterns.

These trends point to power-station consumption of 329m tonnes of coal equivalent (rice) by the year 2000, which the study asserts is too low to achieve the aim of a substantial reduction of dependence on imported hydrocarbons.

Current projections point to total EEC consumption of 500m tonnes by the end of the century. The study argues that 550m to 570m tce would be a better target.

Swedish doubts over submarine report details

By Westerley Christner in Stockholm

THE SUPREME Commander of the Swedish armed forces, General Lennart Ljung, said yesterday that he was not satisfied with a preliminary report on how a Soviet submarine ran aground in a high security area off its south-east coast. He said the investigation would continue.

The General's comment surprised some officials, who said that the Swedish Government wanted the incident to be closed.

On Monday night Gen Ljung said on Swedish television that he believed the submarine was engaged in espionage when it ran aground.

The report he objected to was based largely on a seven-hour interrogation of Captain Piotr Gustin, the vessel's commander, and a navigation officer, followed by inspection of the submarine.

Ekofisk strike ends

A week-long strike by 500 oil and gas workers in the Ekofisk field in the Norwegian sector of the North Sea ended yesterday after pay "adjustments" were offered by Phillips Petroleum, the operating company, writes Fay Gjerster in Oslo.

These trends point to power-station consumption of 329m tonnes of coal equivalent (rice) by the year 2000, which the study asserts is too low to achieve the aim of a substantial reduction of dependence on imported hydrocarbons.

Current projections point to total EEC consumption of 500m tonnes by the end of the century. The study argues that 550m to 570m tce would be a better target.

Association of the Coal Producers of the European Community, argues that a "truly valid energy policy" is needed to assure long-term supplies. It says that the objective should be an expansion of coal-burning capacity, particularly in power stations.

Speaking for producers in Belgium, France, West Germany and the UK, the study calls for urgent decisions to build coal-fired power stations to change present consumption

patterns.

These trends point to power-station consumption of 329m tonnes of coal equivalent (rice) by the year 2000, which the study asserts is too low to achieve the aim of a substantial reduction of dependence on imported hydrocarbons.

Current projections point to total EEC consumption of 500m tonnes by the end of the century. The study argues that 550m to 570m tce would be a better target.

Association of the Coal Producers of the European Community, argues that a "truly valid energy policy" is needed to assure long-term supplies. It says that the objective should be an expansion of coal-burning capacity, particularly in power stations.

Speaking for producers in Belgium, France, West Germany and the UK, the study calls for urgent decisions to build coal-fired power stations to change present consumption

patterns.

These trends point to power-station consumption of 329m tonnes of coal equivalent (rice) by the year 2000, which the study asserts is too low to achieve the aim of a substantial reduction of dependence on imported hydrocarbons.

Current projections point to total EEC consumption of 500m tonnes by the end of the century. The study argues that 550m to 570m tce would be a better target.

Association of the Coal Producers of the European Community, argues that a "truly valid energy policy" is needed to assure long-term supplies. It says that the objective should be an expansion of coal-burning capacity, particularly in power stations.

Speaking for producers in Belgium, France, West Germany and the UK, the study calls for urgent decisions to build coal-fired power stations to change present consumption

patterns.

These trends point to power-station consumption of 329m tonnes of coal equivalent (rice) by the year 2000, which the study asserts is too low to achieve the aim of a substantial reduction of dependence on imported hydrocarbons.

Current projections point to total EEC consumption of 500m tonnes by the end of the century. The study argues that 550m to 570m tce would be a better target.

Association of the Coal Producers of the European Community, argues that a "truly valid energy policy" is needed to assure long-term supplies. It says that the objective should be an expansion of coal-burning capacity, particularly in power stations.

Speaking for producers in Belgium, France, West Germany and the UK, the study calls for urgent decisions to build coal-fired power stations to change present consumption

patterns.

These trends point to power-station consumption of 329m tonnes of coal equivalent (rice) by the year 2000, which the study asserts is too low to achieve the aim of a substantial reduction of dependence on imported hydrocarbons.

Current projections point to total EEC consumption of 500m tonnes by the end of the century. The study argues that 550m to 570m tce would be a better target.

Association of the Coal Producers of the European Community, argues that a "truly valid energy policy" is needed to assure long-term supplies. It says that the objective should be an expansion of coal-burning capacity, particularly in power stations.

Speaking for producers in Belgium, France, West Germany and the UK, the study calls for urgent decisions to build coal-fired power stations to change present consumption

patterns.

These trends point to power-station consumption of 329m tonnes of coal equivalent (rice) by the year 2000, which the study asserts is too low to achieve the aim of a substantial reduction of dependence on imported hydrocarbons.

Current projections point to total EEC consumption of 500m tonnes by the end of the century. The study argues that 550m to 570m tce would be a better target.

Association of the Coal Producers of the European Community, argues that a "truly valid energy policy" is needed to assure long-term supplies. It says that the objective should be an expansion of coal-burning capacity, particularly in power stations.

Speaking for producers in Belgium, France, West Germany and the UK, the study calls for urgent decisions to build coal-fired power stations to change present consumption

Two sides take tough approach to arms talks

By Bridger Bloom, Defence Correspondent

THE U.S.-Soviet arms control talks open in Geneva in less than a month and both sides are finalising positions which suggest that a speedy outcome will be impossible.

Public pronouncements by the two sides show serious disagreements in several critical areas on the agenda of the discussions, which are designed to limit medium-range nuclear weapons in Europe. These differences concern weapons systems to be included in a future agreement, their ranges and location.

The Soviet Union wants any agreement to cover all Nato's medium-range weapons, including independent British nuclear forces. Dr Oleg Sivkov, deputy director of the Soviet Institute of World Economy and International Relations, told a meeting at Chatham House, in London yesterday.

Dr Bykov, spelling out arguments by President Brezhnev in a West German magazine interview this week, stressed that Nato had more nuclear weapons than the Soviet Union—936 launchers against 975—and that Nato's planned 573 cruise and Pershing missiles would tip the balance dangerously.

The U.S., which counts warheads and says Moscow has an advantage of 750—rejects this broad approach. It told its allies last month that it favours negotiations limited to Cruise and Pershing missiles and the Soviet SS-20s. Nato has also rejected as propaganda Soviet suggestions, repeated again this week, for a moratorium on all nuclear weapon deployment pending an agreement.

For their part, the Soviet Union scorns the so-called zero option as apparently now favoured by the Pentagon, which would offer to cancel the Nato missile deployments provided not only that the SS-20s were dismantled, but also the SS-4, SS-5 and SS-23 missiles.

One area of apparent common ground is that both sides talk of the need not just to limit but to reduce the numbers of weapons deployed. However, Dr Bykov yesterday made clear that Moscow was not prepared to reduce those nuclear weapons aimed at China. The U.S. claims these can also reach Europe.

THE CURTAIN has gone up on what is sure to be a noisy and discordant West German wage round with a series of random strikes by singers in opera house choruses.

A performance on Saturday night in Cologne of Wagner's "Lohengrin" was cancelled 15 minutes before the start for lack of a chorus to support the swan hero. In Mannheim, the same evening, Verdi's "Rigoletto" was performed, but the soloists must have felt like voices crying in the wilderness.

The singers' union has been demanding an extra half-day free each week for its members who work six days a week and get half-days off according to the length of the run.

The Federation of Theatres and Impresarios has rejected the demand as unrealistic and warned that it would impair the quality of performances. The West German public, which is passionately devoted to opera, has taken the disturbances quietly: the audience at "Lohengrin" got its money back. But nobody wants a repetition of a performance of Wagner's "Die Meistersinger" in Munich in the summer, when the chorus appeared on stage and opened its collective mouth—but not a sound came out.

THE CURTAIN has gone up on what is sure to be a noisy and discordant West German wage round with a series of random strikes by singers in opera house choruses.

A performance on Saturday night in Cologne of Wagner's "Lohengrin" was cancelled 15 minutes before the start for lack of a chorus to support the swan hero. In Mannheim, the same evening, Verdi's "Rigoletto" was performed, but the soloists must have felt like voices crying in the wilderness.

The singers' union has been demanding an extra half-day free each week for its members who work six days a week and get half-days off according to the length of the run.

The Federation of Theatres and Impresarios has rejected the demand as unrealistic and warned that it would impair the quality of performances. The West German public, which is passionately devoted to opera, has taken the disturbances quietly: the audience at "Lohengrin" got its money back. But nobody wants a repetition of a performance of Wagner's "Die Meistersinger" in Munich in the summer, when the chorus appeared on stage and opened its collective mouth—but not a sound came out.

THE CURTAIN has gone up on what is sure to be a noisy and discordant West German wage round with a series of random strikes by singers in opera house choruses.

A performance on Saturday night in Cologne of Wagner's "Lohengrin" was cancelled 15 minutes before the start for lack of a chorus to support the swan hero. In Mannheim, the same evening, Verdi's "Rigoletto" was performed, but the soloists must have felt like voices crying in the wilderness.

The singers' union has been demanding an extra half-day free each week for its members who work six days a week and get half-days off according to the length of the run.

The Federation of Theatres and Impresarios has rejected the demand as unrealistic and warned that it would impair the quality of performances. The West German public, which is passionately devoted to opera, has taken the disturbances quietly: the audience at "Lohengrin" got its money back. But nobody wants a repetition of a performance of Wagner's "Die Meistersinger" in Munich in the summer, when the chorus appeared on stage and opened its collective mouth—but not a sound came out.

THE CURTAIN has gone up on what is sure to be a noisy and discordant West German wage round with a series of random strikes by singers in opera house choruses.

A performance on Saturday night in Cologne of Wagner's "Lohengrin" was cancelled 15 minutes before the start for lack of a chorus to support the swan hero. In Mannheim, the same evening, Verdi's "Rigoletto" was performed, but the soloists must have felt like voices crying in the wilderness.

The singers' union has been demanding an extra half-day free each week for its members who work six days a week and get half-days off according to the length of the run.

The Federation of Theatres and Impresarios has rejected the demand as unrealistic and warned that it would impair the quality of performances. The West German public, which is passionately devoted to opera, has taken the disturbances quietly: the audience at "Lohengrin" got its money back. But nobody wants a repetition of a performance of Wagner's "Die Meistersinger" in Munich in the summer, when the chorus appeared on stage and opened its collective mouth—but not a sound came out.

THE CURTAIN has gone up on what is sure to be a noisy and discordant West German wage round with a series of random strikes by singers in opera house choruses.

A performance on Saturday night in Cologne of Wagner's "Lohengrin" was cancelled 15 minutes before the start for lack of a chorus to support the swan hero. In Mannheim, the same evening, Verdi's "Rigoletto" was performed, but the soloists must have felt like voices crying in the wilderness.

The singers' union has been demanding an extra half-day free each week for its members who work six days a week and get half-days off according to the length of the run.

The Federation of Theatres and Impresarios has rejected the demand as unrealistic and warned that it would impair the quality of performances. The West German public, which is passionately devoted to opera, has taken the disturbances quietly: the audience at "Lohengrin" got its money back. But nobody wants a repetition of a performance of Wagner's "Die Meistersinger" in Munich in the summer, when the chorus appeared on stage and opened its collective mouth—but not a sound came out.

THE CURTAIN has gone up on what is sure to be a noisy and discordant West German wage round with a series of random strikes by singers in opera house choruses.

A performance on Saturday night in Cologne of Wagner's "Lohengrin" was cancelled 15 minutes before the start for lack of a chorus to support the swan hero. In Mannheim, the same evening, Verdi's "Rigoletto" was performed, but the soloists must have felt like voices crying in the wilderness.

The singers' union has been demanding an extra half-day free each week for its members who work six days a week and get half-days off according to the length of the run.

The Federation of Theatres and Impresarios has rejected the demand as unrealistic and warned that it would impair the quality of performances. The West German public, which is passionately devoted to opera, has taken the disturbances quietly: the audience at "Lohengrin" got its money back. But nobody wants a repetition of a performance of Wagner's "Die Meistersinger" in Munich in the summer, when the chorus appeared on stage and opened its collective mouth—but not a sound came out.

THE CURTAIN has gone up on what is sure to be a noisy and discordant West German wage round with a series of random strikes by singers in opera house choruses.

A performance on Saturday night in Cologne of Wagner's "Lohengrin" was cancelled 15 minutes before the start for lack of a chorus to support the swan hero. In Mannheim, the same evening, Verdi's "Rigoletto" was performed, but the soloists must have felt like voices crying in the wilderness.

Kohl sees danger in 'new neutralism' and old nationalism

BY JONATHAN CARR IN HAMBURG

A WARNING that the dangerous mixture of "new neutralism and old nationalism" could emerge in West Germany and threaten freedom in Europe has been issued by Dr Helmut Kohl, the Christian Democrat opposition leader.

Opening his party's congress here yesterday Dr Kohl said no one had seen this danger within Nato rather than the threat from the Soviet Union. During his recent visit to Washington, Dr Kohl said he had constantly stressed his view that a majority of West Germans, now as before, felt their freedom and security lay in continued membership of the Atlantic Alliance.

None the less, partly because of the "weakness and lack of leadership" of the Bonn coalition, the growth of a "neutralist nationalism" was to be feared which would aim to build a German Socialist republic in central Europe. But a neutral Germany would only be free so long as this pleased the Soviet Union, Dr Kohl declared. Without a free

Germany, a free Europe could not be maintained either. He did not suggest that Chancellor Helmut Schmidt favoured any such course, but he believed that those who thought like him were in a minority on the political Left.

Dr Kohl's remarks came as no surprise, following his recent highly critical comments on the pacifist movement and an last month's big demonstration in Bonn, at which U.S. policy in particular was attacked.

Some leading Christian Democrats have shown they are unhappy about Dr Kohl's tough stand and are anxious not to alienate young voters by appearing to direct harsh criticism at all demonstrators against the arms race.

Dr Kohl yesterday made an effort to show his critics half-way, stressing that he wanted a dialogue with the young, and that he respected those who were pacifist by real conviction. But he also warned that the Soviet Union might well interpret the demonstrations in West Germany and elsewhere in Europe as a sign of weakness rather than a desire for peace.

This might make Moscow less ready to make concessions in negotiating with the West, he said.

THE CURTAIN has gone up on what is sure to be a noisy and discordant West German wage round with a series of random strikes by singers in opera house choruses.

A performance on Saturday night in Cologne of Wagner's "Lohengrin" was cancelled 15 minutes before the start for lack of a chorus to support the swan hero. In Mannheim, the same evening, Verdi's "Rigoletto" was performed, but the soloists must have felt like voices crying in the wilderness.

The singers' union has been demanding an extra half-day free each week for its members who work six days a week and get half-days off according to the length of the run.

The Federation of Theatres and Impresarios has rejected the demand as unrealistic and warned that it would impair the quality of performances. The West German public, which is passionately devoted to opera, has taken the disturbances quietly: the audience at "Lohengrin" got its money back. But nobody wants a repetition of a performance of Wagner's "Die Meistersinger" in Munich in the summer, when the chorus appeared on stage and opened its collective mouth—but not a sound came out.

THE CURTAIN has gone up on what is sure to be a noisy and discordant West German wage round with a series of random strikes by singers in opera house choruses.

A performance on Saturday night in Cologne of Wagner's "Lohengrin" was cancelled 15 minutes before the start for lack of a chorus to support the swan hero. In Mannheim, the same evening, Verdi's "Rigoletto" was performed, but the soloists must have felt like voices crying in the wilderness.

The singers' union has been demanding an extra half-day free each week for its members who work six days a week and get half-days off according to the length of the run.

The Federation of Theatres and Impresarios has rejected the demand as unrealistic and warned that it would impair the quality of performances. The West German public, which is passionately devoted to opera, has taken the disturbances quietly: the audience at "Lohengrin" got its money back. But nobody wants a repetition of a performance of Wagner's "Die Meistersinger" in Munich in the summer, when the chorus appeared on stage and opened its collective mouth—but not a sound came out.

THE CURTAIN has gone up on what is sure to be a noisy and discordant West German wage round with a series of random strikes by singers in opera house choruses.

A performance on Saturday night in Cologne of Wagner's "Lohengrin" was cancelled 15 minutes before the start for lack of a chorus to support the swan hero. In Mannheim, the same evening, Verdi's "Rigoletto" was performed, but the soloists must have felt like voices crying in the wilderness.

The singers' union has been demanding an extra half-day free each week for its members who work six days a week and get half-days off according to the length of the run.

The Federation of Theatres and Impresarios has rejected the demand as unrealistic and warned that it would impair the quality of performances. The West German public, which is passionately devoted to opera, has taken the disturbances quietly: the audience at "Lohengrin" got its money back. But nobody wants a repetition of a performance of Wagner's "Die Meistersinger" in Munich in the summer, when the chorus appeared on stage and opened its collective mouth—but not a sound came out.

THE CURTAIN has gone up on what is sure to be a noisy and discordant West German wage round with a series of random strikes by singers in opera house choruses.

A performance on Saturday night in Cologne of Wagner's "Lohengrin" was cancelled 15 minutes before the start for lack of a chorus to support the swan hero. In Mannheim, the same evening, Verdi's "Rigoletto" was performed, but the soloists must have felt like voices crying in the wilderness.

The singers' union has been demanding an extra half-day free each week for its members who work six days a week and get half-days off according to the length of the run.

The Federation of Theatres and Impresarios has rejected the demand as unrealistic and warned that it would impair the quality of performances. The West German public, which is passionately devoted to opera, has taken the disturbances quietly: the audience at "Lohengrin" got its money back. But nobody wants a repetition of a performance of Wagner's "Die Meistersinger" in Munich in the summer, when the chorus appeared on stage and opened its collective mouth—but not a sound came out.

THE CURTAIN has gone up on what is sure to be a noisy and discordant West German wage round with a series of random strikes by singers in opera house choruses.

A performance on Saturday night in Cologne of Wagner's "Lohengrin" was cancelled 15 minutes before the start for lack of a chorus to support the swan hero. In Mannheim, the same evening, Verdi's "Rigoletto" was performed, but the soloists must have felt like voices crying in the wilderness.

The singers' union has been demanding an extra half-day free each week for its members who work six days a week and get half-days off according to the length of the run.

The Federation of Theatres and Impresarios has rejected the demand as unrealistic and warned that it would impair the quality of performances. The West German public, which is passionately devoted to opera, has taken the disturbances quietly: the audience at "Lohengrin" got its money back. But nobody wants a repetition of a performance of Wagner's "Die Meistersinger" in Munich in the summer, when the chorus appeared on stage and opened its collective mouth—but not a sound came out.

THE CURTAIN has gone up on what is sure to be a noisy and discordant West German wage round with a series of random strikes by singers in opera house choruses.

A performance on Saturday night in Cologne of Wagner's "Lohengrin" was cancelled 15 minutes before the start for lack of a chorus to support the sw

EUROPEAN NEWS



Demonstrators protest against Mr Haig's visit to Berlin. The banner reads: "Nothing is more important than peace."

W. German dissent hides growing U.S. popularity

BY JONATHAN CARR IN BONN

WEST GERMAN politicians visiting Washington recently were almost invariably greeted with a series of tough and worried questions. Is there really a big new wave of anti-Americanism sweeping the federal republic? How strong is the pacifist movement? Can Chancellor Helmut Schmidt still push through the North Atlantic Treaty Organisation (Nato) "twin-track" "arm and negotiate" decision on nuclear missiles again opposition in his government coalition?

What, after all, is the U.S. to think when confronted with news of the demonstration in West Berlin against the visit there of Mr Alexander Haig, the U.S. Secretary of State in September, followed a week later by an attempt on the life of General Frederick Kroesen, commander of the U.S. Army in Europe, followed a few weeks after that by the biggest post-war peace demonstration in the federal republic, at which U.S. policy above all was under fire?

Against this background, the results of a poll taken recently by the Allensbach Institute, one of West Germany's most respected public opinion research organisations, seem surprising. They indicate a more positive attitude to the U.S. and Nato by most West Germans than recent events imply. They also show that over the years, the groundswell of public support for the U.S. and Nato has not altered dramatically, in spite of frequent political squabbles between Bonn and Washington.

Asked whether they liked Americans, 56 per cent of those questioned by Allensbach said they did, while 38 per cent said they did not. The institute says this is one of the most positive results it has obtained in reply to this question in 30 years. The ups and downs in West German feeling about Americans have never been very marked, and only once (in January 1957) did the number of those saying they liked the Americans fall below 40 per cent, according to the institute.

Naturally, friendliness for Americans does not automatically imply support for Nato, let alone for the "twin-track" missile decision. But here too, the replies to Allensbach's questions are pretty positive.

Asked whether they felt West Germany should stay in Nato or leave the alliance, nearly 80 per cent of those questioned spoke in favour of remaining and only six per cent for getting out. These are almost exactly the figures which emerged when the same question was put in January, 1969—before the present Social Democrat-Liberal coalition came to power in Bonn and the "Ostpolitik" of Herr Willy Brandt, the former Chancellor began.

The poll shows that in May this year 53 per cent of West Germans felt the Nato "twin-track" decision to be a good

A recent poll shows the U.S. becoming more popular among West Germans. At the same time, they want a firmer say in decisions affecting their interests.

one, while 20 per cent did not. By last month, opinion had shifted against the decision—but not by very much, with 50 per cent still in support and 23 per cent against. As for another question, amounting to "would you prefer to be red than lead?" The answer indicates in Allensbach's view that pacifism was stronger in the West Germany of the 1970s than it is now.

This summer, 45 per cent of those questioned said atomic war must be avoided at all costs, even if this meant living under Communism. In the 1970s, the figure was more than 50 per cent. Now 30 per cent say they would do everything to defend democracy, even at the risk of nuclear war. In the 1970s, the figure was about 20 per cent.

Of course none of this means that the U.S., Nato and Herr Schmidt have nothing to worry about. But it does raise the question why there is such a gap between the rather positive replies made to Allensbach and the disturbing events of recent months in West Germany.

Allensbach sees part of the answer in the exceptionally active way in which critics of

the U.S. and the Nato "twin track" decision are prepared to push their case in public. It notes that supporters of "the Greens"—the anti-nuclear party which is playing a strong role within the "peace movement"—organise demonstrations to press their case, wear badges, attach stickers to their cars, in general make themselves highly visible particularly to the media.

Frau Elisabeth Neumann, head of the Allensbach Institute, notes a discrepancy between the picture made of the media presents of these issues and the mood of the general public as revealed in the poll.

One partial explanation for this is that the West German Government's irritation with the U.S., above all during the Carter administration, was not matched to anything like the same degree by the public at large. But there is another point too—which has something to do both with the stand taken by politicians and the attitudes of ordinary West Germans.

Just over a year ago, West Germans were asked in an opinion poll what they thought was more important for the future—good relations with the U.S. or with the Soviet Union. A total of 63 per cent chose the former and only 12 per cent the latter. In 1954, when the pollsters put the same question, 62 per cent had chosen Washington and 10 per cent Moscow.

So far so good. But the question was also asked in the most recent poll whether West Germany should now wholly support Washington's foreign policy or decide in some cases to go its own way. Here 30 per cent spoke in favour of unqualified support and 56 per cent wanted a case by case decision.

These results indicate neither that the West Germans have become more anti-American, nor notably more pro-Russian. They do show that West Germans have a stronger sense of identity and of political weight. They want a firmer say in decisions affecting their interests, especially when the matter is one of life or death. This is a complicating factor for the U.S. and the Western Alliance—but there is little cause of interpreting it as a major threat to either.

OVERSEAS NEWS

Ecevit given jail sentence

By Metin Munir in Ankara

A MILITARY court in Ankara yesterday sentenced Mr Bulent Ecevit (55), the former Turkish Prime Minister, to four months in prison for denouncing the regime. He was jailed under a decree which forbids former politicians from making statements "on the past and future political and legal structure of Turkey" and engaging in politics.

Two weeks ago, Mr Ecevit issued a statement criticising a decision by General Kenan Evren's administration to disband all political parties. One of these was Mr Ecevit's social democratic Republican People's Party, which has either governed or formed the main opposition since the modern state of Turkey was founded 58 years ago.

Mr Ecevit said he did not support a military regime and mistrusted its intentions for the democratic future of Turkey.

There is no right of appeal against military court sentences of up to three years in prison and only the Ankara martial law commander can change the ruling. He is unlikely to do so. In such an important case as that of Mr Ecevit, which is bound to cause wide repercussions at home and abroad, the court almost certainly reached its decision after consulting the regime.

At the moment, Mr Ecevit is at liberty and will begin his sentence after the judges prepare a written document explaining their decision.

In his defence, Mr Ecevit said he was not indulging in politics but using his constitutional right to "set the record straight". There is no doubt that he was genuinely unhappy about the state of his party. However, he may also have wanted to embarrass the regime.

SINGAPORE POLL REVERSE

PAP complacency rudely shattered

BY KATHRYN DAVIES IN SINGAPORE

SEVEN THOUSAND Singaporean voters have rudely shattered the complacency of Prime Minister Lee Kuan Yew's ruling Peoples' Action Party (PAP) which has dominated the city state's political life for more than 18 years. Until last weekend the PAP held all 73 seats in the single chamber Parliament, having trounced the small and fragmented opposition parties at four general elections since 1958.

But on Saturday, at his sixth election attempt, Workers' Party Secretary-General and veteran Lee opponent, Mr Ben Jeyaratnam, 55, confounded most expectations by winning the Anson constituency with almost 52 per cent of the votes cast (voting in Singapore is compulsory).

The shock to the PAP system was all the greater because in last year's general election their candidate, Mr Devan Nair, polled 84 per cent of the Anson vote. The by-election was called when Mr Nair became President.

The loss of one parliamentary seat may not seem much of a

threat to the Governing Party, but the Prime Minister reflected the general consternation in PAP ranks when he told local reporters after the poll that although he had expected a swing to the opposition of about 15 per cent, "I never expected 35 per cent. We'll have to find out why it happened and take the necessary measures."

To the extent that the Anson result seems to reflect some resistance to Mr Lee's concept of Singapore as a rugged, thrusting society, the Prime Minister may have genuine cause for concern. Anson is a largely working class constituency with many residents still working as hawkers (who run foodstalls), car park attendants, office messengers and labourers.

Like all Singaporeans, they have been hit by recent stiff rent rises, as well as increases in the cost of public utilities, transport and some foodstuffs. While prices are officially 8.8 per cent higher than they were a year ago, foreign economists believe that the statistics tend to camouflage the real rate of

inflation, which is closer to 15 per cent.

Anson voters also have housing problems, with many families crowded into one-room flats or threatened with eviction to make way for redevelopment. Mr Lee's concern about the Anson vote is sharpened by the fact that its problems are not unique in Singapore.

The PAP's response to these complaints in the past has been to reject the concept of "social welfare" (often pointing to Britain as a disaster area in this respect) and to encourage the work ethic.

Goh Chok Tong, Minister for Health, second Minister for Defence and the PAP Organising Secretary, said after the election that the Government would not modify its views.

Such sang-froid could lead to political difficulties for the PAP, which has in the recent past regarded elections primarily as a device to test the capabilities of a second generation of party leaders.

Men like Goh Chok Tong, Mr Tony Tan and Labour Minister Ong Teng Cheong,



Prime Minister: Lee Kuan Yew

were all first approved by the Prime Minister and then smoothly inserted into the parliamentary system. Mr Jeyaratnam has thrown up an interesting challenge to the well worn PAP assumption that its candidates and policies attract automatic endorsement from the electorate.

China may 'restructure' commune system

BY TONY WALKER IN PEKING

CHANGES TO the Chinese constitution now being debated among China's leadership may lead to a radical restructuring of the commune system and the restoration of the position of State President, according to a well-placed Chinese official.

The forthcoming National People's Congress, to be held either later this month or early next month, will debate proposals for a revised constitution, the first full-scale revision since a new constitution was approved by the fourth NPC in 1975 near the end of the cultural revolution.

The highly-placed Chinese official criticised the present commune system, instituted by chairman Mao in 1958. He said it was unsuitable for present conditions. The government, he said, was planning to modify the commune structure and would require changes to the constitution.

Under the proposals being studied, communes would be able to keep their agricultural functions, but a basic administrative and legal organisation would be separately established.

This body would be respon-

sible for administering the law, public security and perhaps some enterprises—functions now performed by the commune.

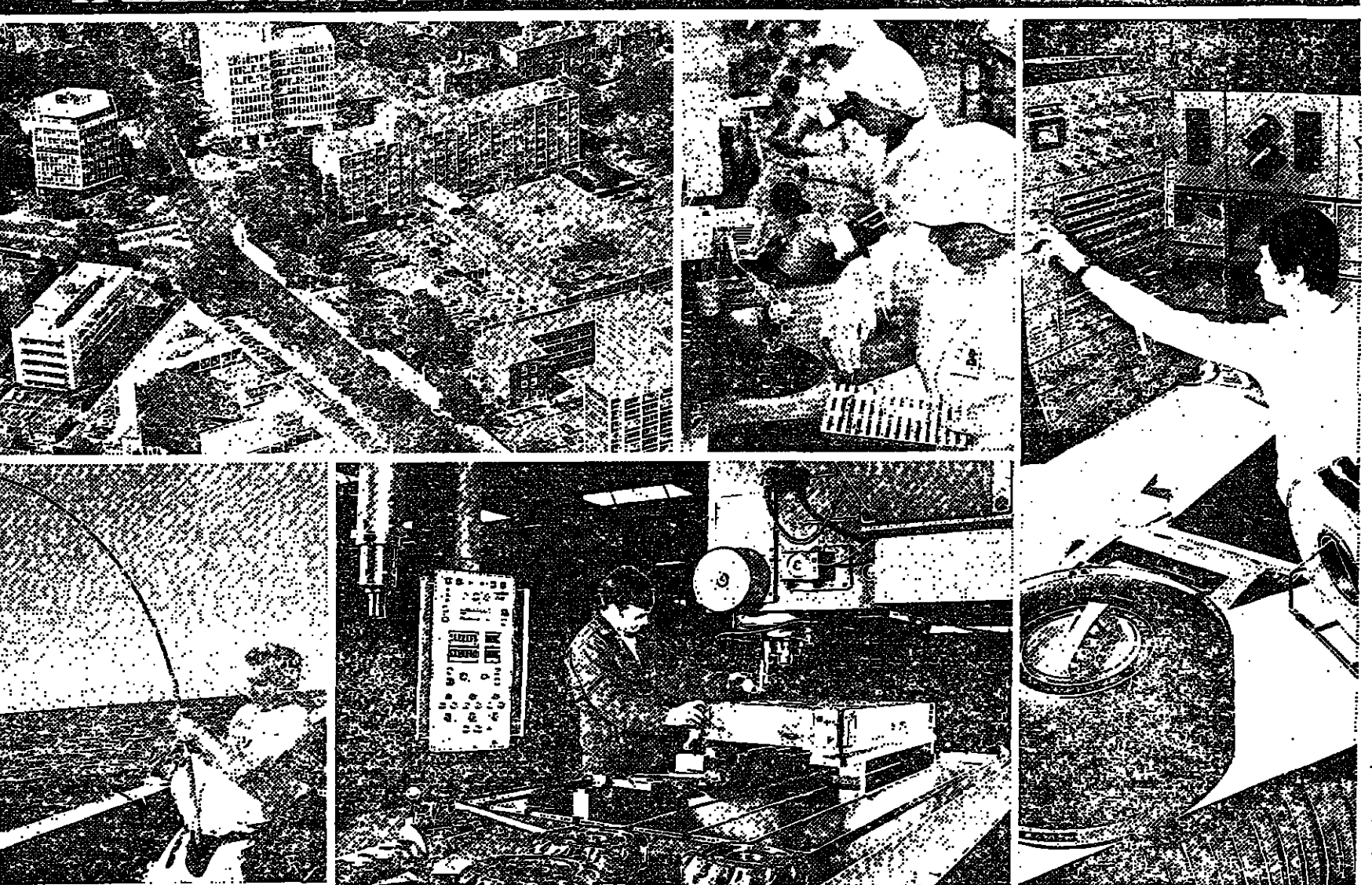
The Chinese have reportedly already started experimenting with administrative changes to the commune system, having established a special town or "Xiang" near Chengdu, capital of Sichuan Province in China's central west.

The "Xiang" would take over some of the commune's administrative functions, cutting down on bureaucratic interference at commune level, a persistent

complaint from peasant farmers.

The commune system, instituted virtually with the stroke of a pen by Mao, was regarded by the late chairman as one of his proudest achievements. Through the communes, Mao hoped to remove the last vestiges of private agriculture. Now, under new policies, peasant farmers are being encouraged to engage in more private production and a work responsibility system is being introduced which rewards those individuals who work harder.

IRELAND TODAY



If you have the yen, we'll send the gen.

'Doing business in Japan' is one of a series of sought-after guides prepared by British business magazine.

You won't find the same depth of information anywhere else. For it hasn't been hastily compiled from random desk research, but is the result of a recent on-the-spot survey.

It tells you how industry and the economy function in Japan, identifies market opportunities in capital and consumer goods, describes the potential for technical collaboration and increased Japanese investment in the UK. It also emphasises the importance of doing business the Japanese way.

To find out about all this, plus details of services for exporters, send for the most authoritative, reliable and up to date gen on the Japanese export scene.

Special Offer: Using this coupon you will also receive details of a reduced rate subscription to British business which automatically entitles you to all future special reports free. British business, Freeport, London SW1P4BR.

Doing business in Japan
published by British business.

To: British business, Freeport,
London SW1P4BR. Please send me _____ copy/
copies of 'Doing business in Japan' at £3 per copy. I enclose
a cheque for £ _____ made payable to British business.

Name _____
Job Title _____
Company _____
Address _____
Postcode _____

Where Private Enterprise is Public Policy

REPUBLIC OF IRELAND

The most profitable industrial location in Europe.

Successive Irish Governments have adopted over the decades a consistent policy of encouraging private enterprise as the key to achieving high industrial growth. The Republic of Ireland has the most favourable incentive and tax programme in Europe for manufacturing and special service industries.

IDA Ireland

The Irish government's industrial development agency has offices in London at 58 Davies St., London W1Y 1LB. Telephone David O'Donovan at 01-629 5941.

Offices also in Dublin, Amsterdam, Paris, Cologne, Stuttgart, Milan, Copenhagen, Madrid, New York, Chicago, Los Angeles, Houston, Cleveland, San Francisco, Boston, Fort Lauderdale, Sydney, Tokyo.

OVERSEAS NEWS

Afghan guerrillas take cheer in holy war

BY DAVID DODWELL, RECENTLY IN ISLAMABAD

IT IS not just the marriage season which has given Afghanistan's refugees reason to celebrate. Their menfolk, many freshly returned to camps in Pakistan after fighting the holy war against infidel Communism in the high mountain plateaux of Afghanistan, are flush with tales of victory — of Soviets killed, of tanks blown up, of arms and ammunition captured, of Afghan soldiers defecting.

Compared with 12 months ago, mujaheddin (guerrilla) leaders based in Peshawar, the main city on Pakistan's North-West Frontier Province bordering Afghanistan, are different men. One admitted: "Last year we were very concerned. We had insufficient arms and even less ammunition. When the Soviets moved against us, they did great damage. Now we are more cheerful."

This change in mood is in no small part due to increasingly open support from Western and Arab countries, bringing a more regular supply of arms, ammunition, food and other supplies.

It is also due to an awareness that a jihad — or holy war — like the one the guerrillas are now fighting, is the stuff of which legends are made. Knowing that legends comprise generous fictional embellishment, the mujaheddin have not been slow to embrace their claims. If

their stories were taken at face value, the Soviet forces in Afghanistan, estimated to number about 80,000, would have been annihilated.

For all that, the Soviet Army in Afghanistan and the regime of President Babrak Karmal, which it supports, face increasing problems. They no longer dismiss the Afghan guerrillas as a "minor irritant." One Warsaw Pact diplomat in Islamabad admitted: "The Afghan Government has severe difficulties. Afghanistan is no paradise. There is a civil war going on."

Fighting has moved into a higher gear in the past two months. Major offensives by combined Soviet and Afghan Government forces have been reported in the Kunar valley and in Logar province. A 15,000-strong force reportedly moved into the Panjshir valley, 40 miles north of Kabul, the Afghan capital, early in October. After heavy fighting, they temporarily wrested control from mujaheddin who had governed the valley almost as an autonomous state for two years.

Wounded mujaheddin from recent heavy fighting around Ghazni in Pakhtia province have just begun to arrive in Peshawar hospital, which admitted about 20 last week. At the same

time, reports from mujaheddin, confirmed by the Soviet news agency Tass, talk of major clashes in the southern Afghan city of Kandahar and the western city of Herat.

Afghanistan radio last week reported that guerrilla activity had increased, with 1,100 buildings, including mosques, burned in recent weeks. Border incidents have also occurred, as Afghan Government forces have attacked mujaheddin groups entering Afghanistan from Pakistan. An air attack by five Afghan jets and eight helicopters on one of their own border posts late last month has still not been explained. The post was thought to have been occupied by mujaheddin, nor had the Afghan Government troops there mutilated or tried to defect.

Western diplomats and mujaheddin leaders report that Kabul is almost under siege. Assassinations occur every night, as do kidnappings, they claim. Many Afghan officials are said to pay protection money to mujaheddin groups in the capital to ensure safety for themselves and their families.

The Afghan Government's decision in August to extend the call-up age for military service to 35, necessary because about 10,000 men (one-third of

the army's strength) have reached the end of their three-year conscription period, prompted near-panic.

Thousands of Afghans fled the capital to avoid the draft. Taxes disappeared, government offices emptied, students and teachers deserted the campus of Kabul University. When the bakers left and the city was faced with the prospect of no bread, the Government panicked. Bakers, drivers, students and university teachers were all exempted from the draft.

Mr Mohammed Yusuf Farand, described as a senior economic advisor to the Afghan Government, who defected to Pakistan recently, claimed government offices were barely operating, taxes were not being collected and industries had shut down.

But the disruption may have been exaggerated, particularly in the countryside, where independent checking of mujaheddin claims is rarely possible.

It is true that many roads are littered with rusted remains of Soviet tanks and armoured personnel carriers, that villages in some areas have been reduced to rubble and abandoned dogs and poultry have gone wild.

But the large supplies of grapes, water melons and other fruit that arrive daily in Peshawar from Afghanistan indicate that agriculture has not been seriously disrupted. The

mujaheddin themselves admit that Afghanistan is likely to have a good harvest this year. Similarly, Afghan trucks, heavily laden with timber, clog the road from the border at Parachinar to Peshawar and beyond. For some, life clearly continues almost as normal.

The guerrillas claim that Afghan government and Soviet forces rule the main towns and roads by day, but retreat to the safety of their barracks at dusk leaving the mujaheddin to hold sway. This is probably an exaggeration, but there is no doubt that the mujaheddin have achieved considerable freedom of movement, both by day and by night. They also find sympathisers willing to offer shelter and protection almost wherever they travel.

Arms, ammunition and supplies arrive regularly from abroad in Peshawar, from where they are carried by the mujaheddin to the border and the fighting men beyond.

The arms, which come from Egypt, Sudan and China are mostly of Soviet design. This conveniently makes it impossible to distinguish them from arms captured from Soviet and Afghan government forces.

They arrive by air and sea at Karachi, where they are loaded into lorries which drive in convoy to Peshawar. They are also brought in by small boats

to the fishing port of Gwadar, in Baluchistan, west of Karachi and carried overland to Peshawar.

Guerrillas inside Afghanistan nevertheless claim that only 25 per cent of their arms come from abroad, the rest being captured. They say that external sources are much more important for ammunition and food, which often run short.

Better military training and improved co-operation between the mujaheddin's seven major fighting groups operating inside Afghanistan are other reasons for the guerrillas' increasing success.

Mr Karmal's regime and its Soviet military advisers are keenly aware of the extent and value of the guerrillas' outside help. There is mounting evidence that the Afghan and Soviet armies have begun training men to infiltrate the Afghan refugee camps which clog Baluchistan and the North West Frontier Province in Pakistan.

The infiltrators have planted bombs, left arms caches and put lead in some camps. Fierce blood feuds, which have kept the frontier tribes in a state of almost perpetual warfare for centuries, make a good foundation on which subversion might flourish.

Neither the refugees nor Pakistan's authorities admit that that subversion is a serious



problem but they have become wary. As Mr Karmal's regime meets increasing difficulties fighting mujaheddin inside Afghanistan, it is by no means impossible that it will strike at their life-lines.

Pakistan's worries over the disruptive potential of its now huge refugee population are great enough to make it serious about the need for a political settlement to the Afghan crisis. But two years of international attempts to convene talks which might lead to peace have foundered.

Any day now, Mr Kurt Waldheim, the UN Secretary-General, is due to report on the progress so far of UN efforts to reach a settlement. This will pave the way for a debate on Afghanistan in the UN General Assembly between November 16 and 19. But to the mujaheddin now preparing themselves for yet another winter of fighting — for some it will be the sixth in the snowy mountain passes that they want to call their home again — the debate must seem a distant, perhaps irrelevant affair.

West Bank houses destroyed

By Our Tel Aviv Correspondent

THE ISRAELI army blew up two houses and sealed up another in Hebron on the occupied West Bank early yesterday in what appears to be a renewal of the policy of collective punishment for Palestinian guerrilla attacks.

Three youths who were arrested on suspicion of having stabbed an armed Israeli settler in Hebron on Saturday lived in the houses. The army said that the youths had confessed.

The injured settler, who shot one of his assailants and a passer-by, has already been released from hospital. Destroying the houses of guerrillas was once normal Israeli policy on the West Bank.

Carrington flies to peace talks

BY OUR FOREIGN STAFF

MR YASSER ARAFAT, chairman of the Palestine Liberation Organisation left Saudi Arabia yesterday shortly before Lord Carrington the British Foreign Secretary arrived.

The two were in Riyadh to discuss with Crown Prince Fahd the details of his eight-point peace plan for the Middle East. If the separate talks make sufficient progress, Lord Carrington and Mr Arafat may meet formally, although the Foreign Office in London has denied that there are any plans for direct talks.

However, it is certain that Mr Arafat and Lord Carrington, who is in Riyadh in his capacity as President of the EEC Council of Ministers, will be able to exchange views through Saudi intermediaries.

The European nations in their Venice declaration last year called for PLO participation in negotiations leading to a comprehensive Middle East settle-

ment. Lord Carrington is seeking ways to combine elements from Crown Prince Fahd's plan with the Venice declaration to broaden the basis for negotiations. There is concern in Western Europe that the Camp David agreements will have lost much of their value after Israel completes its scheduled withdrawal from the remaining portion of Sinai next April.

Mr Menahem Begin, Israel's Prime Minister, has dismissed the Saudi plans as a formula for the destruction of the Jewish state. On Monday he sharply criticised Lord Carrington and the European initiative.

King Hussein of Jordan, who rejected participation in the Camp David process, has partially endorsed the Saudi proposals. He told President Reagan during his current visit to Washington that the plan was worthy of consideration.

But the Jordanian monarch remains unconvinced that the U.S. will press Israel for a just settlement, including full withdrawal from occupied territories. He emphasised that he was seriously considering purchasing arms from the Soviet Union.

The United Arab Emirates and Bahrain have meanwhile thrown their weight behind the Saudi plan which will be endorsed at a meeting of the Gulf Co-operation Council in Riyadh next week. From there the proposal will go to the full Arab summit in Morocco where it will run into strong opposition from hardline states who argue that Saudi Arabia should first have consulted other interested countries.

Meanwhile it has been reported from Egypt that American military aircraft have arrived in Cairo to prepare for joint military manoeuvres. Code-named "Bright Star," the exercises were arranged



Crown Prince Fahd

after the assassination of President Anwar Sadat. The Egyptian National Front Party yesterday called on President Hosni Mubarak to reject the peace treaty with Israel, remove all foreign bases from the country, free all political detainees and restore "the shattered economy on a socialist basis."

Israelis unite in rejecting Saudi plan

By David Lennon in Tel Aviv

BOTH SIDES of the Israeli Knesset (parliament) yesterday overwhelmingly rejected the Saudi Arabian eight-point Middle East peace plan.

During a two-day foreign policy debate, members demonstrated broad solidarity against both the Saudi and European peace proposals. This was seen as a major triumph for the Government of Mr Menachem Begin, the Prime Minister, which controls only 61 of the Knesset's 120 members.

A further confirmation of the unity of Opposition to the Saudi plan was the provisional agreement yesterday of the Labour Party, the main Opposition party, to join an inter-party delegation which the Government wants to send to the U.S. and Europe to explain Israel's rejection.

Massive poll victory for Tunisian leader

BY FRANCIS GHILES IN TUNIS

TUNISIAN voters have handed President Habib Bourguiba's National Front a massive poll victory. Over 94.3 per cent of the nearly 3m Tunisians who cast their votes on Sunday did so for the President's coalition. The coalition groups the Destour Socialist Party which has ruled Tunisia since independence in 1956 and the trade union, Union Generale des Travailleurs de Tunisie.

The major opposition party, the MDS (Mouvement des Democraties Socialistes), led by the former Minister of Defence Mr Ahmed Mestiri, gained 3.29 per cent of the vote. The Leftist Mouvement de l'Union Populaire 0.81 per cent and the Communist Party 0.75 per cent.

In Tunis itself, Mr Mestiri gained 1,603 votes against the

National Front candidate, the Minister of Foreign Affairs, Mr Beji Caid Essebi. The results were equally disappointing for the Opposition in the other two Tunisian constituencies, where they were widely expected to do better.

The results are bound to be questioned by the Opposition parties, especially in view of the many acts of violence against the campaign which marred the campaign and the absence of observers from polling stations.

The outcome of the election does not necessarily threaten the process of liberalisation which has characterised Tunisian politics since Mr Mohammed Mzali succeeded Mr Hedi Nouira as Prime Minister 18 months ago. There are many keen reformers inside the National Front as outside.

Take the Golden Route to the Gulf twice daily from London.



Today's businessman has heavy demands on him which means he puts heavy demands on an airline. Yet more and more businessmen turn to Gulf Air each year. Is it because of our Golden Falcon Service? Or Gulf Air's two conveniently timed luxury

TriStar flights daily from London to the Gulf — flights that link up with immediate onward connections through our comprehensive Intra Gulf network? Is it to relax in the roomy seating on board our famous Tristars? Or to sample the superb cuisine, choice wines and our generous hospitality?

Whatever the reason, Gulf Air is still your best choice to the Middle East.



Call your travel agent or Gulf Air reservations — LONDON 01-409 1951/5 (CARGO) 01-759 1928 BIRMINGHAM 021-632 5931 MANCHESTER 061-852 9677/8 GUSCOW 041-248 6381 GULFAIR, 73 PICCADILLY, LONDON W1V 9SH. PRESTEL: 223913.

طيران الخليج
GULFAIR
Your best choice ever to the Gulf and beyond.

Energy Review: Exploration in Sudan

By John Kerr in Khartoum

Oil companies form a queue

THE PACE of oil exploration and development is quickening almost daily in Sudan — and could eventually do much to help the struggling economy.

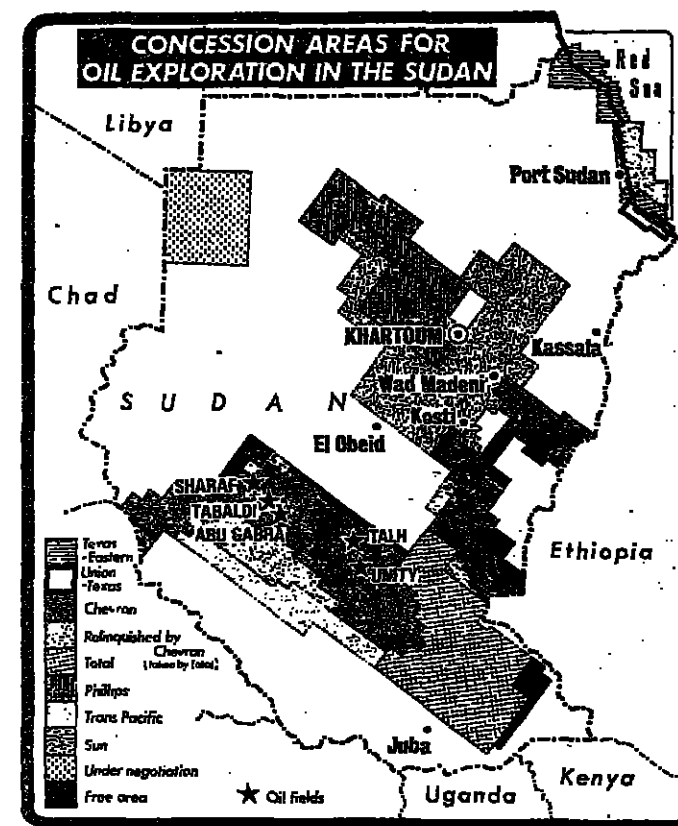
The recent signing by Phillips Petroleum Europe-Africa for a 120,000 sq km exploration concession introduces a marked increase in activity in the sector. It is due to be followed early in the New Year by two more major concessions: 170,000 sq km to Sunmark, a division of Sun Oil of Dallas, and 70,000 sq km to Transpacific Oil and Minerals Canada. With over half a million sq km — about one-fifth of Sudan's land area — already marked out to Chevron, Total, Texas Eastern and Union Texas, this will bring over one-third of Sudan under exploration by late 1982.

Others are forming a queue — letters are arriving from Mobil, Enbridge, Atlantic Richfield, while Shell and Elf are expected to partner Phillips on its concession, but it may not be easy. Mr Yousif Suleiman, the new State Minister of Energy says: "Many, many big companies are interested. Unfortunately many of the promising areas have been allocated. So others have two ways to go: join in with those which have concessions or wait for relinquishments."

Immediately extractable reserves of Sudanese crude oil are put tentatively at 60-65m barrels. But probable reserves in Chevron's Unity field alone are estimated conservatively at 230m barrels and more boldly at up to 400m barrels — enough to run the planned Kosti refinery at 25,000 bpd — barrels per day — for 50 years. Further to the west at Abu Gabra, Tabadi, Sharaf and Taik, now rates of up to 8,000 bpd have been tested in half a dozen wells.

Oil finds, while not yet provoking dancing in the streets, have bred an optimism in the population which to an extent sees its nation as another Saudi Arabia in a matter of years. Mr Suleiman and his colleagues in government are formulating a tightly-controlled programme which will ensure that more vital agricultural projects are not submerged in the tide of an oil rush.

"Our first target is self-sufficiency," explains Yousif Suleiman. With oil consumption needs climbing by 10 per cent a year, the scheduled refinery at Kosti — about 170 miles south of Khartoum — could put Sudan halfway towards that target when it comes on stream in the middle of the decade. However, the chances of Sudan becoming a major oil exporter are still remote.



Sudan's oil development programme is still in its infancy and many of its key aspects have yet to be fixed. No date has been set, for example, for complete self-sufficiency, largely because of ignorance of the potential reserves. The country may send crude to neighbouring African states like Zaïre and Uganda before self-sufficiency and import more crude to be processed at the 25,000 bpd Port Sudan refinery and pumped along the pipeline to Khartoum.

Problems of distribution and supply are still a long way even from discussion. Dr Omer Elsheikh Omer, director of the General Petroleum Corporation, the government body which will manage the Sudanese oil, thinks that four to five months will elapse before the major refinery decisions are taken. (The GPC also takes 10-20 per cent equity in the Sudanese subsidiaries of the major oil companies).

Another interesting indicator of the upsurge in exploration is the cumulative total depth of wells drilled: around 310,000 feet from 31 wells against about 80,000 feet from about nine wells in 1978 and 50,000 feet up to the 1970s from Agip's six wells.

Some sporadic activity by Shell and others was followed by Chevron's appearance in 1974. The U.S. company drilled three wells to no avail on the Red Sea coast, and moved inland to its

concessions in the central southern regions. The first oil was found in 1979 at Abu Gabra in the south-west with larger finds in the Unity fields and others in 1980-81.

Of the 31 wells drilled so far, 24 are Chevron's and one belongs to the French company Total. By the end of this year Chevron will have ploughed about \$210m into exploration in the Sudan; the bill for 1981 alone — now to be supplemented — is estimated at \$75m. The oil itself lies in five-metre thick sandstone at 11,000-14,000 ft in the Unity field and 9,000-11,000 ft in the Abu Gabra area.

Total is second on the scene with three exploration blocks: one of 7,500 sq km onshore on the Red Sea coast, one of 150,000 sq km in the central southern areas. Apart from one abortive well, it is still in the survey stages, working 15 months into its four-year contract partly on concessions relinquished by Chevron and Agip. It is shortly to begin a major seismic survey of its central southern block No. 3; no wells will be sunk before mid-1983.

Feelings often run high when Chevron and Total crews meet. With the U.S. company the undisputed leader in the game, it has built up logistical systems that function surprisingly smoothly given the conditions.

Total has not, so it often has to borrow equipment or services — seats on Chevron's support aircraft and so on.

With the end of the rainy seasons, Chevron's efforts are being switched from the drier western Abu Gabra fields to the Unity areas — a massive undertaking in itself. The terrain is uncompromising, with no fixed roads or airstrips; some survey work even covers the desolate Sudd, a vast area of swampland through which the White Nile meanders. The exiled rig and survey crews live out of cocooned, space-station existences, fed compensating luxury breakfasts and entertained with video movies brought in by the specialist supply companies.

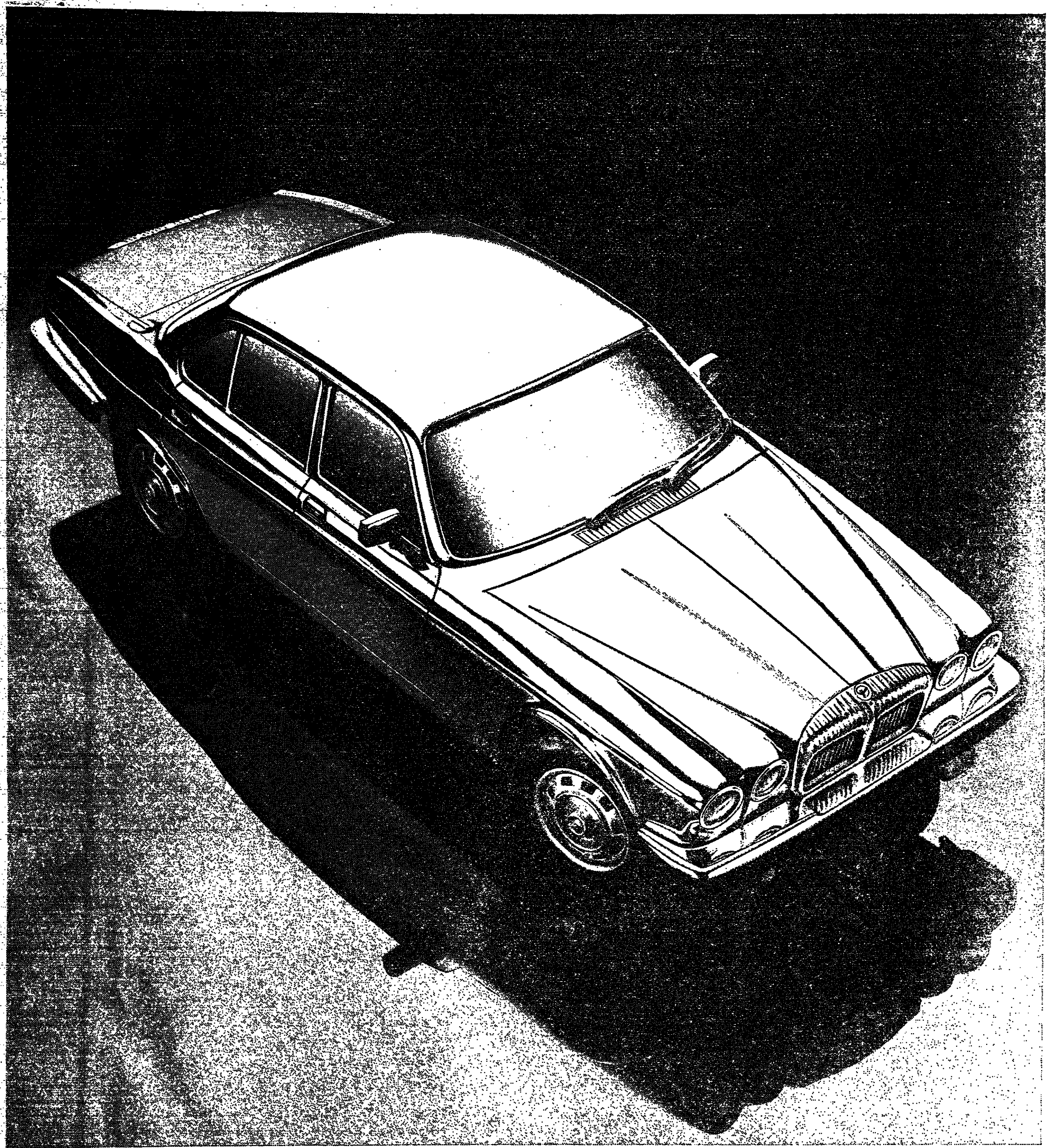
Meanwhile, Texas Eastern is into its second season of seismic surveys on a Red Sea allocation of 27,500 sq km. "All our potential is offshore," says Khartoum manager Mr Doug Elliott. And Union Texas is working a 4,249 sq km Red Sea strip south of Port Sudan.

The scheduled refinery — and its 550 km pipeline from the Unity field — is now the baby of White Nile Petroleum. This body was set up in August this year with \$1.5m working capital, its equity breakdown 40 per cent Chevron, 40 per cent Sudan Government and 20 per cent International Finance Corporation, and its main brief to find finance for refinery and pipeline construction.

Chevron, with its design and management consultancy Bechtel, is now evaluating five refinery designs and examining potential sites around Kosti. One design includes a delayed coker to provide a wider range of distillation products. Tentative tenders for equipment — the main distillation column, boilers, pumps, pipework and so on — are now being prepared by companies like Capper Neill which has considerable experience on hydroelectric and other power station work in the Sudan.

Opportunities for British engineering companies are promising; State Minister Suleiman expects tender invitations to go out by the end of the year.

But the finances needed are put at between \$700m and \$800m, the higher figure probably because the crude is waxy fluid — will probably need to be heated along the full length of the pipeline for easier flow. A financial package is likely to include additional funding from Europe, the U.S., the Middle East and possibly Japan. White Nile Petroleum co-ordinator Keith Davidson Hassan expects funding to have been negotiated by next March.



Solid silver replica by Gordon Hodgson specially commissioned by Daimler Cars.

Silver replica by Gordon Hodgson. Masterpiece by Daimler.

The opportunity to acquire a
masterpiece happens on very rare occasions.
If you have ever considered ownership of a Daimler,
this is one of those occasions.

Call your Daimler specialist for a private view.



AMERICAN NEWS

Chilean Government takes control of top financial institutions

By Mary Helen Spooner in Santiago

THE CHILEAN Government has seized control of four banks, whose holdings represent nearly a fifth of all peso deposits, citing "administrative deficiencies." The Government also took control of four finance companies accounting for almost half the capital held by the savings and loans institutions.

Sr Miguel Thanez, president of Chile's banking regulatory authority, said the move was aimed at rectifying problems in the eight institutions. The Central Bank would lend the banks and finance companies the necessary support to protect their operations.

He said no creditors or depositors would lose their money.

No timetable was given for the Government's intervention, or for returning control of the institutions to their owners.

The banks affected by the move include the Banco Espanol, which holds the second largest amount of peso deposits in the private banking sector, the Banco de Talca, the Banco Linaires and the Banco de Fomento de Valparaiso. Together they account for 18.5 per cent of all peso deposits among Chilean private banks.

The finance companies involved include the two largest savings and loans institutions in Chile, the General Financiera and the Financiera de Capitales. The other two companies in-

cluded are the Financiera del Sur and the Financiera Cash.

The decision by banking authorities to intervene in the institutions comes two months after a new banking law gave Chile's bank regulatory authority widened powers to supervise financial institutions.

While the law is at odds with Chile's usual laissez-faire economic policies, officials of General Augusto Pinochet's military regime have been concerned by the concentration of capital and ownership in the country's financial structure.

These concerns were heightened last May when one of Chile's largest food processing conglomerates, the Cray Sugar Group, declared itself bankrupt, leaving a debt among a dozen creditor banks. The Cray case apparently served as a warning, and the new banking regulations were seen as an effort to reduce the chances of a chain of bankruptcies in the event of the collapse of a single company or financial group.

Alan Friedman adds: The Banco de Chile yesterday signed a \$200m seven-year Eurocredit through a syndicate of banks led by Midland Bank International. The loan, believed to be the largest Eurocredit borrowing to date by a Chilean private institution, carries a margin of 3 per cent above the London Interbank offered rate for the first three years and 3 per cent above Libor thereafter.

Pakistan aid seen as secure

By David Buchanan in Washington

THE U.S. CONGRESS will approve a proposed aid package for Pakistan plus the sale of F-16 jets to bolster that country against Soviet expansion, a senior official predicts.

Mr James Buckley, an assistant Secretary of State, expressed confidence before a group of U.S. and Pakistani business leaders that any congressional opposition to aid and military sales to Pakistan would be overcome.

The Senate has already approved the six-year \$3.2bn package of mixed economic and military aid for Pakistan. But the full House of Representatives has yet to act on the 1981-82 Foreign Aid Bill, which would authorise funds for a first segment of the aid.

The Reagan Administration believes that former President Carter's cut-off of aid to Pakistan in 1979 was counterproductive for the policy of getting Pakistan to halt its suspect nuclear programme. The better course, the Administration believes, is to meet Pakistan's security worries by selling it conventional weapons.

Legislators back modern train

WASHINGTON — The U.S. should emulate Japan, Western Europe and Canada and develop high-speed intercity railroad services, a congressional committee said yesterday.

"The construction and operation of a high-speed passenger rail system could play a vital role in reversing America's economic decline," a joint economic committee headed by Representative Henry Reuss (Democrat, Wisconsin), and Senator Roger Jepsen (Republican, Iowa), said.

The committee's report was released as leaders of the newly formed Japan-U.S. Rail Congress, comprised of 15 members of the Japanese Diet and 15 members of the U.S. House of Representatives and Senate gave evidence to the committee about their aim of bringing high-speed trains to the U.S.

The committee report pointed out that many of the world's major industrial nations had developed modern rail services since the Second World War, but the U.S. had allowed its system to deteriorate.

Canada's Premiers wait for Trudeau compromise

By Jim Rusk in Ottawa

CANADA'S provincial Premiers were still waiting yesterday for Mr Pierre Trudeau, the Prime Minister, to make a compromise offer on constitutional reform as they went into a second day of negotiations.

Mr Trudeau promised at Monday's televised opening session of the constitutional conference that he was ready to be flexible. "But everybody is still waiting to see what the Prime Minister has in mind," Mr Peter Lougheed, Alberta's Premier, said ahead of yesterday's closed meeting of the Premiers and Mr Trudeau.

Mr Lougheed is one of the strongest opponents of Mr Trudeau's plans for constitutional change and a leader

among the eight Premiers who are in disagreement with the federal Government.

While the 10 Premiers agreed on Monday for the first time that Canada ought to remove its constitution from British control, it is not clear that the talks will end in agreement on constitutional change.

Officials worked through Monday night to prepare proposals for discussion at yesterday's meeting. One possibility is the revival of a formula, first talked about a year ago, that would require unanimous provincial approval for changes most directly affecting provincial rights, but only a majority of six or seven provinces for other changes.

THE U.S. SPACE SHUTTLE

Columbia set for second trip

By David Lascelles in New York

BARRING CLOUD, non-conversing computers and all the other things that can bedevil launches, the U.S. Space Shuttle will blast off for its second journey into earth orbit this morning, proving that the age of re-usable space hardware has arrived.

The space vehicle, Columbia, which flew last April, will lift off from Cape Canaveral at 7.30 am local time. The only part of the main assembly that is new is the central fuel tank, which is designed to disintegrate after being jettisoned by Columbia as it moves into orbit.

The launch was originally scheduled for September 30, but was twice delayed, once because of problems in preparing the craft for take-off, next because of a fuel spill, which caused the glue holding the heat-resistant tiles designed to protect the craft against the searing heat of re-entering the Earth's atmosphere.

This means that the time between the missions lasted seven months. Once the Shuttle gets into full swing, the National Aeronautics and Space Administration (Nasa) hopes to cut this to a mere fortnight.

The second mission is altogether more ambitious than the first, which lasted 55 hours and was made to test the craft and its systems. Astronauts Joe Engle and Richard Truly will be putting more equipment through its paces, but will also conduct scientific experiments during their 83 orbits lasting five days.

The biggest novelty is a 50 ft extendable jointed arm installed inside the Orbiter's cargo bay, which will be used to manhandle the space ob-

jects that the Shuttle will deliver to and recover from orbit on future missions. The arm, which cost \$80m (£43m) to develop, is a gift from Canada, which hopes to get the orders for whatever other arms are needed in future.

The arm will be tested during this mission. Part of its job will be to hold a television camera to view the Orbiter from different angles.

Scientific equipment in the cargo bay includes a large radar antenna, which will scour the surface of the Earth for information about geology and the oceans. Other equipment will make measurements about the Earth and space and photograph thunderstorms. The total payload on board the craft is about 19,000 lbs.

As before, the mission will end with a landing on the dry mud flats of the Edwards Air Force Base in California. Eventually, the aim is to have the Orbiter fly back to Cape Canaveral. Two more launches will be made late next spring and in the early summer to complete the Shuttle's four mission test phase. After that, it will go into "commercial" operation, hauling experiments into space and servicing satellites.

In spite of the enthusiasm that the Shuttle has aroused, nagging doubts about its long term viability persist. Its huge cost has severely curtailed other Nasa projects and even raised the possibility that one major project may have to be scrapped.

Nor does the Shuttle have the field to itself. The delays that have plagued the programme may force potential commercial users to consider alternatives, such as the European launch



project and private companies. Even though Nasa has ordered a second Orbiter and laid plans for a third and fourth, their capacity may be insufficient to meet commercial demand for access to space.

Michael Dwyer, Aerospace Corp. respondent, adds: The European aerospace industry will be strongly represented on the Shuttle. It will be carrying in its cargo bay a reusable "pallet," carrying instruments for five scientific experiments, designed, developed and built by European aerospace companies, headed by ERNO of West Germany, and including British Aerospace and companies in Austria, Belgium, Denmark, France, Italy, the Netherlands, Spain and Switzerland. The first pallet to be used in space aboard the Shuttle is in turn part of the overall "Spacelab," a manned space laboratory designed and built in Europe by the European Space Agency under contract with Nasa.

Senate leader urges defence tax

By Reginald Dale, U.S. Editor in Washington

THE U.S. Senate's Republican leader, Mr Howard Baker, has floated the idea of a new national defence tax to finance President Reagan's military build-up and to help reduce budget deficits in the coming years.

The tax would be fed into a special national defence fund that could be large enough to finance the entire defence budget, which, at over \$180bn this year, represents more than a quarter of the total federal budget. It would last only so long as was necessary to maintain the build-up.

Senator Baker's aides yesterday stressed that the idea was still at a preliminary stage and that no specific method of taxation had yet been selected. The new tax, however, was envisaged as outside the current general revenue framework and could, according to one view, be a federal sales tax.

The idea is being studied separately from other suggestions, such as a windfall profits tax on natural gas and a value-added tax, which are being considered on Capitol Hill as a means of closing the budget deficit. Projections of the deficit's

likely size continue to grow larger.

Mr Baker's aim would be to relieve pressure on other spending programmes, such as the social and welfare system, by creating a separate financing system for defence. The hope is that the Administration would be able to escape criticism for boosting defence spending at the expense of everything else.

As yet, however, there is no indication whether the tax would be supported by Congress, the Administration or the general public.

U.S. officials view budget deficit in fresh light

By David Lascelles and David Buchanan

THE U.S. Administration, faced with tough political resistance to its latest round of spending cuts and by a fast-weakening economy, seems to be beating a retreat from the federal budget balance of 1984, one of the key goals of its whole economic programme.

White House officials, who once said that the budget deficit lay at the root of many of the U.S.'s financial woes, have begun to fudge their position. They claim that other things, such as keeping the economy on a steady growth track, are just as important, if not more so.

Normally, a shift like this would be greeted on Wall Street with cynical sneer that politicians always break their promises when the going gets tough. But while the financial community is uneasy, it seems to be far from dismayed. In fact, the markets have been surprisingly strong in the last few days, even though the Treasury is borrowing an unprecedented \$8bn (£4.5bn) this week.

Many people seem to agree that Wall Street has overdone its obsession with the deficit and that a more "relaxed" approach may be called for.

Some White House spokesmen are taking time to adjust to the change and still affirm that the Administration's colours are nailed to the mast of "a balanced budget" in three years. But the economic policy-makers who count have shifted their ground.

Mr Donald Regan, the Treasury Secretary, says that matching spending to revenue by 1984 is possible but no longer probable. Mr David Stockman, the Budget Director, who has set about straightening Government finances with an almost religious fervour, says that Wall Street should be made of balancing the budget by the end of the current presidential term.

The two differ on how far it may be necessary, for the time being, to retreat from the 1984 balanced budget goal. The Treasury Secretary is clearly worried about the possibility of a weakened economy suffering a double deflationary squeeze from tax increases and more spending cuts. Regan wants no tax increases—such as excise duty rises, as suggested by some on Capitol Hill—during the present recession which he expects to last another six months. Mr Stockman has been more reluctant to drop the idea of some immediate indirect tax increases to

help his budget out.

Both men are still urging Capitol Hill to cut spending further. They and the Administration as a whole may be beating their heads against a congressional brick wall in this respect.

But even the extra \$13bn President Reagan wants pressed from the 1981-82 budget may not be overly deflationary for the economy, because offsetting fiscal stimuli are on the way. On January 1, the top tax rate on unearned investment income is due to come down from 70 to 50 per cent, and on July 1 1982 there is to be a further 10 per



Mr Stockman: straightening finances with religious fervour

cent in basic income tax rates. Given the recession, Mr Regan has described this tax relief as "well-timed" to help recovery.

Certainly, the business community and Wall Street would prefer to have any re-priming of the economic pump come from tax reduction, rather than maintenance of public spending.

The more relaxed approach to the deficit stems from a sensible realisation that much of all its growth this year will be due to recession—fewer profits and smaller incomes to tax and more unemployment payments.

Indeed, some economists believe that a deficit rising from \$50bn in 1980-81 to perhaps \$75bn-\$80bn in 1981-82 may yet be too restrictive. Mr William Nordhaus, a Yale professor who served on President Carter's council of economic advisers, has resurrected a useful, though unfashionable, concept of the "high employment budget."

By this concept, budget out-

lays and revenues are adjusted for a level of 6 per cent unemployment (it is actually 7.5 per cent now). Mr Nordhaus concludes that the "high employment deficit" (corrected from the effect of recession) is actually falling by \$15bn-\$20bn from 1980-81 to 1981-82. Thus, the Administration is "actually tightening the budgetary noose around an economy that is fighting for its breath," Mr Nordhaus complains.

Counter-cyclical economic policy may smack of dreaded Keynesianism. But that is precisely what Mr Regan was proposing to the Federal Reserve Board when he urged it last month to loosen its rein on M-1 money growth, lest the Central Bank prolong recession.

Nobody on Wall Street is demanding that the White House abandon its quest for a balanced budget, or that the

Fed do a U-turn on monetary policy. But there is a tendency to try to be more "realistic" to shake off the obsession with specific numbers about the deficit forecasts (\$40bn or \$60bn, what does it matter so long as the trend is down?). There is also a feeling that the Fed could make more use of its leeway to ease its policy of deliberately undershooting the money supply growth targets, its "play safe" tactic.

This school of thought was recently summed up by Morgan Guaranty, the large New York bank, which suggested that priorities were changing because of the recession.

In its monthly World Financial Markets, the bank said: "While it is imperative for the Administration and Congress to maintain the long-term objective of reducing the federal budget deficit, it may now be desirable to take a more

relaxed attitude about the deficit in the current fiscal year in view of the prospects for a weak economy. Additional measures to curb the budget deficit would be better concentrated in future fiscal years."

Morgan also said the Fed should correct the money supply undershoot, all of which closely parallels the Administration's position, including Mr Reagan's recent warning to the Fed to be alert to what is happening in the economy.

Mr Rimmer de Vries, Morgan's international economist, says he doubts that the U.S. Treasury and the Fed have any basic disagreements about monetary policy. "All Mr Regan was trying to say to the Fed was that by undershooting or overshooting the money targets, they exacerbate swings in the economy," Wall Street's moods are

notoriously fickle, and all this may turn out to be just a brief lull in the fears that have obsessed it all year. Any suggestion that the Administration or the Fed yield to political pressures has in the past been treated as a recipe for disaster on the inflation front. But more people now seem to have concluded that since the deficit is here to stay, at least for the time being, learning to live with it may be better than gnawing one's knuckles in the bone worrying about it.

If so, life could become tougher and lonelier for the Fed as it tries to hold the line against inflation. Even though last week's one point cut in the Fed's discount rate to 13 per cent was read as a concession by the Central Bank to the economy's weakness, officials there remain adamant that the basic thrust of monetary policy remains unchanged.

It's easy to complain about advertisements.

Every week, millions of advertisements appear in the press, on posters or in the cinema.

Most of them comply with the rules contained in the British Code of Advertising Practice and are legal, decent, honest and truthful.

But if you find one that, in your opinion, is wrong in some way, please write to us at the address below.

We'd like you to help us keep advertising up to standard.

The Advertising Standards Authority.
If an advertisement is wrong, we're here to put it right.
A.S.A. Ltd., Brook House, Torrington Place, London WC1E 7HN.

SMALL FIRMS
occupy London's Design Centre. Big oil company pays £10,000 bounty to leader. Award-winner + other selected small-firm products now featured at The Design Centre, Haymarket.

Rigby Electronics has won the Mobil Design Award for Small Firms: £10,000 plus marketing expertise.

Rigby's prize-winning 'Electroguards' infra-red guarding system—as well as selected designs from over 40 small firms—can be seen until December 5 at The Design Centre, 28 Haymarket, near Piccadilly Circus. Open Monday to Saturday, 9.30 to 17.30, Wednesday and Thursday till 20.00. Admission free.

The Mobil Design Award for Small Firms. Organised by The Design Council &

Mobil

John 10/1/82

ECGD may extend cover to loans denominated in yen

By PAUL CHEESERIGHT, WORLD TRADE EDITOR

THE EXPORT Credits Guarantee Department (ECGD) is considering an extension of its foreign currency cover to loans denominated in Japanese yen, Mr Peter Rees, the Minister for Trade, said yesterday.

The Export-Import Bank of the U.S. (Eximbank) also is studying the possibility of making yen loans, Mr William Draper, the president, told a congressional sub-committee on Monday.

The two moves are a response to the special conditions agreed for Japan by 22 industrialised nations meeting in Paris last month to settle new guidelines for export credits of longer than two years' duration to developing countries, mainly for capital goods.

Because Japan's domestic interest rates are lower than those prevailing in the West, official Japanese export credits will have a minimum interest rate of 9.25 per cent. Other nations are to apply minimum rates of 10-11.25 per cent, unless they use yen, when 9.25 per cent will apply.

But the nature of the Japanese capital market is likely to make it easier for Eximbank to raise yen funds than for British commercial banks.

Mr Rees disclosed the ECGD

move in a letter to the Confederation of British Industry. The letter was a reply to CBI expressions of concern about the special position of Japan in the international export credits agreement.

At present ECGD foreign currency cover is confined to the U.S. dollar and the D-Mark. The attraction of extending it to the yen would be the facility to offer loans at an apparently lower rate.

But the margin between the yen rate for export credits and the rate adopted in Paris for other currencies is likely to narrow. The Japanese long-term prime rate is 8.5 per cent but is soon expected to rise to 8.9 per cent.

Commercial banks tapping the Japanese capital market at such a rate would lend on at a higher rate. Mr Rees said that the Government has received assurances that no obstacles will be placed in the way of British private borrowing on the market.

But in the past it has proved difficult to raise funds, and yen-denominated export credits for foreign companies have been a mere handful.

By contrast, foreign official borrowing in yen has been considerable and at favourable rates.

Romania to buy £40m worth of Indian iron ore

By K. K. SHARMA IN NEW DELHI

ROMANIA has signed an agreement with India's Minerals and Metals Trading Corporation for the import of 5m tonnes of iron ore worth Rs 700m (£40m) this year. Similar agreements are expected to follow.

This makes Romania the second largest iron ore importer from India. The largest is Japan, which imports about 8m tonnes a year. The agreement will rescue the Indian iron ore industry which faced a bleak outlook because of the slump in world steel.

With the new agreement,

India hopes to maintain iron ore exports at last year's level of 16m tonnes. This could be improved if talks on exports of 2m tonnes to the Soviet Union succeed.

Earnings from iron ore exports are also expected to improve this year because of a 15 per cent to 20 per cent price rise obtained by the corporation from various buyers.

Reuters adds from Brussels: A high-level Romanian delegation visited the European Commission yesterday for talks aimed at boosting trade with the EEC.

UK 'will be top market for Hyundai'

By Kenneth Gooding, Motor Industry Correspondent

BRITAIN next year will become the major export market for cars made by Hyundai of Korea, said Hyundai's president Mr Chung Se-Yung who was in London recently to present his group's model, the Pony, at Motorfair.

Hyundai expects to sell about 5,000 Ponies in Britain in 1982 and believes this could rise to 10,000 to 12,000 a year with its existing range by 1985.

At present Hyundai's best export market is Taiwan which took 3,500 Ponies last year. In Europe, sales in Belgium and Holland have been between 2,000 and 3,000 a year. Shipments to Italy started this year and sales should reach about the same level.

Rejecting suggestions that car trade between Britain and Korea would be one-way traffic, Mr Chung pointed out that for the past 14 years Hyundai had been importing Ford Cortina kits at the rate of around 7,000 a year. (It also imports kits for about 700 Granadas from Ford in Germany).

When the Cortina is replaced in 1982 Hyundai will take kits of the new European Ford from the UK instead of using Ford's supplier in Japan, Toro Kogyo.

Mr Chung said the Hyundai plant, which produced 100,000 Ponies in 1979, had been affected by the recession in Korea, and in 1981 would produce only 60,000. About 25,000 would be exported.

But demand in the home market was expected to pick up, and by 1985 Hyundai would bring on stream a new plant capable of producing 300,000 cars a year. Korean demand should be around 100,000 a year by that time.

The Hyundai Pony will be imported to the UK by the West Bromwich-based International Motors.

The Pony would be sold on a "value for money" platform at between £3,100 to £4,100.

UK steps up Nigeria drive

By Our World Trade Staff

THE BRITISH drive into the markets of oil producers in the Middle East and Africa has continued with trade missions and the signing of contracts.

Mr Peter Rees, the Trade Minister, is in Nigeria with a mission of senior executives from industry, seeking to counteract Nigerian criticism that UK business is not aggressive enough.

This is the fifth UK ministerial visit to Nigeria in the last 12 months.

The companies represented on the mission include British Caledonian, jointly operating the London-Lagos air routes with Nigeria Airways; Hawker Siddeley; Carnation Foods; Humphreys and Glasgow; Lloyds Bank International and NEI International.

Andrew Fisher, recently in Hong Kong, reports on difficulties facing a leading industry

Shipowners enter rough waters

LEADING Hong Kong shipowners foresee difficult times ahead, though they disagree over how severe these will be or how long they will last.

With large amounts of tonnage on order, they are tending to hold back on ordering while waiting to see how depressed freight markets will develop.

According to Sir Yue-Kong Pao, the Hong Kong owner, controlling the largest fleet—over 200 ships totalling some 30m deadweight tons, including those on order—monetary chaos, falling trade volumes, and high inflation are likely to persist for some time.

Looking beyond the short term, he reckoned that issues such as safety and pollution would also attract more public attention.

"This combination of factors will probably dominate the shipping scene in the 1980s—

the decade may be filled with uncertainties and shipowners may do well to exercise extra caution in their operations."

Companies within Sir Y.K. Pao's World-Wide group have over \$350m-worth of ships on order. Most of the 46 vessels are being built in Japan, but some of the 2.3m dwt is with British, Chinese and Polish yards.

Last year Hong Kong owners ordered 5.7m dwt of ships, not far short of the Japanese total of 8.5m dwt. Altogether, the Hong Kong-owned fleet totals an estimated 50m dwt, with at least half on charter to Japan.

One owner who has stopped ordering while the current backlog works its way to completion is Mr Frank Chao, president of Wah Kwong. "The shipping market is very bad; there is a recession now."

But Mr Chao, whose ebullience contrasts with the reserved

calm of Sir Y.K. Pao, said this was only a mini-recession. It could last until 1983, when prospects for coal shipping should lead to an upturn.

Wah Kwong's present fleet—much of it owned with local partners or foreign charterers—comprises 44 ships of some 4m dwt. A further 24 ships of around 1.5m dwt are on order, mostly in Japan, with a value of some \$460m.

After this current burst, said Mr Chao, "I have stopped ordering." He said the pause would last about six months, though others thought it would be more like two years.

Not surprisingly, Hong Kong owners strongly insist that their particular operations are less likely to suffer from chill trade winds than those of other countries. Said Mr Chao: "I think Hong Kong owners will go into difficulties long after other owners."

Wah Kwong's new orders

range from a huge 260,000 dwt ore carrier through a couple of medium-sized tankers, a chemical carrier and a small liner ship to a number of bulk carriers.

World-wide, traditionally strong in the tanker field, also has a fairly wide spread of orders and is scrapping several big tankers a year in line with the calamitous conditions in that sector.

Along with many other shipowners, those in Hong Kong are concerned about moves in Unctad (United Conference on Trade and Development) to phase out flags of convenience.

"This is the most crucial issue facing Hong Kong shipowners," said Mr Chao, most of whose fleet sails under the Liberian flag. If persuasion and argument did not work, he felt, then the traditional maritime nations should boycott Unctad. Taking a less extreme view, Sir Y.K. Pao hoped that de-



Sir Y. K. Pao: falling trade volumes may persist

veloping countries would gradually come to understand that phasing out such flags would not necessarily aid their own fleet aspirations.

Pakistan's exports to Iran soar

By DAVID DODWELL IN ISLAMABAD

PAKISTAN'S exports to Iran have soared in the past two years, and the trend is likely to continue, according to officials from the two countries who have just finished three days of talks on trade and economic co-operation in the Pakistani capital.

Since the Islamic revolution in Iran, purchases from Pakistan have quadrupled, from \$45m in the year to June, 1979, to \$230m (£121m) in the fiscal year which ended five months ago. Iran is Pakistan's second most important export market, with only China buying more—about \$557m.

By contrast, Iran sells little to Pakistan—\$2.5m last year, and \$9.5m the year before. Most of Pakistan's oil imports, which might have been bought from Iran in the past, have instead mainly been purchased from Saudi Arabia.

The leap in Iran's purchases from Pakistan is in part explained by the U.S. trade embargo, which forced the Iranian Government to search for new sources for many essential imports. About 40 per cent of Pakistan's exports are accounted for by rice, with cotton yarn and textiles making up a large portion.

Far from wanting to correct the extreme imbalance in trade, Iranian officials seemed in last week's talks to be keen to boost purchases from Pakistan.

They want to buy more rice and raw materials, want more

Iranians to be trained in Pakistan, and want Pakistani help in refurbishing their railway system.

Mr Hossein Lavasani, leader of the Iranian delegation and director general for political affairs in Iran, said Iran wanted to boost its trade with neighbours, Muslim countries and with Third World countries. Pakistan qualifies on every count.

One unexpected outcome of the talks is that Pakistan's long-dormant plan for close economic links to be forged between Turkey, Iran and Pakistan has been revived by Iran. The move is timely in view of the impending state visit to Pakistan by Turkey's leader Kenan Evren.

Hong Kong may contest French import curbs

By KEVIN RAFFERTY IN HONG KONG

HONG KONG is preparing to take France to the General Agreement on Tariffs and Trade (GATT) because of unilateral import quotas which Paris last week imposed on Hong Kong quartz watches.

In the meantime, officials of the British colony are considering retaliatory action against French Cognac sales, which amount to HK\$345m (£20m) a year.

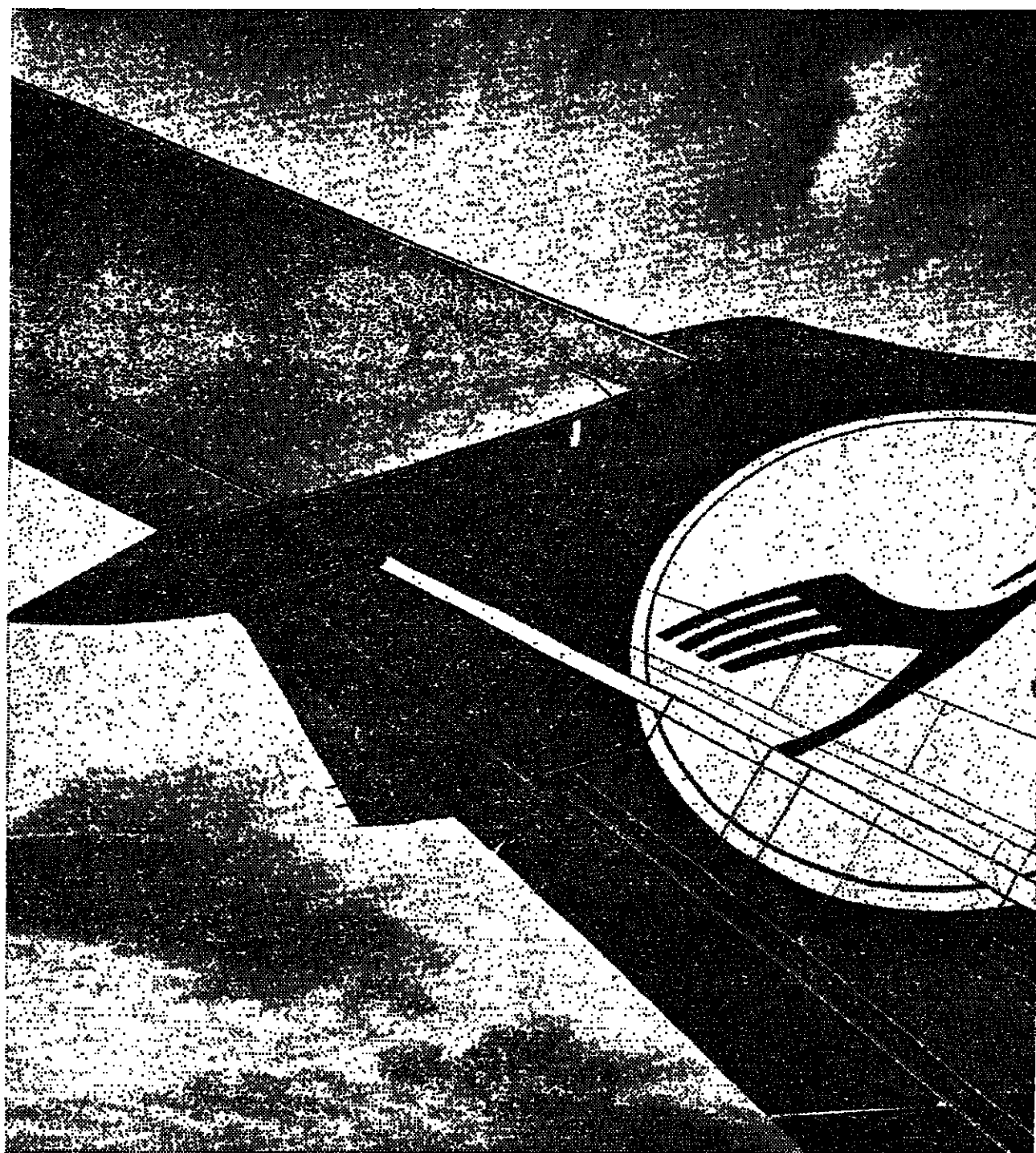
In a move which has angered Hong Kong, France told importers to restrict Hong Kong's quartz watches to 5.5m pieces in the 15 months between October 1 and the end of next year. Sales of quartz watches from the colony, which is the world's biggest watch producer by

volume, to France this year were expected to reach 8m units.

Until this week Hong Kong had not been notified officially of the move, but has seen press reports and a copy of the official French notice to importers. Hong Kong officials say that the move by the French is illegal under the GATT.

The anger was increased because France already has a list of eight items against which quotas are imposed on goods from Hong Kong. These include bean sprouts, radios, some toys, pleasure craft and clothing not covered by the Multifibre Arrangement, the international textile trade agreement.

No other European airline offers you First Class daily on all flights to Germany.



While many airlines are eliminating First Class on flights to Germany and other parts of Europe, Lufthansa is not. On Lufthansa you can fly First Class on every leg of your journey. In addition to the truly exceptional service and comfort on board, you will also enjoy separate check-in facilities and the First Class Senator Lounge service at major airports. The closer you look, the more you see the difference.

Lufthansa
German Airlines

Consult your Travel Agency or our timetable for exact details on all of our flights.

Your growth prospects are at the end of the LinkLine.

With one phone call, you can get the facts about expanding or relocating in one of the key growth areas of the UK economy—Cleveland County. Friendly people give you straight answers to questions about opportunities, premises, sites, incentives, finance. Tell you all you want to know. All you need to know. It's fast, it's factual, it's confidential. And the follow-up is fast if you want to go further. Pick up the phone now and dial (0642) 222123 for LinkLine's 24 hour service.



now with Enterprise Zone benefits

Dial LinkLine
(0642) 222123

Cleveland County

Cleveland County Council, County House, Middlesbrough, Cleveland TS1 1JZ

Cleveland County comprises the boroughs of Hartlepool, Lanchester, Middlesbrough and Stockton-on-Tees.

UK NEWS

Increased secrecy over gold dealings

By David Marsh

THE GOVERNMENT is taking steps to increase the already considerable secrecy over gold dealings on the London gold market. It is stopping publication of figures detailing exports of bullion from the UK. The move is believed to have followed complaints from Middle East governments about the amount of publicity given to their withdrawals of gold from London over the past year.

The main countries which have been identified as transporting large quantities of gold from London during last and this year are Iran and Libya.

Many of the oil exporting nations and other developing countries which have entered the gold market over the past two years have been increasing efforts to conceal their transactions. They have been asking bullion dealers in the main gold trading centres to be more careful about mentioning their names. This partly reflects their countries' embarrassment about the financial consequences of buying an asset whose price has halved since January 1980.

The decision, taken by the Customs and Excise with the blessing of the Bank of England, seals off the last remaining channel of official information about gold movements to and from the London gold market.

Cleveland jobs loss

FOSTER WHEELER Power Products is to make 297 employees redundant at its Hartlepool, Cleveland, factory. This is because of a "lack of future orders," the company said yesterday. The company, which specialises in fabricating large boilers and generators for oil and chemical work, had been issued notices for 90 days of consultation with unions before the redundancies would take effect.

End of production

CAPE INSULATION is to cease production of thermal insulation material at its South Bank, Middlesbrough, factory at the end of this month. The 94 employees have been told they will be made redundant because of a severe drop in demand. The company said capacity in insulation factories throughout the country was twice the level of demand.

Llanelli jobs to go

BENTON CONCRETE is to make 82 workers redundant, nearly half the workforce, at its Llanelli plant, west Wales. The company, which manufactures concrete pipes for the motor industry, blames the loss of orders from Ford for the cut.

Shell/Esso set to tap deep sea

By RAY DAFTER, ENERGY EDITOR

SHELL and Esso are to use a revolutionary underwater production system costing £360m to extract oil from a North Sea field.

The production unit—a 2,200 tonne Underwater Manifold Centre (UMC)—will be installed next summer in 480 ft of water in Shell/Esso's Cormorant field.

It will be the first commercial UMC operated in any offshore oil production area; a challenge likened by Shell to a space shot.

The manifold centre will produce nearly a fifth of the recoverable reserves in the Cormorant field, discovered 90

miles north-east of the Shetland. During its 25-year life the UMC is expected to recover some 110m barrels at a peak rate of up to 50,000 barrels a day.

Shell and Esso, which designed the system, said that the underwater unit would tap oil out of the reach of wells drilled from the Cormorant field's two platforms. By the time the UMC is on stream in mid-1983 Shell and Esso will have invested £360m on development costs and wells.

Mr Jan Memelink, technical director of Shell UK Exploration and Production, the operating company for Cormorant—said that the produc-

tion technique was a landmark in oil development.

The only comparable challenge is space exploration. The deep sea, just as much as deep space, is an environment where man is alien and where his technology will be stretched to the maximum.

The research project for the UMC began in October 1974. Pilot submerged production systems have been tried by Exxon (Esso's parent) in the Gulf of Mexico and by Shell off Brunei. Conceptual design of the UMC was carried out by Vickers Offshore, a subsidiary of British Shipbuilders. Hollandse Constructie Groep of the

Netherlands carried out the detailed design and construction work.

The manifold centre, which will be controlled electronically from one of the Cormorant platforms, four miles to the south, will be operated without human intervention.

Shell said similar underwater systems would have to be installed in the North Sea if some of the smaller oil discoveries were to be exploited. "Many fields in this category, plus oil reserves adjacent to existing fields, must be developed in the 1990s if Britain is to remain self-sufficient well into the 21st century."

'Chemical companies hit by restricted gas supplies'

By OUR ENERGY EDITOR

RESTRICTED supplies of natural gas are hindering the recovery of some chemical companies, the Chemical Industries Association claimed yesterday.

Mr Martin Trowbridge, director-general, told members in a letter that in recent months a number of chemical companies had been refused additional or new supplies of gas, "even in cases where greatly improved energy efficiency would have been achieved."

He added: "We have a thoroughly unsatisfactory situation where additional or new industrial gas supplies are not available in companies despite a 10 per cent fall in industrial gas sales due to the recession." British Gas said last night that it had met practically all of the demand for new or additional supplies in circumstances where requirements of processors could not be met by other fuels.

The association's complaints were made on the eve of the Queen's Speech, in which the Government plans to break the Gas Corporation's monopoly on natural gas purchase and supply.

Mr Trowbridge said that members had been told that new supplies would not be available until 1984-85 and even then at a price of up to 46p a therm—some 17p more than the present going rate.

Simple cost effective measures applied to domestic hot water systems could provide national energy savings worth £240m a year at 1980 prices, according to a report published by the Energy Department. The measures include the lagging of hot water storage tanks; installation of time-switches to immersion heaters; and the addition of a thermostatic control system to boiler-based central heating systems.

Search for onshore oil boosted by 13 licences

By OUR ENERGY EDITOR

THE SEARCH for onshore oil and gas in England and Scotland has been boosted by the award of 13 petroleum-exploration licences.

The widespread concessions give licensees the right to conduct prospecting and geological surveys only. The licences cannot drill below 350 metres, for example.

If these surveys indicate their licence-areas hold the promise of oil or gas reserves, however, the companies can apply for production licences.

Companies awarded licences yesterday were:

● Pentex Oil, Anvil Exploration and Moray Petroleum Holdings and Development—461 sq km in the Scottish Highlands.
● Tricentral North Sea—two licences, one of 260 sq km, the other 497 sq km (Central, Tay-side and Fife, Lothian and Strathclyde regions of Scotland).
● Moray Petroleum, Carless Exploration, Mariner Petroleum

and Pict Petroleum—two licences: Strathclyde (337 sq km), and Durham and Cleveland (421 sq km).
● Taylor Woodrow Energy, RTZ Oil and Gas, Haema North West Oil and Gas, James Finlay and Company, Candecra Resources—22 sq km in North Yorkshire and Humberside.
● Weeks Petroleum, Lennox Oil Company and Whitehall Petroleum—486 sq km in North Yorkshire and Humberside.
● Moray Petroleum Holdings and Development, Carless Exploration, Mariner Petroleum and Pict Petroleum—two licences, one of 206 sq km, the other 385 sq km (Humberside and Lincolnshire).
● Deepwood Mining Company—500 sq km in Cheshire, Derbyshire and Staffordshire.
● Clyde Petroleum—three licences, of 340 sq km, 450 sq km, and 390 sq km respectively (Staffordshire, Derbyshire and Leicestershire).

Loss of skilled jobs threat to recovery in Sheffield

By NICK GARNETT, NORTHERN CORRESPONDENT

A SURVEY of unemployment in Sheffield, whose steel and engineering industries have been seriously hit in the recession, says the city's mix of job skills has been so severely damaged that it might not be able to take advantage of employment opportunities when the economy improves.

The report, drawn up by the city council in co-operation with Sheffield Trades Council, says the 8,000 job losses reported by industry in the city in the first eight months of this year is more than three times the number recorded in the whole of 1979.

The figure is also higher than the 7,000 lost in the 12 months of 1980.

The report says the figures may be only 70 per cent of the actual total as many redundan-

cies involving less than ten people are not notified.

Job vacancies for manual workers have shrunk dramatically, a large proportion in metals and electrical sectors. Between December 1979 and June 1981, the proportion of jobs available for manual workers in Sheffield and Rotherham dropped from 69 per cent of the job market to 49 per cent.

The traditional skills shortage in Sheffield no longer exists, the report says. Almost a third of all vacancies in 1975 were for the skilled trades but this has now dropped to a fifth.

Sheffield's unemployment rate at almost 13 per cent of the working population is not as severe as some northern areas but the city council says that some areas of the city may be suffering as high as 30 per cent unemployment.

Co-op Bank launches loan scheme for closure areas

By TIM DICKSON

SMALL businesses and workers co-operatives in parts of the UK have access of low cost loans from today.

The Co-operative Bank announced yesterday that it is teaming up with the European Coal and Steel Community (ECSC) to provide £1m additional finance for projects which create jobs in a coal or steel closure area. Similar schemes are operated by Industrial and Commercial Finance Corporation (ICFC), Barclays Bank and the Welsh Development Agency in conjunction with ECSC.

The funds which come in a mixture of currencies, will be handed out in parcels of £5,000 to £50,000 by the Co-op.

Interest payable on the loans is a fixed 13 per cent over the 8-year term, but because of an interest rebate of up to 3 per

cent from ECSC, the cost could be as low as 10 per cent for the first five years. All loans from the ECSC carry a four-year delay for capital repayments.

"If small businesses and co-operatives are to be enabled to play their part in the regeneration of the economy they need generous borrowing terms and streamlined procedures," Mr Lewis Lee, chief general manager of the Co-operative Bank, said yesterday.

Until recently complicated administrative procedures have effectively discouraged small businesses in the UK from applying for ECSC loans. The Co-op Bank says it was inspired to participate in the scheme by a successful experiment in France in 1979 and has been pressing for the scheme to be extended in the UK ever since.

Courtaulds accused over heart disease

By Our Labour Staff

ALLEGATIONS THAT high levels of exposure to carbon disulphide fumes have left workers at a Courtaulds plant vulnerable to heart disease were made yesterday in a report published by the Association of Scientific, Technical and Managerial Staffs.

The report was launched at a London press conference by Mr Clive Jenkins, ASTMS general secretary. He said that in the past three years at least three ASTMS members and 14 members of the Transport and General Workers' Union at the company's factory in Greenfields, North Wales, had died of coronary heart disease, some of whom may have been exposed to excessive levels of carbon disulphide. The union would proceed with court action in respect of two of its members, he said.

The 34-page report concentrates on Courtaulds's rayon-manufacturing plant at Greenfields. Its principal allegations are that:

● A study published in 1968 drawing attention to an excess in heart disease among workers exposed to carbon disulphide and recommending the medical monitoring of employees had not been acted upon by the company.
● Between 1976-80 workers were repeatedly and persistently exposed to levels of carbon disulphide above the Threshold Limit Value (TLV) recommended by the Health and Safety Executive.

● The company acted to reduce TLV levels only when union pressure was applied. The report is also critical of the Health and Safety Executive. It claims the executive failed to press for reduction of exposure levels and failed to inform workers of health risks.

Following the report's presentation Mr Jenkins called for the maximum exposure levels to be reduced and for medical monitoring of employees. He said "It is a matter of deep concern to us that a major company did not inform us of the situation. It had not acted illegally but had acted badly."

Mr Jenkins said the company had reduced maximum exposure levels of carbon disulphide. He was, however, not satisfied sufficient action had been taken to reduce risks.

Courtaulds concluded from a recent study of its Grimsby rayon factory that there was no link between carbon disulphide and excess heart disease. Yesterday the company declined to comment on the ASTMS report. It said: "We are studying the report in detail and will decide what action we take or do not take when we have completed that study."

The Health and Safety Executive said yesterday it had been aware of the possibility of a relationship between chronic exposure to carbon disulphide and increased mortality from heart disease.

It said: "We have been pressing all companies to reduce levels of CS₂ in the air where they have been found to be in excess of the Threshold Limit Value. At Courtaulds's Greenfields, plant a programme of improvement designed to reduce exposure to CS₂, agreed with both management and the unions, is being implemented."

About 55,000 tonnes of carbon disulphide are used in Britain annually, mainly in making Cellophane, rayon or chemicals for the rubber industry.

Support for CCA

MR JOHN WAKEHAM, Parliamentary Under-Secretary of State at the Department of Industry, has underlined the Government's support for current cost accounting (CCA). The accountancy profession is divided on the value of CCA in its present form and this summer a group of dissident accountants mounted a campaign to scrap CCA. Mr Wakeham, speaking at the Institute of Cost and Management Accountants, ruled out any immediate change in the basis of corporation tax until the system of CCA had been in use several years.

Mortgage change

THE Burnley Building Society is to follow the recent decisions of the Woolwich and Halifax societies to charge borrowers a standard home loans rate of 15 per cent, irrespective of the size of the mortgage. Other societies have amended their higher interest rate bands. The change follows increasing competition for mortgage business from the banks.

Water charge plan

THE Thames Water Authority said yesterday it intends to keep its water charges below the rate of inflation over the next couple of years in spite of a warning from the National Water Council that water charges will increase in real terms for the next decade.

Bilateral meeting on North Atlantic fares

By MICHAEL DONNE, AEROSPACE CORRESPONDENT

THE CHAOTIC situation in North Atlantic air fares, with cut-price competition rife between British and U.S. scheduled airlines, is to be discussed at a special meeting of officials from both countries in Washington next week.

The aim of the meeting, on November 11 to 13, will be to try to bring about some order and stability by combining the benefits of competition to the passenger with the need for fares that reflect airlines' costs.

In recent months fares have been cut constantly on the North Atlantic route with mounting airline losses.

The International Air Transport Association, at its annual meeting in Cannes last week, estimated that the cumulative losses by the 46 scheduled airlines on the route this year would amount to about \$450m (£347m).

The situation is at its worst on the UK-U.S. route, where from November 1 Pan American, British Airways and Trans World Airlines cut their fares by up to 66 per cent for the winter period to compete for traffic with Laker Airways.

At this stage, no-one knows whether this move is likely to be successful in bringing in even further losses for the airlines.

There is also a substantial volume of excess capacity—too many seats chasing too few passengers. The IATA has estimated that the uncovered seats, amounting to over 5m a year, are equivalent to 56 Jumbo jets flying empty every day between Europe and North America.

The IATA, which represents most of the 46 scheduled airlines flying the North Atlantic,

has called for a special fares meeting of all members on December 2 to discuss the situation. However, the UK and U.S. governments fell they could not wait and arranged a meeting.

U.S. hostility towards the IATA is such that there is some doubt whether an IATA fares agreement reached at the December 2 meeting could be made effective. Bilateral negotiations between different countries, however, are more likely to yield results.

It seems likely that at the UK-U.S. meeting there will be pressure from the U.S. for renegotiation of the Anglo-American Bermuda Two air agreement which many U.S. airlines believe favours the British operators. Pressure for such renegotiation has been building up for some time.

The British Government, however, through the Department of Trade, is understood to feel that the agreement is fair, and that the fierceness of the competition now stems more from the American side than from the British, although it is acknowledged that Laker Airways has been in the forefront of the cheap air fares battle for a long time.

It is not clear whether the U.S. will agree to any kind of capacity control—restricting the number of seats offered by all the airlines. Such controls are frowned on by the U.S. Justice Department, and could be in violation of the U.S. antitrust laws.

But increasingly, as was pointed out repeatedly at the IATA meeting in Cannes, restriction on the number of seats may be the only way to get the situation under control.

Whisky distilling slump is expected to continue

By GARETH GRIFFITHS

THE SCOTCH Whisky Association expects the slump in distilling to continue next year with many distillers closing down for extended summer holidays and a continued slimming of the workforce at bottling plants.

This year many distilleries shut down for two months or more in the summer to cut production. Demand for new whisky (filling) has slumped because of the general state of the market. Last year the industry cut its workforce by 9 per cent or 2,300 jobs.

SWA member-companies expect a similar situation next year, although industry executives do not see the situation as a desperate one for the industry. They argue that the real concern should be the fall in orders at the bottling plants which directly reflect current

demand. Whisky distilling is based on assessments of the market in five years or more.

The industry believes it can achieve its cuts with shorter-term working, natural wastage, and no recruitment rather than large-scale redundancies.

The industry's cash flow position is likely shortly to receive a substantial although temporary boost with the payment of 60m ECUs (£35m) by the European Commission under the EEC's cereals production refund scheme. After several years of disagreement a calculation has been worked out for malt whisky and a similar plan will shortly be announced for grain whisky.

The money is compensation for whisky makers having to buy dearer EEC grain which is used in products exported outside the Community.

Redundant workers plan to buy former BL plant

By JOHN GRIFFITHS

ABOUT 400 of the 500 workers who lost their jobs when BL closed its Wellingborough, Northants, foundry in September want to help buy the plant and resume operations.

BL said yesterday it had already held joint discussions with three companies about the possible purchase of the plant, although a BL spokesman said that no firm offer had been made "but we are very happy to consider one."

The prospects for the foundry, if it reopened, being able to resume supplies to BL on a contract basis do not, however, appear to be encouraging.

Its main role within the BL business was to supply castings to the Loughborough car plant. This work has since been transferred partly to Longbridge itself and partly to the Beans foundry at Tipton.

"The old work force is behind us almost to the man," according to Mr Fry. "All we want now is a realistic selling price from BL."

BL said yesterday it had already held joint discussions with three companies about the possible purchase of the plant, although a BL spokesman said that no firm offer had been made "but we are very happy to consider one."

The prospects for the foundry, if it reopened, being able to resume supplies to BL on a contract basis do not, however, appear to be encouraging.

Its main role within the BL business was to supply castings to the Loughborough car plant. This work has since been transferred partly to Longbridge itself and partly to the Beans foundry at Tipton.

Disarmament body seeks to find middle ground

By BRIDGET BLOOM

A COUNCIL for Arms Control, which aims to campaign for disarmament with "a logical and agreed order of priorities," was launched in London yesterday.

The council, which is primarily financed by the introduction by the Bishop of Woolwich, the Rt Rev Michael Marshall, as an attempt to find middle-ground between the "competing hysterics" of unilateral disarmament and an arms race.

The council aims to disseminate information on arms control, hold seminars and produce proposals on means of

limiting both conventional and nuclear weapons.

"We believe in being positive and practical," Mr Michael Davis, the council's director, told a Press conference in London.

The council was not predicted to have any political party members. Among the 26 board members are former and present Members of Parliament of the major parties, including Mr Geoffrey Hoon, Sir Geoffrey de Freitas, Mr Stephen Ross, the Liberal, as well as academics including Professor Neville Brown, of Birmingham University.

French botanical prints

A FIRST EDITION of Les Roses by Redouté and Thory with 170 plates in two states—the first printed in colour, the second on coloured paper—sold for £32,000 at Sotheby's yesterday to a Swiss dealer who will have to pay the extra 10 per cent in buyers' premium, which the auction house has not yet added into its announcement prices. A first edition of Redouté's Les Lilacees realised £18,000.

SALEROOM

By ANTHONY THORNCROFT

Christie's, by contrast, now includes the buyer's premium and VAT in its quoted prices. An auction of Old Master, modern and British prints, totalled £72,355, which was 75 per cent of the bid prices.

Cautious steps taken towards Anglo-Irish Council

Margaret van Hattem looks at Government initiatives on Ulster

THE British and Irish Governments are carefully manoeuvring to round up the necessary political support for an Anglo-Irish Council. Their major difference, at this stage, appears to be in judging how fast the process can be pushed along without the risk of failure.

In spite of the signals of caution coming out of London and Dublin in advance of this week's summit, both sides seem agreed that their co-operation within the five joint Civil Service study groups over the past year has been a step in the right direction: that it should be consolidated in some form of council; and that Ulster politicians should be involved in the process, ultimately along with British and Irish politicians.

The Irish, however, appear keen to press ahead more quickly than the British. Indeed, the evident anxiety of Dr Garret FitzGerald, the Irish

Prime Minister, to get things going as quickly as possible could put him at a disadvantage when he meets Mrs Thatcher in London on Friday.

His assessment of the social and constitutional reforms needed in the Republic to overcome the deep seated revulsion of Ulster Protestants and some Ulster Roman Catholics, appears to be some way ahead of public opinion in the south. Moreover, he is operating on a precarious parliamentary majority.

The establishment of an Anglo-Irish Council could help consolidate support for his ambitious reform plans in the south and possibly allay suspicions in the north.

But the Irish Government will not regard failure to set up the council this week as a

major setback, provided the impetus is maintained.

The hope, therefore, is that this week's summit may lead to the establishment of an Anglo-Irish Council, formalising the ministerial and Civil Service contacts of the past year but as yet without drawing in a wider body of MPs.

The setting up of the council would involve tacit recognition by Dublin of Britain's sovereignty over the six counties to which the Irish constitution still lays claim.

It would also involve tacit recognition by London of the need for Dublin's participation in any moves towards political union, which would imply that any Irish constitutional and social reforms made now will reward later.

The British Government, how-

ever, is moving far more cautiously. This is partly because Mr James Prior, the new Northern Ireland Secretary, is still finding his feet and is determined not to be rushed into precipitate action.

There is also growing impatience in Westminster with the creation of a new economic forum akin to the NEDC and on the need for transfer of political power on the other—which might involve greater independence for local government authorities in Ulster.

Mr Prior may try to establish common ground among moderate Roman Catholics and Protestants in Ulster in the hope that a new, less intransigent generation may be drawn more actively into politics. Given that this may take many years he may not be setting his sights higher than the establishment of a durable framework.

are understood to be anxious to preserve the momentum of the past 10 months of co-operation with the South, and to attempt another initiative in Ulster over the next year.

Mr Prior has laid stress on the need for economic regeneration and creation of employment—which might begin with the creation of a new economic forum akin to the NEDC and on the need for transfer of political power on the other—which might involve greater independence for local government authorities in Ulster.

Mr Prior may try to establish common ground among moderate Roman Catholics and Protestants in Ulster in the hope that a new, less intransigent generation may be drawn more actively into politics. Given that this may take many years he may not be setting his sights higher than the establishment of a durable framework.

Liberals and SDP set up two joint commissions

By OUR POLITICAL STAFF

THE LIBERAL and Social Democratic parties hope to present detailed joint policies on employment, industrial recovery and on constitutional reforms in time for adoption at next year's party conferences.

Mr David Steel, the Liberal leader, announced the setting up of two joint commissions to examine what policies in these areas might form the basis of an alliance manifesto at the next general election. He hoped they would complete the bulk of their work by July.

Policy differences

However, while not ruling out the possibility of a joint manifesto, Mr Steel conceded that policy differences might yet prove insurmountable, leaving the two parties to fight on common aspects of separate manifestos.

The biggest differences could arise within the commission on constitutional reforms. It has the task not only of selecting the most desirable form of propor-

tional representation, but also of reopening the potentially explosive question of devolution of power to Scotland and Wales. The economic commission also faces severe headaches in trying to resolve the already major differences between the two parties over an incomes policy.

Severe headaches

The 14-member joint commission on employment and industrial recovery will be headed by Sir Leslie Murphy, former chairman of the NEB, and includes Mr William Rodgers, Mrs Shirley Williams, Mr John Pardo, and Mr Richard Wainwright.

The 15-member commission on constitutional reform will be headed by Sir Henry Fisher, president of Wolfson College, Oxford, and includes Mr Steel, Dr David Owen, Mr Roy Jenkins, Prof Ralf Dahrendorf, and Mr Richard Holme.

Both commissions are expected to start taking submissions and written evidence this month.

Rippon attacks economic policy

By OUR POLITICAL STAFF

MR GEOFFREY RIPPON, the former Tory Cabinet Minister who has become one of the most outspoken critics of the Government's economic policies, yesterday renewed his attack on its "text-book money theories." These, he said, were relentlessly eroding Britain's industrial base, creating unacceptably high unemployment and driving the Government towards the brink of catastrophe.

In a forthright speech to the Oxford University Tory Reform Group, Mr Rippon directed his most bitter attacks towards the Treasury. The Treasury mind is like an arid desert—not a single oasis softens its bleak horizon," he said.

In an earlier interview on BBC radio, Mr Rippon suggested that his criticisms were not aimed at the Prime Minister, and confirmed that he would not be standing against her in any contest for the party leadership.

He had contemplated such a move earlier, but he was now satisfied that she had responded to signals of discontent at last month's Conservative Party conference. He was confident that Cabinet would in future be

more fully consulted.

In his speech, however, he warned the Prime Minister obliquely that "adherence to Treasury advice would drive the Government towards disaster. Following the standard Tory dissidents' practice of quoting Disraeli, he said: "It may be rain now, in the midnight of their intoxication, to tell them there will be an awakening of bitterness. It may be idle now, in the springtime of their economic frenzy, to warn them there may be an ebb of trouble. But the dark and inevitable hour will arrive."

Mr Rippon said that in the wake of the party conference, there were signs that both the rhetoric and practice of Treasury monetarism would be replaced by a more balanced economic posture. Mr Leon Brittan, Chief Secretary to the Treasury, had publicly denied reports of a further round of deflationary spending cuts.

There was now no easy way out of Britain's difficulties. The argument was not that the policies of Sir Geoffrey Howe, the Chancellor, were harsh, but that they had been wrong.

"Capital spending, which

GLC rate to pay for fare cuts is legal

BY ROBIN PAULEY

THE Conservative-controlled London borough of Bromley failed yesterday in its High Court action to have the Greater London Council's supplementary rate quashed.

Bromley had argued that the extra rate of 8.1p in the pound levied to pay for the reduction in bus and tube fares was illegal.

But Lord Justice Dunn and Mr Justice Phillips agreed that the Labour-controlled GLC was entitled to pass on the cost of the fare policy to ratepayers. They dismissed Bromley's case and awarded the costs, estimated at about £10,000, to the GLC's favour.

Lord Justice Dunn said Parliament had left it to the GLC and not the courts to decide whether the travelling public or the London ratepayers should finance the cost of transport.

"It is for the GLC to hold the balance between the fare payers and the taxpayers," he said. Bromley's argument that no reasonable council would have come to the decision reached by the Labour group on the GLC could not be upheld.

Labour had promised cheaper fares in its election manifesto.

Lord Justice Dunn said he could also not accept the argument that the GLC had to run London Transport on ordinary business lines.

The most striking feature of the fare policy was its high cost to ratepayers which was likely to increase dramatically if the policy continued for the next four years.

There was no doubt, he said, that these considerations were before the GLC when the decision was reached to implement the scheme, at an estimated cost of £123m in a full year.

It was no part of the court's function to make a value judgment as to how public transport should be run and financed. One argument was that it should be run as a social or welfare service, largely financed from taxation; the opposite view was that it should be run as a business financed by fare payers with some support from taxpayers.

The court was not concerned with the political or social issues but only with the power of the GLC to issue a supplementary rate demand and the way it went about it.

Bromley's argument that the financial consequences to the ratepayers had been ignored was rejected. The court accepted the GLC argument that it was not possible to run public transport on a profit system and that it had a wide discretionary power, which had not been unreasonably exercised, to make up any London Transport deficit.

Mr Justice Phillips said it was up to the GLC, and ultimately the electors, to decide on policy. The GLC had acted within its powers.

Mr Simon Randall, a lawyer who is a Tory GLC member and former leader of Bromley, said an appeal would be considered. The GLC said the court's decision confirmed that the policy to cut fares and raise a supplementary rate was perfectly legal.

OFT urges reform of insurance legislation

By Eric Short

THERE was a strong case for reforming the law relating to the practice of insurance, claimed Mr Gordon Borrie, director-general of Fair Trading.

He told members of the Insurance Society of Edinburgh last night that although the insurance industry was regulated by many detailed and specific laws, the consumer still had to rely in a large measure on self-regulation within the industry, under the Statements of Practice.

Mr Borrie referred to the insurance law change recommended last year by the English Law Commission, covering non-disclosure and breach of warranty. The insurance industry had contended that such reform was unnecessary so long as insurers observed these Statements of Practice.

But Mr Borrie said he strongly supported the Law Commission's case for reform and seriously doubted whether the provisions of disclosure and materiality in the industry's Statements of Practice were a satisfactory substitute for legislation.

He told the audience that there was scope for self-regulation to complement the law, because there were many matters of good insurance practice which were not suitable for legal regulation. But the balance at present between legal regulation and self-regulation was unsatisfactory for the consumer.

The Building Society Association had abandoned its previous recommendation requiring borrowers to insure their property through the agency of the building society, and the way was now clear for individual societies to allow borrowers freedom of choice in insuring their property.

The BSA had offered to investigate any complaints made against a particular society, and the Office of Fair Trading was arranging with the Association to monitor complaints about individual societies. Mr Borrie warned societies that if any complaints were shown to be justified, he would consider using his legal powers against them.

Story behind the tender for Dungeness B

David Fishlock looks at the winning nuclear reactor

HOW BRITAIN came to choose the advanced gas-cooled reactor (AGR) for Dungeness B in 1965 remains to this day one of the nation's most tightly kept secrets.

But it was chosen in competition with six other tenders for AGRs: the boiling water reactor (BWR) of General Electric of the U.S. — the runner-up — and the pressurised water reactor (PWR) of Westinghouse Electric. These reactor designs were tendered through three different groupings of British companies, known as the nuclear consortiums.

In what purported to be a dispassionate appraisal of commercial tenders, a joint Central Electricity Generating Board-UK Atomic Energy Authority team made the choice in the spring of 1965. The team was working to a specification issued by the CEBG.

In spite of its handicap of high capital cost — because the AGR is inherently so much bigger than the water-cooled,

water-moderated systems originally designed to fit inside submarines — one of the AGR designs was declared to be the best, buy of seven tenders submitted.

What is clear is that the Government had made it plain to the appraisal team that it would accept any reactor provided it was British in design. The Government had, shortly before, cancelled a number of major UK defence projects and elected instead to buy American military aircraft.

The winning bid of the three designs of AGR entered was that of the smallest and weakest of the consortiums Atomic Power Constructors, even then struggling for survival after its biggest partner, GEC, had pulled out of nuclear power.

The Dungeness B appraisal had apparently shown that the design proposed by APC would produce electricity 10 per cent

more cheaply than fossil-fuelled stations, with an even greater margin of advantage over the two U.S. reactor designs.

This success was achieved partly because APC used a new fuel arrangement devised by the UKAEA. The other consortiums had ignored the new fuel arrangement because they believed that it was unproven. Anyway they were more interested in selling a U.S. design. With this fuel arrangement it was possible to get 20 per cent more power from an AGR of given size, with corresponding savings in cost.

The losing consortiums grumbled that no-one told them they might use such an advanced design of fuel. But their complaints were ignored in the general euphoria of the triumph of British over U.S. technology and the coming of economic nuclear power.

Ironically, the fuel configura-

tion, in spite of its novelty, has proved a resounding success. But in most other respects the AGR turned out to be far from the "proven" reactor on which the electricity industry was hoping to standardise — "replac-

case" was the watchword — in the mid-1960s.

The 20-fold leap in size from the 33 Mw prototype Windscale AGR to the 660 Mw commercial reactors proved too great an extrapolation for many key engineering features. Britain had omitted the "demonstration" stage of reactors of 100-300 Mw which featured in U.S. reactor development programmes.

In effect, this crucial demonstration step has been conducted simultaneously with the design and construction of the 10 AGRs ordered between 1965-71. These reactors are really large prototypes of three significantly different designs.

Four were commissioned in 1976 and after a long running-in period their performances are now comparable with the best British coal-fired stations, providing power that is appreciably cheaper.

The other six are more than 22 years behind schedule in producing power. Half of this hold-up can be attributed to Dungeness B.

Dungeness B stands on a man-made headland in Kent devoted to nuclear energy and birds.

By 1970 the problems of being lead station for a new generation of reactors had brought APC to the verge of bankruptcy. The CEBG took the only course open. It acquired the remnants of APC and gave a contract to another of the consortium, British Nuclear Design and Construction — a subsidiary of GEC — to manage the projects on a cost-plus basis.

In 1976 GEC asked to be relieved of its contract.

BAA Stansted purchases 'meant to relieve hardship'

MR IAIN SPROAT, Parliamentary Under Secretary for Trade, has said that purchases of property around Stansted Airport, Essex, by the British Airports Authority, are intended to relieve hardship on property owners, not to influence the outcome of the public inquiry into future development of the airport.

In a letter to Mr Alan Haselhurst, MP for Saffron Walden, Mr Sproat says that the BAA has asked for a blanket compulsory purchase order and outline planning permission for the

1,500 acres around the airport likely to be needed for any future expansion of Stansted.

In the meantime "statutory blight provisions" will apply, so that if the owners wish to move but cannot find a buyer on the open market, they can either sell to the BAA by agreement, or serve a blight notice on the Authority, requiring it to buy the land before confirmation of the compulsory purchase order.

In every case, they would receive the unblighted value of their property together with

compensation for disturbance. These blight provisions apply in all cases where orders are made, and are intended solely to relieve hardship where property owners are obliged to move for personal reasons before a final decision is reached.

"They will not have any bearing on the outcome of the planning application or the decision on whether or not to confirm the order."

Mr Sproat confirms that all purchases by the BAA have been made to relieve hardship

and not to influence the outcome of the inquiry.

A group of businessmen, headed by Mr Mike Keegan, chairman of British Air Ferries group, is bidding to take over the council-owned airport at Southend.

The airport is understood to be heading for a loss of about £500,000 this financial year. The offer is believed to have been discussed at a recent meeting of Southend Council's policy committee, but no decision was reached.

During September, passenger

traffic at Manchester Airport was up 12 per cent on last year's figure and Mr Gil Thompson, the airport chief executive, says he believes the October figures will be equally impressive. "The indications I am receiving from the travel trade are that it promises to be a buoyant winter season."

The cumulative increase in passenger traffic this year to the end of September is 11 per cent up on last year, and the airport expects to handle just under 5m passengers in 1981.

Shelter plea on housing

FINANCIAL TIMES REPORTER

THE GOVERNMENT should launch a dual attack on the problem of bad housing and unemployment, says Shelter, the housing pressure group.

Mr Neil McIntosh, director of Shelter, is calling on ministers to examine figures which show that an increase in housebuilding activity could pay for itself by reducing unemployment in the construction industry.

Shelter claims that every 100m pumped into the housing budget would provide more than 3,000 badly needed homes, but that the net cost would be reduced to as little as £18m because of the reduction in state benefit payments and the additional tax contributions.

Mr McIntosh says house building provides more jobs per pound spent than other forms of investment.

A report due out next week from Mr Steven Hilditch, Shelter's housing officer, claims that the effect on jobs would be even greater if the extra expenditure involved repairs and maintenance, the most labour-intensive form of housing activity.

Two million households will be made worse off by changes in a rent rebate and allowance scheme due to be announced in the Queen's Speech, according to Shac, the London housing aid centre.

Bank creditors' meeting called

Financial Times Reporter

THE International Finance & Trust Corporation, a private merchant bank with headquarters at Douglas, Isle of Man, has called a creditors' meeting for November 23 in Douglas.

The first news of the bank's difficulties came on September 11, when it announced it could not meet its liabilities and returned its banking licence to the Manx Treasury.

The International Finance & Trust Corporation was founded in 1968 with a capital of £100,000. In 1978 the capital had risen to £1m. There was no comment from the bank's head office yesterday.

Recovery in paper industry forecast

BY ANDREW FISHER

A RECOVERY in the fortunes of UK paper and packaging companies is forecast for next year after the sharp capacity cuts of 1980. The forecast is made in the latest review of the industry by stockbroking firm Phillips and Drew.

Profit improvement in the sector should exceed the average for the whole of industry in 1982, it added. Companies should thus recover some, though not all, of the profit declines of the past two years.

Phillips and Drew said destocking this year had slowed down, with the process now

almost complete. Although profit margins would worsen this year, there should be a significant improvement in 1982 as a result of higher volume and firmer prices.

Imports had increased in the industry, and packaging producers were likely to suffer an overall drop in UK output this year of some 4 per cent. Paper companies would benefit from the net closure of nearly 15 per cent of domestic capacity during the recession.

Because there had been so much destocking, apparent consumption—including both rebuilding of stocks and actual usage—could rise next year by

5 per cent for the whole UK sector. Real consumption, after allowing for restocking and imports, might be only slightly higher.

Manufacturers would almost certainly take advantage of the upturn to raise prices and widen profit margins from current depressed levels, said Phillips and Drew.

This year paper output in Britain was likely to show a fall of about 12 per cent. In next year, UK paper production should rise at the same 5 per cent rate as apparent consumption, provided imports did not take a bigger share of the market.

BA introduces travel loan plan

By Michael Donne

BRITISH AIRWAYS, in conjunction with Mercantile Credit Company (a subsidiary of Barclays Bank), has introduced a budget loan plan to enable customers to pay later for their package holidays.

Passengers can obtain travel credit for any amount between £200 and £5,000, based on 20 times their selected monthly payments. Interest will be at 2.15 per cent a month (equivalent to an annual rate of 25.9 per cent). Accounts in credit will earn interest at Finance House Base Rate (currently 14 1/2 per cent) less one per cent.

LOCAL NETWORKS

Datapoint have already installed 1,800.

Computer companies have suddenly discovered the Local Network! Every business is going to need one, they say. Not just because Local Networks improve efficiency and profitability, but because they adapt so readily—and economically—to the changing needs of the business as it grows.

Well, we've got news for other computer companies, Datapoint are doing more than just talk about Local Networks; we're installing them. Six of them every month, in the UK. And we've been doing it for the last three years.

Datapoint is one of the largest and fastest growing computer companies in the world. We employ

over 6,000 people and serve over 30,000 users.

The companies that rely on us include Guinness, John Laing, Marathon Oil, Manchester University, P&O, BOC...and many more.

Why? Because our minicomputer systems solve problems for them. Because our software makes them more efficient and more cost effective. And, above all, because ARC, our Local Network, allows them to develop advanced stages of office automation as they grow and as their needs change.

You see, you never have to replace Datapoint computers; you just add to them.

If you'd like to know more, we'd be happy to tell you. Or ask your D.P. Manager about us. If he knows computers, he knows Datapoint.

DATAPOINT

COMPUTERS WITH A FUTURE.

UK NEWS—THE CBI AT EASTBOURNE

Delegates support calls for limited reflation

BY ALAN PIKE

DELEGATES called on the Government to give a modest boost to demand by cutting business costs, even if the public sector borrowing requirement is temporarily increased.

The decision gives the CBI leadership a renewed mandate to continue its campaign for limited reflation through a £1bn reduction in business costs, spearheaded by a cut in the national insurance surcharge.

Some delegates made clear during the debate that they would have preferred a substantially larger stimulus to the economy; others expressed concern that any economic recovery would lead to pay settlements running out of control.

Mr Ronnie Utiger, chairman of the CBI's economic policy committee, opened the debate by saying that policy priorities for an economic recovery must be matched against three issues—the need to control inflation, to establish competitiveness, and to ensure that recovery is soundly based.

He called for a reduction in industry's costs in areas like

the national insurance surcharge, energy prices and rates, and for selective profitable investment in the public sector.

He rejected as total nonsense, in circumstances where the nation had 3m unemployed and massive idle capacity the "crowding out" argument that any increase in Government investment and expenditure would restrict private-sector investment and opportunities.

He also regarded as very simplistic the argument that any government action must increase the public sector borrowing requirement and therefore be inflationary.

One other argument, said Mr Utiger, was the suggestion that any recovery would mean losing control over pay.

"I think conference should think very carefully about the implications of this argument. This is a danger which is going to be common to any recovery at any time and the implication of using this argument is really to say that we can never risk a recovery because of losing control over pay."

Mr Norman Record of C. and J. Clark said reflation was not a dirty word. Moderate

reflation would be the safe course, but that was the cure for moderate recession. The present, very deep recession required stronger action, and he suggested a £5bn expansion to get the economy moving again, rather than the £1bn proposed by the CBI.

Delegates applauded Mr James Cleminson, chairman of Reckitt and Coleman and chairman of the CBI's economic situation committee, who said he did not think conference should heed those who called for immediate reflation.

The applause was renewed when he told delegates they should remember it was the Thatcher Government which had made it possible for managers to manage. He went on to move the successful resolution. This read:

This conference believes that while business has a vital role to play in getting the economy moving again, the Government should help by cutting business costs, even if this means temporarily increasing the PSBR, thus giving a modest net boost to demand without fuelling inflation.

Mr John Tavare of Whitecroft, chairman of the CBI's North-Western region, pointed to the continuing problems which industry had faced during the past year, attacking in particular the national insurance surcharge as a "rip-off that cannot be justified under any criteria."

Mr G. T. Dunlop, of William Teacher and Son, admitted that in the short term industry had been "clobbered by the effect of Government economic policy."

There had been times during the past two years when he had wondered whether the Government was supportive of private industry, but delegates must look at the alternatives and keep their nerve.

Mr Evelyn Cribbs of Freeman's regretted the decision of the conference on Monday in support of a reduction in the adult retirement age, which would be enormously costly, and was worried that the national insurance surcharge issue was becoming the sacred cow of the CBI.

Mr Ian Bonas of Bonas Machine Company, CBI North-east region chairman, regretted

the action of those in the conference and elsewhere who argued for a 50p-a-week pound because it looked good for their own companies, and appealed to delegates to support action which was good for industry as a whole.

Mr Roy Berridge, chairman of the South of Scotland Electricity Board, defended the efficiency of the electricity undertakings, however, and reminded delegates that they provided the private sector with much-needed work in high technology areas.

Summing up the debate, Sir Adrian Cadbury, chairman of Cadbury Schweppes, stressed that the argument was one of balance between bringing down the rate of inflation and maintaining a competitive industrial base from which to stage a recovery.

The £1bn off the national insurance surcharge and other business costs—the equivalent of 0.75 per cent of gross domestic product—was less than some delegates would have wished, but enough to make a positive impact on the nation's competitive position and provide the confidence to invest.

Competitive economy 'a non-party priority'

By Lisa Wood

CONFERENCE unanimously demanded, in a debate on the mixed economy, that the fight to make British business more competitive should become a non-party political priority.

Mr Lionel Altman, of the Motor Agents' Association, who put the motion also said that despite fundamental differences in certain areas between the CBI and the TUC, there were areas where co-operation could be fostered—such as training and education.

Mr John Harvey-Jones, a deputy chairman of ICI, said that the company's directors had cancelled a pay increase and taken a pay cut. Employees generally had made pay sacrifices but he was unhappy at Government pricing policies in the public sector.

Sir Peter Parker, chairman of British Rail, said his industry knew how its troubles had deep and sometimes immediate impact on others. He spoke of the need for long-term policies for his industry and emphasised that the relations between public and private sectors should be a partnership and not simply a problem.

He gave his full support to the resolution.

No 'absolute right to a job,' Fraser warns conference

BY ALAN PIKE

NO-ONE CAN ever have an absolute right to a job, and far less to the same job, Sir Campbell Fraser, CBI deputy president, told delegates in his closing speech.

"That may be a goal to work towards, but in a free society living in a competitive world there can be no guarantees," he said.

Sir Campbell who becomes president in May was chosen to make the closing speech in the absence of Sir Terence Beckett, CBI director general, who is convalescing.

The idea was getting around, said Sir Campbell, that not only the idiot fringe but managers in industry believe unemployment had its role in keeping people in their places.

"It is said of us that we are more concerned about profit and loss than the fate of our society as a whole," he said. "To anyone who thinks that, let me say as clearly as I can that the CBI is not in favour of people being out of work."

"Not only do we think that it is socially unacceptable, we also believe it is a total waste of valuable assets and resources."

Unemployment did no favours to families, communities or nations, he said. "I speak for the people of my generation when I say that we were the ones who fought for full employment not just in principle but in practice."

"We have to be equally committed today if we are to reduce our present level of unemployment."

The point could not be left there, he said. It was perhaps easier for him than for a politician or a trade union leader to make it clear that there never could be an absolute right to a job and that, in good times or bad, work was more likely to come to those who understood



Sir Campbell Fraser

what working effectively was all about.

"I believe as managers we have a great deal to do to get our own work forces, far less the nation, to understand these points. It may not be a popular theme but we certainly need to promote that sort of realism and understanding if we are to get any place fast," he said.

On other issues, Sir Campbell said the conference had stated clearly that it did not support the restrictions and bureaucracy of a siege economy. But it did expect Government to run a trade policy which dealt roughly with those countries that competed unfairly.

"The CBI agrees with the overall objectives of this Government, and I want to emphasise that, although we sometimes wish it would find less painful ways of reaching them. But at least we know they are realistic."

Productivity, investment and labour relations crucial

BY LISA WOOD

BRITAIN had impressive assets and some £1,000m of goods were exported every week, said Mr Edwin Nixon, chairman and chief executive of IBM (UK). But the country could not afford to continue playing cricket when the rest of the world was learning karate.

Three key problems had to be solved, he said. They were:

- productivity;
- industrial relations;
- investment in new technology.

Mr Nixon emphasised the need to recruit top-grade gradu-

ates and competitive management teams. Large businesses should help at least one small company to develop.

Mr Graham Neilson, chairman of Aaronte, a small company involved in the North Sea oil platform construction industry, said small was beautiful. However, he compared his company's reception by British companies unfavourably with that given by foreign companies. British companies, he said, treated the small ones with something between "condescension and outward hostility."

Mr Sayne Vernon, of Ash and

Lacy, said a first priority was industrial relations. During the previous day's debate on the issue, he said, all speeches came from "the soft-centre left."

He said there was a need for a change in the law so that employees called out on strike before having taken a secret ballot should have the right to sue their union and union leaders for damages and job losses.

Sir Robert Marshall, chairman of the nationalised industries' group and chairman of the National Water Council, spoke of the need for the CBI to take the initiative

with the TUC on training.

The CBI was heavily criticised for the second day running by Mr Vincent Saint-Brealy, a farmer. He accused the platform of refusing for the second day to put forward his motion for debate.

This motion, he disclosed later, demanded that the Government consider job sharing and/or a capital works programme "to alleviate the unacceptable level of unemployment."

Mr Brealy said on the platform that it was "arrogant nonsense to think that everything that was good for industry

was good for the country."

He continued: "We have not got four, five or six years to get the economy right. Out there is an army of unemployed equal to the armed forces in the last war. We have got to help these people."

He suggested that if nothing was done the unemployed would go looking for work as a mob—not as individuals.

Sir Raymond Pennock, president of the CBI, denied that Mr Brealy had been "muzzled." He said Mr Brealy was the sort of person who liked to make it known that he was particularly upset over an issue.

Business rating campaign backed

DELEGATES unanimously adopted a resolution moved by Commander David Verney, managing director of Goonvean and Rostowrack China Clay, supporting the CBI's campaign for a reduction in business rates.

Stock Exchange business in October

Dealings in British Funds up £6.1bn

BY GEOFFREY FOSTER

BOOM TRADING returned to the gilt-edged sector of the Stock Exchange last month and took turnover to its highest monthly total since March.

Abating pressures on U.S. and domestic short-term interest rates soon after the major UK clearing banks had hoisted their base lending rates to 16 per cent led to institutional demand for gilts, particularly at the shorter end of the market, in the early part of the month.

Sizeable funds were committed which led to the exhaustion of the remaining supplies of the short tap, Treasury 11 per cent 1985, at some four points below the previous operative price in late August.

The authorities subsequently issued three "tapiets," each of £250m of existing stocks, to satisfy demand. The improved atmosphere also led to the launch of £1bn Exchequer 15 per cent 1987, the first conventional tap stock to be issued by the new Government Broker since he took office in April.

Turnover in gilt-edged during the month jumped by £8.1bn, over 71 per cent, to £14.59bn, from September's £8.5bn, which was the lowest since January 1979.

Trade in short-dated stocks contributed more than half of the total at £5.69bn, up £5.1bn on the September level.

Business in other fixed interest stocks improved by £1bn to £5.9bn. The average value per bargain in the shorts expanded by £140,799 to £183,244. The FT turnover index for Government securities last month leaped to 617.8 from 360.6 in September and compares with the 1980 monthly average of 536.0.

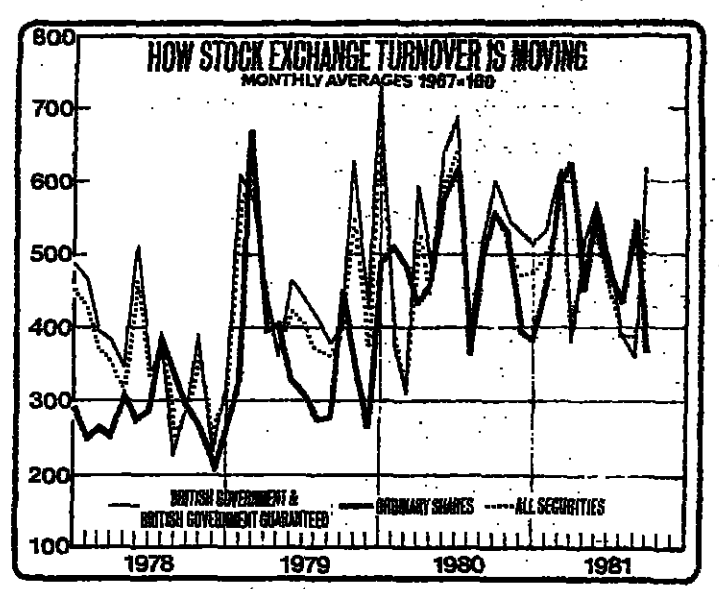
Gilt-edged values, however, moved uncertainly during the month and the FT Government Securities index moved between extremes of 62.32 and its October 26 five-year low of 60.17 before closing the month a net 0.49 off at 61.16.

In complete contrast, trade in equities fell sharply—by just over £1bn, or 32.9 per cent, to £2.05bn, to register the lowest monthly total since August 1980. The number of dealings dropped to 102,227 to 244,876 and the average value per equity bargain was £424 cheaper at £8,395. The FT Turnover index for ordinary shares fell to 366.8 as against September's 548.2 and the 1980 monthly average of 458.0.

The sharp contraction in equity business reflected apathy on the part of investors who reserved £1.26bn for the Government's offer for sale of 193.29m shares in Cable and Wireless, which was oversubscribed 5.8 times.

Other restraining influences included uncertainty about the outlook for short-term interest rates and the crisis at British Leyland.

Equity prices reacted after early firmness had taken the FT 30-share close to the 500 level at 488.2 on October 9. It



Category	Value of all purchases £m	% total	Number bargains	% total	Average value £m	Average value per £	Average number of per day
British Govt. and British Govt. Guaranteed							
Short-dated (having five years or less to run)	8,482.6	49.6	27,283	7.7	394.7	378,244	1,240
Others	5,915.4	33.2	56,765	16.0	268.9	104,208	2,580
Irish Government							
Short-dated (having five years or less to run)	264.0	1.5	1,128	0.3	12.0	234,050	51
Others	189.4	1.1	2,305	0.6	8.4	82,244	105
UK Local Authority	267.1	1.5	4,614	1.3	12.1	57,886	210
Overseas Government Provincial and Municipal	22.4	0.2	849	0.2	1.0	26,339	39
Fixed Interest Stock Preference and Preferred Ordinary Shares	100.6	0.6	17,270	4.9	4.6	5,828	785
Ordinary Shares	2,005.6	11.7	244,876	69.0	93.4	8,395	1,131
TOTAL	17,497.3	100.0	355,090	100.0	779.3	49,276	16,141

* Average of all securities

Want a current account that pays you interest?

Interest

In an Abbey National Share Account, your ready cash gets interest right up to withdrawal. The current rate is a very handy 9.75%—that's with basic rate income tax already paid by the Society.

Availability

You can normally withdraw up to £250 cash, £2,500 cheque on demand at any branch.

Interest paid from day after

You start earning interest from the day after you pay into your first Abbey National Share Account.

Home Buyers' Club

Helpful guidance and advice on buying a home is available to members of our unique Home Buyers' Club. Take advantage of our professional expertise.

Account

expirise

DATE

DESCRIPTION

CASH-RR

RECEIPTS

WITHDRAWALS

BALANCE

1981

B.F.W.D.

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

CASH

Area Headquarters:
Royal Bank of Canada, London, (01) 589-8133
Royal Bank of Canada, Paris, (01) 742-02-62
Orion Royal Bank, London, (01) 600-6222

TECHNOLOGY

EDITED BY ALAN CANE

Shell, Esso in seabed advance

BY ALAN CANE

ENGINEERS FROM Shell and Esso are putting the finishing touches to an advance in subsea oil production systems which could revolutionise the exploitation of the North Sea.

They are building at Schiedam, near Rotterdam in the Netherlands, a structure the size of a small office block (175 ft by 135 ft by 50 ft high) which will soon be towed out into the North Sea and secured to the sea bed in the Cormorant oil field, 90 miles north-east of Shetland.

The structure, which the Shell/Esso team describe as an underwater manifold system, is a seabed production control system, the first of its size and complexity ever built.

Up to nine individual wells can be drilled through the UMC using it as a template. Satellite wells can be tethered to the UMC which acts as a collecting point for their oil and links them with a main oil platform.

The UMC is regarded as revolutionary by the oil industry because it promises to make possible the exploitation of oil from small and difficult fields.

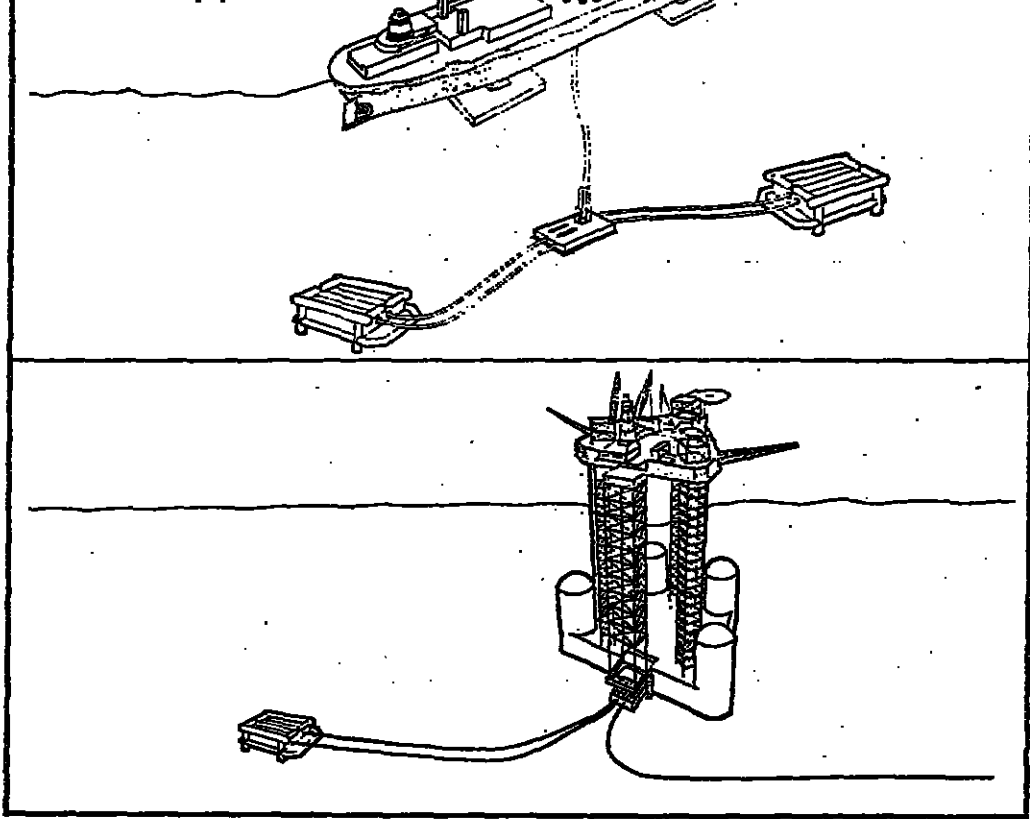
In the Cormorant field, the UMC will operate in only 450 ft of water, maximum drilling depth in the North Sea using conventional technology is around 550 ft. But the UMC is designed to work in several thousand ft of water.

The UMC and its associated controls:

- Act as a template for wells drilled through the structure and connect satellite wells drilled at a distance from it.
- Collect fluids from the production wells and deliver them via subsea pipelines to the existing Cormorant platform.
- Distribute treated seawater from the platform into the water injection wells to maintain reservoir pressures and hence increase ultimate recovery of oil.
- Permit servicing of the wells and control of the individual well production rates using tools pumped through pipelines from the platform into the well tubing strings.

According to Mr Jan Memelink, technical director of Shell UK Exploration and Production: "More and more oil must come from the deep sea here and throughout the world. It means a very big

Typical underwater manifold complex (UMC) applications



A variety of ways in which the new UMC could be linked to the main platform, satellite wells or surface vessels

opportunity for a range of British technologies and they must ensure that they do not let it slip because the competition will be intense.

The Cormorant UMC weighs 2,200 tonnes and will be located five miles north of the South Cormorant platform.

One of the principal technological developments in the UMC structure is the amount of routine maintenance that will be carried out by remote robots.

The majority of the critical valves and components of the control system built into the UMC can be replaced by an unmanned, remotely-controlled vehicle described as the remote maintenance system (RMS). The RMS is carried to the location of the UMC by surface vessel; an acoustic signal is used to release a buoy attached to

the UMC and the robot service engineer uses the line to winch itself down on to the subsea rig. It slots into a track built into the rig and propels itself through the UMC controlled by an electrical umbilical cord and given sight by television cameras.

Through flowline servicing, a technology developed by Shell, is also extensively used; this means that tools are passed down the tubing strings themselves to gain access to the well.

According to Shell/Esso, well servicing beyond the capability of TFL techniques will be by vertical access from a drilling rig stationed over the UMC or UMC satellite wells.

By the time the system produces its first oil in mid-1983, the two companies say,

the UMC will have cost about £240m. The total project costs after completion of all the wells will amount to £360m.

It has been designed to handle about 50,000 barrels a day of produced oil and 50,000 barrels a day of injection water (modern drilling techniques demand that oil removed from a well is replaced with treated seawater to maintain the pressure in the well interior and aid recovery of the oil).

The two companies have emphasised the safety aspects built into the UMC. The control system is electro-hydraulic and built by TRW Ferranti Subsea. Control signals are coded and multiplexed from the platform control panel and transmitted to the UMC where they are retransmitted back to the platform to check accuracy.

Emidata's new mag code reader

EMIDATA of Windsor is now offering the model 1009 Identifier, an 8 1/2 x 4 1/2 x 1 1/2 inch "swipe" reader which responds only to the company's Watermark Magnetics coding and ignores any superimposed data recorded on the card.

These cards carry a magnetic stripe in which a 12-digit number is permanently encoded during manufacture and which cannot be erased or altered in any way without destroying the card.

The reader is normally handheld, the card simply being passed along a slot above a 16-character vacuum phosphorescent display panel which gives a read-out of valid cards' numbers, operating prompts and status information as appropriate.

The unit's functions are controlled by a built-in microprocessor. It is normally programmed to read and display the 12-digit number of a valid card, or give plain language read-out of various kinds of invalidity. But it can also display basic instructions or give other data such as battery condition.

Among the optional features is a non-volatile memory file of up to 1300 Watermark numbers. The user is informed by the display if a card bearing one of the numbers is entered. More on 07535 53111.

Mobile radio from Rediffusion

INTENDED FOR use in military vehicles such as tanks, scout cars or radio trucks is a 100 watt mobile radio station from Rediffusion Radio Systems, the RT 579.

Covering the frequency range two to 30 MHz, the transceiver can also be used in permanent or semi-permanent installations. It provides single sideband, continuous wave and data communications (up to 2400 bits/sec). Frequency switched keying is also available through external adaptors. More on 01-874 7281.

Honeywell seeks new funds for sun cells

HONEYWELL IS looking for alternative funding to continue development work on solar cell technology which could lead to low cost, mass produced cells.

Government funding from the U.S. Department of Energy has been cut dramatically for solar technology under the Reagan administration and Honeywell is one of many companies which has suffered.

So far it has received nearly \$4m in Government money but needs about \$1m a year to supplement its own research programme.

This week, Mr Paul Chapman from the company's corporate technology centre is meeting organisations such as the Solar Energy Research Centre and the JET Propul-

sion Laboratory in the U.S. in the hope of attracting new funds.

Conventional solar cells, made entirely from high purity silicon wafers, are expensive. But now Honeywell has devised a way of coating a low cost ceramic with a thin layer of silicon.

The ceramic—which is first coated with a carbon compound to help the silicon adhere to its surface—is made in long thin strips so that larger cells can be produced than at present.

By 1986, the company hopes to produce cells costing about 7 cents a watt, several times cheaper than today. The new cells, however, will be slightly less efficient at producing electricity.

Facit launches desk top computer models

A DESK-TOP computer system available in three versions—two for business management and one for colour graphics—has been announced by Facit Business Systems Division (0833 547149).

All three versions incorporate 230 microprocessors. The colour graphics version, known as the Facit 6511, is designed to be suitable for calculation, measurement and control applications, and education as well as graphic presentation.

With a 14-in screen monitor conforming to Teletext standards, it provides images in red, green, yellow, blue magenta and black and white.

Screen capacity is 24 lines of 40 characters and the floppy disc

unit has two drives for 5 1/4-in discs each with a capacity of 133KB. This unit also allows for memory expansion in step with the user's requirements.

Electrically connected to the monitor is an alphanumeric keyboard which can be moved to suit the operator's comfort and convenience. An optional matrix printer is available for hard copy output.

KTK of Newtown, mid-Wales, has introduced a new generation of thruster DC variable speed machine tool drives. The 40-MTD is available in two forms, one naturally ventilated up to 30KW, the second a force ventilated unit up to 55KW.

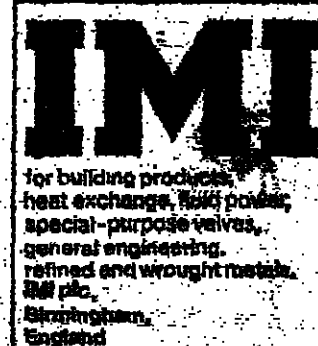
Plain words from morse

MORSE CODE, still widely used in marine and long distance radio circuits, can be decoded automatically and presented as plain language on a moving single line display using the Model 230 from Morse Equipment, Akeman Street, Tring, Herts (044282 4011).

After connecting the unit to the communications receiver, the operator simply adjusts the

tuning control until a lamp flashes in synchronisation with the incoming signal.

The 230 can receive at speeds ranging from 12 to 72 words/min, reacting swiftly to speed changes. Final output can be five or eight level teleprinter code and if desired the unit can be equipped with RS232C or parallel interfaces to allow the messages to be sent straight to a computer store.



Vermont develops discs in England

DEVELOPED IN England by Vermont Research (part of the \$16m turnover Springfield, Vermont, group in the U.S.) are 11 and 22 megabyte disc drives which the company claims have unequalled reliability and environmental immunity.

The drives, designated 8000, are said to combine the best features of 3330 cartridge technology with those previously associated with Winchester drives.

Model 8010 is a high performance rigid disc drive which stores 11 megabytes on an ANSI standard eight-inch removable cartridge. The 8520 is a combined cartridge and fixed drive which, using a single spindle "one-over-one" arrangement, doubles the capacity to 22 megabytes within the same compact 7 x 15 x 8 1/2 in cabinet.

Cross copying between the fixed and removable discs gives low cost back up.

Priced at around \$1,500 the model 8010 will be available during the first quarter of next year. The model 8520 will cost about \$2,100. More on 03723 78221.

Bundle cutter

A BUNDLE cutting circular saw capable of cutting tubes and rods up to 12mm outside diameter has been produced by The Addison Tool Company, Acton, London (01-893 1861). Offered with a choice of interchangeable cutting heads, a typical use, says Addison, would be to clamp 36 steel tubes of 11mm rod and 12mm wall thickness and cut them to 90mm length with an output of 7,000 pieces an hour.

Cwmbran welcomes businessmen who feel restricted.

Right now, lots of companies are feeling pinched. By high rates of interest, heavy rents and rates and lack of space to grow. If the squeeze is also affecting you, it's time you came to Cwmbran.

So successful is business in our bustling new town, we've had to expand—creating yet another industrial development.

Llantarnam Park. We'll give you lots of space to spread—with factory units from 750 sq. ft. to 12,000 sq. ft. and larger. Serviced sites are also available. And we've a package of grants and incentives that will give you relief from today's financial pressures.

As any business here will tell you, Cwmbran is a great place to get things done—and a beautiful place to live. There's a large and enthusiastic skilled workforce. And we're close to major roads, rail links, docks and airport. For more information, send us the coupon today.

To: R. W. Howlett, General Manager, Cwmbran Development Corporation, Gwent House, Town Centre, Cwmbran, Gwent NP44 1XZ. Tel: Cwmbran (06333) 67777. See Prestel Page 35190#

Please send me your industrial information pack, and details of the grants and incentives you can give me.

Name

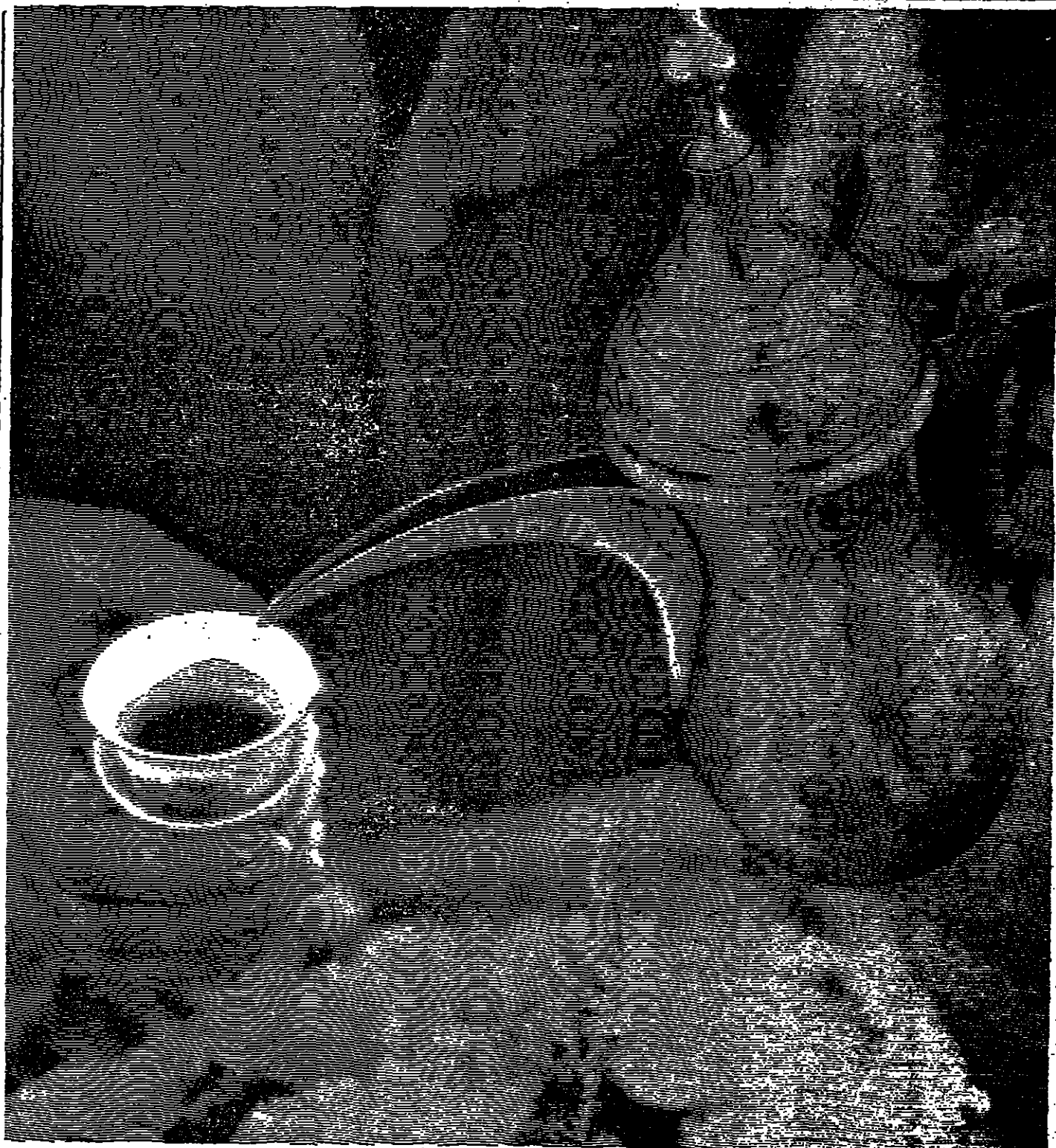
Position

Company

Address

FT20

Cwmbran
Business succeeds our way.



Enjoy real Arabian hospitality, western style

On board our luxury flights to Kuwait, you'll enjoy international standards of comfort, cuisine and considerate service—with friendly hospitality which is part of our tradition. Enjoy such hospitality wherever your business takes you. Our fast, frequent connections from

our magnificent new terminal in Kuwait fly you to the major business centres of the Middle East, on to India, Bangkok and now Manila and New York. Plan your next trip with us, the airline with a reputation for punctuality. You owe it to yourself.

KUWAIT AIRWAYS

You owe it to yourself to try us

Kuwait Airways, 52-55 Piccadilly, London W1. Tel: 01-499 7881-4. Birmingham: 5th Floor, The Rotunda, New Street, Birmingham B2 4QA. Tel: 021-625 5551. Glasgow: 65 Renfield Street, Glasgow G2. Tel: 041-332 4074. Manchester: 235 Royal Exchange Building, Manchester M2 7SL. Tel: 061-434 4161. Montreal: No. 3451005

No export order is too small for us.

No export order is too big for us.

We deliver a unique range of services designed to help all exporters win more orders.

A. A service for export orders up to £25,000.

At Midland Bank International, we have recognised that not enough is being done to smooth the path for the new exporter. Or indeed an exporter with an annual export turnover of about £250,000 or less, with individual transactions of £25,000 or less.

So, we have created our Smaller Exports Scheme – the first Scheme of its kind in the UK.

Under this Scheme we offer you 90% finance on exports sold on up to six months' credit. Interest costs are fixed, there is no recourse to you, your existing facilities are not affected and you do not have to hold an ECGD guarantee – we will handle that for you. You just have to fulfil your export undertakings.

The Scheme is also open to companies not currently banking with the Midland. All you have to do is apply for an export facility and open an account with us.

B. A service for medium sized export orders up to £1,000,000 or more.

Export orders of capital goods and services worth up to £1,000,000 or more and sold on credit of two years and over can cause a severe strain

on company cash flow, quite apart from the question of risk.

We can meet your export financing requirements for such contracts and even larger amounts in a number of ways. We can provide supplier credit finance based on your holding your own ECGD insurance cover.

Or, where exporters do not wish to obtain their own cover or have recourse problems, our export house London American Finance Corporation (LAFCO) can help.

LAFCO can arrange cover through their own ECGD policy and they carry the percentage of risk not covered by ECGD. In other words, this gives you 100% protection without any recourse to you. Also, LAFCO will pay you immediately on production of the export documents thus improving your cash flow. Moreover, they take over all the administration work and debt collection. All you must do is fulfil your contract with your customer.

Short term finance of up to two years with additional support services. Midland Bank International is also active in providing finance for credit periods of less than two years.

This finance is both for smaller export orders and larger transactions. It is based on either your holding your own ECGD comprehensive cover, with ECGD issuing a guarantee to the Bank in support. Or where you wish to offload the exposure and recourse, LAFCO can intervene.

In addition, we have Foreign Exchange, Factoring and Trade Development experts together with market information specialists who can help you win more export orders.

C. A service for major capital projects of £10 million or more.

On any major export project, our speed and flexibility as one of the world's leading international banks can be particularly helpful to you.

Our project experts provide you with swift and comprehensive advice on ECGD facilities, including the benefits of ancillary ECGD export services such as tender-to-contract cover.

Frequently, finance not supported by ECGD is also required for major projects to meet front-end payments, third country supplies and local costs. Here, we can provide you with the necessary support through our extensive Eurocurrency financing capability.

And to help bring the contract home, our Buyer Credit, Eurocurrency, Foreign Exchange, Leasing and Performance Bonding specialists are prepared to work as a part of your team and make your export package the most sophisticated and attractive one possible for your overseas client.

This can only be a short summary of the highlights from our complete service for all sizes of export orders.

However, you will probably agree that even such a summary demonstrates Midland's innovative approach to exporter's requirements, and why more and more exporters see us as their bank.

Whatever the size of your export order, we can provide comprehensive help towards increasing your export business. The earlier you involve us, the more we can help you.

So please get in touch with us early.

We deliver.



Test us.

Midland Bank International
Midland Bank Limited, International Division, 60 Gracechurch Street,
London EC3P 3BN. Telephone: 01-606 9944. Extension: 5465.

FT COMMERCIAL LAW REPORTS

Cables in a legal tangle

REDLER GRAIN SILOS LTD v BICC LTD

Court of Appeal (Lord Justice Stephenson, Lord Justice Griffiths and Lord Justice Kerr): October 27 1981

WHERE A person has in his possession goods in which he has no proprietary or possessory rights, and such goods are the subject of claims to ownership by other parties, the fact that he has no rights in them is a matter to be taken into account by the court when deciding whether to grant an injunction to prevent him from parting with them to one of the claimants.

The Court of Appeal so held when allowing an appeal by Redler Grain Silos Ltd, plaintiffs, in an action against BICC Ltd, from an order of Mr Justice Lloyd (October 20 1981) discharging an injunction granted by Mr Justice Parker (October 6 1981) prohibiting BICC from parting with goods which were the subject of the action.

LORD JUSTICE KERR said that Redler was the main contractor under a construction contract with an Iranian state organisation to build five silos and a flour mill. In about March 1981 the company's operations were effectively taken over by the Iranian authorities, and its European personnel expelled.

Redler was at present negotiating with the Iranian authorities for compensation for the value of their work and assets in Iran, and had put forward a number of claims of which the outcome was inevitably very doubtful. The present proceedings, between Redler and BICC, related to £180,000 worth of electric cables and equipment which had been destined for use in the silos but which were still lying in the UK in the possession of BICC.

Redler had ordered the cables from BICC, under a c & f contract, and had duly paid the full price to include the cost of freight and shipping to the silos in Iran. The transaction was unfortunately overtaken by the troubles in Iran. In August 1980 Redler asked for shipment to be delayed and, in October or November, agreed with BICC that shipment would be risky and that the goods should be delivered to Redler in the UK, and that BICC would repay the freight charges.

At that stage it was common ground that by so varying the c & f contract, the property in the cables had passed unconditionally to Redler. However, the goods were not collected because the position was unclear as to what was to be done with them, and soon afterwards Redler was expelled from Iran. The Iranians suddenly made a claim to the cables which were still lying at BICC's premises. They sent representatives to BICC in London, to say that the

pre-revolutionary organisation had paid Redler for the cables and that they were therefore now state property. Redler strongly denied the claim, and on the material before the court, there was nothing to indicate that the property in the cables had passed to the Iranians under Redler's construction contract.

The Iranians' claim to the cables had radically altered BICC's attitude. BICC was now extremely anxious to ship and deliver the cables to Iran because it had large projects there and was worried that sanctions would be visited on the company if it did not comply with the Iranians' wishes. However, BICC did not assert that it had any property in the cables itself, nor that it had any possessory right. Having acknowledged previously that property had passed to Redler, BICC now said that it was either in Redler or in the Iranian state organisation. Both Redler and the Iranians laid claim to the cables and demanded delivery.

Redler had instituted proceedings against BICC to claim delivery of the cables and damages. Pending the outcome of the action, it had successfully applied ex parte for an injunction to prevent BICC from parting with possession of the cables, but it was later discharged, inter partes, by the judge at first instance. Redler now appealed against that discharge and asked for the injunction to be restored.

An injunction was an equitable remedy whose grant or refusal was at the court's discretion, and it was settled law that the court would not interfere with a judge at first instance who exercised that discretion reasonably.

The judge had discharged the injunction for the one main reason that, in his view, an award of damages to Redler would provide an adequate remedy should it succeed in the action. He concluded that since BICC was in a position to pay damages if Redler succeeded, and because the goods were ordinary electric cables, the basic condition for granting equitable relief was lacking.

In an ordinary case that approach would be a perfectly proper way of exercising the discretion, but in an ordinary case the defendant inevitably claimed to have some proprietary or possessory right in the goods which the plaintiff sought to recover. In the present case, BICC did not claim to have any rights in the goods. Redler was prima facie the owner, at any rate as against BICC, which clearly was not the case.

The judge had ignored that aspect of the matter entirely and

had failed to take it into account in the exercise of his discretion. If he had taken it into account, he could not reasonably have exercised his discretion as he did.

There was another more general aspect which troubled his Lordship. It was settled law that the courts would not recognise anything in the nature of a penalty or confiscatory order of foreign governments so as to affect proprietary rights in respect of assets within the UK. Whether the Iranians' claim to the cables was of a confiscatory nature depended on the decision of the trial judge, but there was no material before the court at present which supported their claim on any basis recognised by English law.

What troubled his Lordship was that it was generally acknowledged that Iran's political troubles had resulted in claims and counter-claims between the Iranian authorities and others, many of whom had some assets in the UK or elsewhere outside Iran. He would be loath to give recognition to any claim to assets within the jurisdiction.

RACING

BY DOMINIC WIGAN

PETER SCUDAMORE, as

determined as ever to wrestle the jump jockey's title from John Francome, must be hopeful of getting a step closer to his objective at Newbury today.

Scudamore is backed by another formidable team of David Nicholson, runners headed by the course specialist Leney Dial in the Lional Viek Memorial Chase.

Leney Dial, who lacks such proven older performers as Approaching, Royal Stuart and Grand V.I., has been improving steadily and will, I suspect, prove up to conceding 12 lbs to the Duke of Abercorn's Colonial Lad, an eight-year-old ridden by his owner's accomplished son, the Marquis de Cuellar.

For his first attempt at the afternoon Scudamore will be turning to Javelin Jim in the opening division of the Cold Ash Novices Hurdle.

This respectable performer on the flat over the past few months showed enough on his hurdling debut here, when third behind Krug and The Thatcher, to suggest that he will come out ahead of two other highly regarded recruits to the jump-

ing scene, Cloudwalker and Cornish Blue.

A third possible winner for Nicholson and his stable jockey is On a Cloud, who makes his hurdling debut in the second division of the Cold Ash.

Now racing in the colours of Lord Northampton for whom last season's leading juvenile, Broadsword, won seven of his nine races in the campaign, On a Cloud is another highly rated recruit from John Dunlop's stable.

It was from the same source that Bradswold joined Nicholson on behalf of his owner.

One race unlikely to fall to Scudamore (now a 6-4 joint favourite with Francome for the championship in Hill's book) is the Cokethorpe Novices Chase.

Here his mount, the New Member gelding New Lyric, is likely to be out of his depth as he tries to match strides with Francome's Fifty Dollars and the selection, Mercy Rimell's Connacht Ranger.

NEWBURY

1.00—Jungle Jim
1.30—Leney Dial
2.00—Snowdown Boy***
2.30—Connacht Ranger*
3.00—Gay Chance
3.30—On a Cloud**

WOLVERHAMPTON

2.15—Ulmur
2.45—Ceri's Wager
3.15—Road To Mandalay

GARDENS TODAY

Grand autumn colours

BY ROBIN LANE FOX

AT THIS point in the year, I wish my garden was bigger. There is no grass to mow for the next six months and instead, I wish I could house more shrubs. It only takes a few clear days to make me long for more autumn colour.

The countryside, between the storms, has looked like the colour plates in my favourite books on landscape, those volumes for Regency country compiled by the designer, Humphry Repton. Over each hand-coloured sketch a movable slip of paper allows you to picture each client's garden before and after its proposed improvement. Pull back the slip and a new lake winds magically through the former site of a post and rail fence and tangled brambles. The neighbours' cottages vanish into open parkland and villages retire to points chosen only for their looks.

Among clumps of oak, the cows browse gently while the unemployed look picturesque in the suggested line of Repton's ha-ha's.

Caught in these lovely expressions of a dream, the countryside seems held in perpetual autumn. When you turn the page, the cows are always a honied brown, matching the turning leaves on their frame of forest trees. The oaks are hand-painted in yellows and red bronze and the sun is always westerling. Hardly a ripple of fear has spread from the French Revolution, except to the style of the rural

nobility's new safe seats. They look out across their parks like Gothic forts, romantic but defensible in an age which had seen the heads of its country gentry roll.

Neighbours do not vanish at the flick of a fly leaf and nobody has now thought of hiring landscape designers to find a use for the rural unemployed. But the pictures in these books were designed to coax readers into a seasonal folie de grandeur. Led on by it, I would like to follow some thought for an autumn garden, the setting, perhaps, of a weekend cottage where your lawn runs out into open countryside, where you want to avoid a children's pony and cannot be tied to mowing more than twice a year.

On a lime soil, first, I would go wild with the best of the recent forms of the Spindle tree. They grow almost anywhere and colour so brilliantly that their dullness for much of the summer is quite excusable. They are listed as Euonymus and are cupped, in a woodland setting, by the self-explanatory form called Red Cascade. This spreading shrub or small standard tree is as brilliant as a Japanese maple and far easier to please. Its rosy red leaves are set with masses of fruits whose skins split open to a bright shade of red, favoured by the local birds.

A lovely companion is called Succallianthus, whose fruits and leaves are an even richer colour. Patient gardeners would also appreciate the winged

Spindle, called Alatus, which fans out into a charming layer of small branches, set with odd wings along the stems. This is a shrub for the middle to foreground of an autumn planting or for grouping against dark evergreen leaves. It turns a brilliant rose red and can be enjoyed in a smaller form, Compactus, which is usefully stocked by Hilliers of Winchester.

This low Spindle tree will settle down as a small hedge at 3 or 4 ft. I saw it recently as the edging to a path which wound away into an orchard of Orange Blossoms, Rubus idaeus, and tall white Drutzias, my latest craze. It made a spectacular frame to the picture.

Euonymus, in short, is good news for wild and weekend gardeners who want to be cheered up as they shut down the house on a cold November Sunday. On acid soils, these gardens have far more choice. Maples can pair with the big leaved Disanthus, as brilliant as a large bush of coloured holly. The discs of smoke pink leaves on the thin branches of the Cercidiphyllum are so naturally made for turning that they smell of burnt sugar, the source of a leaf's autumn colour.

There are other good colours to enjoy, but I wish to single out the one which impressed me most in the past week.

The brilliant leaves of the Liquidambar are no strangers to gardeners on damp and acid soil. They are the upright

trees which are chased in the wind (and) family but closely resemble maple in the rich red and yellow of their lobed leaves. They are marvellous plants with which to frame the receding view across a lawn or a garden's boundary, but they are best banded in pots as young plants whose roots resist disturbance. The best known variety is the Sweet Gum, or Syriacifolia but last week I saw a named improvement which ought to satisfy anybody. Called Lane Roberts, it turns a rich shade of dark red, year in, year out, making a tall tree to two decades which adds a deep tone to any autumn garden. The Liquidambar likes to be kept preferably without light, but in chalk it is useless, in damp soil and is characteristically staked when young. Another bracken and asplenium of the sights of autumn, and in dark red form, appears even the redder, of the red maple.

These autumn shrubs and trees space and set a certain rhythm when, out of season, they are planted for views and Regency landscapes. They should be planned to be seen on the grander scale. The new and has in those English views never knew such common brilliance. Lakes may be beyond you and the local blackguards are no longer up for hire. But the Spindle and the Liquidambar are two of the better arrivals since those days of the Regency landscape.

TELEVISION

LONDON

Chris Dunkley: Tonight's Choice

You'll need a television in the office to see two of today's most interesting events live: The State Opening of Parliament on BBC1 at 11.00 and, in News Afternoon immediately afterwards, the space shuttle's second blast-off from Cape Canaveral.

In the evening BBC2 begins repeats of two magnificent documentary series: Life On Earth and Strangers. Sensibly David Attenborough's history of animal life is shown at a time when children can watch. It is much better value than homework. Strangers is an exhaustive and disturbing account of life in Manchester's prison.

Those apart, it is one of those evenings when anyone who doesn't simply want to relax with undemanding entertainment may find himself better served by radio. Scientifically Speaking on Radio 3 discusses the importance of distinguishing "real" differences between animals from those due to size alone: an elephant's brain is bigger than a man's and a shrew's brain represents a greater proportion of body size than a man's, yet we are more intelligent than either.

Just after that you can hear from the Reith Lecturer on Radio 4: Professor Lawrence Martin, who starts his lecture series (on armed force in the modern world) next week, talks here to Michael Charlton. An hour later in Analysis Mary Goldring questions the way that prices rise as food moves down the distribution chain.

BBC2

10.10 am Garbar.
10.35 Play School.
11.00 For Schools, Colleges.
11.40 For Schools, Colleges.
1.35 pm One Man and His Dog.
4.40 Cartoon Two.
4.40 Vikings I.
5.10 The Great Liners.
5.40 The Five Faces of Doctor Who.
6.05 Grange Hill.

6.30 Life on Earth.
7.25 News Summary.
7.30 MacLeod's Russia.
7.50 Collecting Now.
8.20 Strangers.
9.00 M*A*S*H.
9.25 The Bopitas.
10.20 Out of Court.
10.50-11.40 Newsnight.

All IBA Regions as London except at the following times:

ANGLIA

1.20 pm Anglia News, 2.45 Strumpet City, 5.15 Here's Boomer, 6.00 About Anglia, 11.40 Report, 12.10 am The Big Question.

ATV

1.20 pm ATV News, 2.45 Tenspeed and Brown Shoe, 5.15 Survival, 6.00 ATV News, 6.05 Crossroads, 6.30 ATV Today, 11.40 Great Nights of the 70's (Muhammad Ali v Ken Norton-Nov 2).

BORDER

1.20 pm Border News, 2.45 Strumpet City, 5.15 Micker, Donald and Friends, 6.00 Lookaround Wednesday, 11.40 News Summary.

CHANNEL

1.20 pm Channel Lunchtime News, What's On Where and Weather, 2.45 Strumpet City, 5.15 How's Your Father, 6.00 Channel Report, 10.28 Channel

(S) Stereophonic broadcast
Medium wave

RADIO 1

5.00 am As Radio 2, 7.00 Mike Read, 8.00 Simon Bates, 11.30 Dave Lee Travis, 2.00 pm Paul Burnett, 3.30 Steve Wright, 5.00 Peter Powell, 7.00 Radio 1 Mailbag, 8.00 David Jensen, 10.00-12.00 John Peel (S).
VHF Radios 1 and 2—5.00 am As Radio 2, 8.00 pm Alan Dale with Dance Band Days, 8.30 The Mitchell Minstrels (S), 9.00 The Boston Pops (S), 9.30 With Radio 2, 10.00 With Radio 1, 12.00-5.00 am With Radio 2.

RADIO 2

5.00 am Ray Moore (S), 7.30 Terry Wogan (S), 10.00 Susannah Simons (S), 12.00 John Dunn (S), 2.00 Ed Stewart (S), 4.00 David Hamilton (S), 5.45 News, Sport, 6.00 David Symonds with Much More Music (S), 8.00 Euro-

pean Soccer Special, 9.30 The Boston Pops (S) (joining VHF), 9.55 Sports Desk, 10.00 Annie Alpbauer, 10.30 Hubert Gregg says Thanks for the Memory, 11.00 Brian Matthew with Mickie and Friends, 1.00 am Truckers' Hour (S), 2.00-5.00 You and the Night and the Music (S).

RADIO 3

5.55 am Weather, 7.00 News, 7.05 Your Midweek Choice (S), 8.00 News, 8.05 Your Midweek Choice (cont.), 8.00 News, 9.05 This Week's Composer: Darius Milhaud (S), 10.00 Music for Organ (S), 10.45 Fantasy Quartets for Oboe and Strings (S), 11.25 Vienna Festival, 81 (S), 1.00 pm News, 1.05 Concert Hall (S), 2.00 Music Weekly with Much More Music (S), 3.30

RADIO 4

5.00 am News, Briefing, 6.10 Farming Today, 6.25 Shipping Forecast, 6.30 Today, 8.45 The Queen's Birthday, 9.00 News, 9.05 Minsk, 9.10 News, 9.15 Minsk, 9.20 News, 9.25 Minsk, 9.30 News, 9.35 Minsk, 9.40 News, 9.45 Minsk, 9.50 News, 9.55 Minsk, 10.00 News, 10.05 Minsk, 10.10 News, 10.15 Minsk, 10.20 News, 10.25 Minsk, 10.30 News, 10.35 Minsk, 10.40 News, 10.45 Minsk, 10.50 News, 10.55 Minsk, 11.00 News, 11.05 Minsk, 11.10 News, 11.15 Minsk, 11.20 News, 11.25 Minsk, 11.30 News, 11.35 Minsk, 11.40 News, 11.45 Minsk, 11.50 News, 11.55 Minsk, 12.00 News, 12.05 Minsk, 12.10 News, 12.15 Minsk, 12.20 News, 12.25 Minsk, 12.30 News, 12.35 Minsk, 12.40 News, 12.45 Minsk, 12.50 News, 12.55 Minsk, 1.00 News, 1.05 Minsk, 1.10 News, 1.15 Minsk, 1.20 News, 1.25 Minsk, 1.30 News, 1.35 Minsk, 1.40 News, 1.45 Minsk, 1.50 News, 1.55 Minsk, 2.00 News, 2.05 Minsk, 2.10 News, 2.15 Minsk, 2.20 News, 2.25 Minsk, 2.30 News, 2.35 Minsk, 2.40 News, 2.45 Minsk, 2.50 News, 2.55 Minsk, 3.00 News, 3.05 Minsk, 3.10 News, 3.15 Minsk, 3.20 News, 3.25 Minsk, 3.30 News, 3.35 Minsk, 3.40 News, 3.45 Minsk, 3.50 News, 3.55 Minsk, 4.00 News, 4.05 Minsk, 4.10 News, 4.15 Minsk, 4.20 News, 4.25 Minsk, 4.30 News, 4.35 Minsk, 4.40 News, 4.45 Minsk, 4.50 News, 4.55 Minsk, 5.00 News, 5.05 Minsk, 5.10 News, 5.15 Minsk, 5.20 News, 5.25 Minsk, 5.30 News, 5.35 Minsk, 5.40 News, 5.45 Minsk, 5.50 News, 5.55 Minsk, 6.00 News, 6.05 Minsk, 6.10 News, 6.15 Minsk, 6.20 News, 6.25 Minsk, 6.30 News, 6.35 Minsk, 6.40 News, 6.45 Minsk, 6.50 News, 6.55 Minsk, 7.00 News, 7.05 Minsk, 7.10 News, 7.15 Minsk, 7.20 News, 7.25 Minsk, 7.30 News, 7.35 Minsk, 7.40 News, 7.45 Minsk, 7.50 News, 7.55 Minsk, 8.00 News, 8.05 Minsk, 8.10 News, 8.15 Minsk, 8.20 News, 8.25 Minsk, 8.30 News, 8.35 Minsk, 8.40 News, 8.45 Minsk, 8.50 News, 8.55 Minsk, 9.00 News, 9.05 Minsk, 9.10 News, 9.15 Minsk, 9.20 News, 9.25 Minsk, 9.30 News, 9.35 Minsk, 9.40 News, 9.45 Minsk, 9.50 News, 9.55 Minsk, 10.00 News, 10.05 Minsk, 10.10 News, 10.15 Minsk, 10.20 News, 10.25 Minsk, 10.30 News, 10.35 Minsk, 10.40 News, 10.45 Minsk, 10.50 News, 10.55 Minsk, 11.00 News, 11.05 Minsk, 11.10 News, 11.15 Minsk, 11.20 News, 11.25 Minsk, 11.30 News, 11.35 Minsk, 11.40 News, 11.45 Minsk, 11.50 News, 11.55 Minsk, 12.00 News, 12.05 Minsk, 12.10 News, 12.15 Minsk, 12.20 News, 12.25 Minsk, 12.30 News, 12.35 Minsk, 12.40 News, 12.45 Minsk, 12.50 News, 12.55 Minsk, 1.00 News, 1.05 Minsk, 1.10 News, 1.15 Minsk, 1.20 News, 1.25 Minsk, 1.30 News, 1.35 Minsk, 1.40 News, 1.45 Minsk, 1.50 News, 1.55 Minsk, 2.00 News, 2.05 Minsk, 2.10 News, 2.15 Minsk, 2.20 News, 2.25 Minsk, 2.30 News, 2.35 Minsk, 2.40 News, 2.45 Minsk, 2.50 News, 2.55 Minsk, 3.00 News, 3.05 Minsk, 3.10 News, 3.15 Minsk, 3.20 News, 3.25 Minsk, 3.30 News, 3.35 Minsk, 3.40 News, 3.45 Minsk, 3.50 News, 3.55 Minsk, 4.00 News, 4.05 Minsk, 4.10 News, 4.15 Minsk, 4.20 News, 4.25 Minsk, 4.30 News, 4.35 Minsk, 4.40 News, 4.45 Minsk, 4.50 News, 4.55 Minsk, 5.00 News, 5.05 Minsk, 5.10 News, 5.15 Minsk, 5.20 News, 5.25 Minsk, 5.30 News, 5.35 Minsk, 5.40 News, 5.45 Minsk, 5.50 News, 5.55 Minsk, 6.00 News, 6.05 Minsk, 6.10 News, 6.15 Minsk, 6.20 News, 6.25 Minsk, 6.30 News, 6.35 Minsk, 6.40 News, 6.45 Minsk, 6.50 News, 6.55 Minsk, 7.00 News, 7.05 Minsk, 7.10 News, 7.15 Minsk, 7.20 News, 7.25 Minsk, 7.30 News, 7.35 Minsk, 7.40 News, 7.45 Minsk, 7.50 News, 7.55 Minsk, 8.00 News, 8.05 Minsk, 8.10 News, 8.15 Minsk, 8.20 News, 8.25 Minsk, 8.30 News, 8.35 Minsk, 8.40 News, 8.45 Minsk, 8.50 News, 8.55 Minsk, 9.00 News, 9.05 Minsk, 9.10 News, 9.15 Minsk, 9.20 News, 9.25 Minsk, 9.30 News, 9.35 Minsk, 9.40 News, 9.45 Minsk, 9.50 News, 9.55 Minsk, 10.00 News, 10.05 Minsk, 10.10 News, 10.15 Minsk, 10.20 News, 10.25 Minsk, 10.30 News, 10.35 Minsk, 10.40 News, 10.45 Minsk, 10.50 News, 10.55 Minsk, 11.00 News, 11.05 Minsk, 11.10 News, 11.15 Minsk, 11.20 News, 11.25 Minsk, 11.30 News, 11.35 Minsk, 11.40 News, 11.45 Minsk, 11.50 News, 11.55 Minsk, 12.00 News, 12.05 Minsk, 12.10 News, 12.15 Minsk, 12.20 News, 12.25 Minsk, 12.30 News, 12.35 Minsk, 12.40 News, 12.45 Minsk, 12.50 News, 12.55 Minsk, 1.00 News, 1.05 Minsk, 1.10 News, 1.15 Minsk, 1.20 News, 1.25 Minsk, 1.30 News, 1.35 Minsk, 1.40 News, 1.45 Minsk, 1.50 News, 1.55 Minsk, 2.00 News, 2.05 Minsk, 2.10 News, 2.15 Minsk, 2.20 News, 2.25 Minsk, 2.30 News, 2.35 Minsk, 2.40 News, 2.45 Minsk, 2.50 News, 2.55 Minsk, 3.00 News, 3.05 Minsk, 3.10 News, 3.15 Minsk, 3.20 News, 3.25 Minsk, 3.30 News, 3.35 Minsk, 3.40 News, 3.45 Minsk, 3.50 News, 3.55 Minsk, 4.00 News, 4.05 Minsk, 4.10 News, 4.15 Minsk, 4.20 News, 4.25 Minsk, 4.30 News, 4.35 Minsk, 4.40 News, 4.45 Minsk, 4.50 News, 4.55 Minsk, 5.00 News, 5.05 Minsk, 5.10 News, 5.15 Minsk, 5.20 News, 5.25 Minsk, 5.30 News, 5.35 Minsk, 5.40 News, 5.45 Minsk, 5.50 News, 5.55 Minsk, 6.00 News, 6.05 Minsk, 6.10 News, 6.15 Minsk, 6.20 News, 6.25 Minsk, 6.30 News, 6.35 Minsk, 6.40 News, 6.45 Minsk, 6.50 News, 6.55 Minsk, 7.00 News, 7.05 Minsk, 7.10 News, 7.15 Minsk, 7.20 News, 7.25 Minsk, 7.30 News, 7.35 Minsk, 7.40 News, 7.45 Minsk, 7.50 News, 7.55 Minsk, 8.00 News, 8.05 Minsk, 8.10 News, 8.15 Minsk, 8.20 News, 8.25 Minsk, 8.30 News, 8.35 Minsk, 8.40 News, 8.45 Minsk, 8.50 News, 8.55 Minsk, 9.00 News, 9.05 Minsk, 9.10 News, 9.15 Minsk, 9.20 News, 9.25 Minsk, 9.30 News, 9.35 Minsk, 9.40 News, 9.45 Minsk, 9.50 News, 9.55 Minsk, 10.00 News, 10.05 Minsk, 10.10 News, 10.15 Minsk, 10.20 News, 10.25 Minsk, 10.30 News, 10.35 Minsk, 10.40 News, 10.45 Minsk, 10.50 News, 10.55 Minsk, 11.00 News, 11.05 Minsk, 11.10 News, 11.15 Minsk, 11.20 News, 11.25 Minsk, 11.30 News, 11.35 Minsk, 11.40 News, 11.45 Minsk, 11.50 News, 11.55 Minsk, 12.00 News, 12.05 Minsk, 12.10 News, 12.15 Minsk, 12.20 News, 12.25 Minsk, 12.30 News, 12.35 Minsk, 12.40 News, 12.45 Minsk, 12.50 News, 12.55 Minsk, 1.00 News, 1.05 Minsk, 1.10 News, 1.15 Minsk, 1.20 News, 1.25 Minsk, 1.30 News, 1.35 Minsk, 1.40 News, 1.45 Minsk, 1.50 News, 1.55 Minsk, 2.00 News, 2.05 Minsk, 2.10 News, 2.15 Minsk, 2.20 News, 2.25 Minsk, 2.30 News, 2.35 Minsk, 2.40 News, 2.45 Minsk, 2.50 News, 2.55 Minsk, 3.00 News, 3.05 Minsk, 3.10 News, 3.15 Minsk, 3.20 News, 3.25 Minsk, 3.30 News, 3.35 Minsk, 3.40 News, 3.45 Minsk, 3.50 News, 3.55 Minsk, 4.00 News, 4.05 Minsk, 4.10 News, 4.15 Minsk, 4.20 News, 4.25 Minsk, 4.30 News, 4.35 Minsk, 4.40 News, 4.45 Minsk, 4.50 News, 4.55 Minsk, 5.00 News, 5.05 Minsk, 5.10 News, 5.15 Minsk, 5.20 News, 5.25 Minsk, 5.30 News, 5.35 Minsk, 5.40 News, 5.45 Minsk, 5.50 News, 5.55 Minsk, 6.00 News, 6.05 Minsk, 6.10 News, 6.15 Minsk, 6.20 News, 6.25 Minsk, 6.30 News, 6.35 Minsk, 6.40 News, 6.45 Minsk, 6.50 News, 6.55 Minsk, 7.00 News, 7.05 Minsk, 7.10 News, 7.15 Minsk, 7.20 News, 7.25 Minsk, 7.30 News, 7.35 Minsk, 7.40 News, 7.45 Minsk, 7.50 News, 7.55 Minsk, 8.00 News, 8.05 Minsk, 8.10 News, 8.15 Minsk, 8.20 News, 8.25 Minsk, 8.30 News, 8.35 Minsk, 8.40 News, 8.45 Minsk, 8.50 News, 8.55 Minsk, 9.00 News, 9.05 Minsk, 9.10 News, 9.15 Minsk, 9.20 News, 9.25 Minsk, 9.30 News, 9.35 Minsk, 9.40 News, 9.45 Minsk, 9.50 News, 9.55 Minsk, 10.00 News, 10.05 Minsk, 10.10 News, 10.15 Minsk, 10.20 News, 10.25 Minsk, 10.30 News, 10.35 Minsk, 10.40 News, 10.45 Minsk, 10.50 News, 10.55 Minsk, 11.00 News, 11.05 Minsk, 11.10 News, 11.15 Minsk, 11.20 News, 11.25 Minsk, 11.30 News, 11.35 Minsk, 11.40 News, 11.45 Minsk, 11.50 News, 11.55 Minsk, 12.00 News, 12.05 Minsk, 12.10 News, 12.15 Minsk, 12.20 News, 12.25 Minsk, 12.30 News, 12.35 Minsk, 12.40 News, 12.45 Minsk, 12.50 News, 12.55 Minsk, 1.00 News, 1.05 Minsk, 1.10 News, 1.15 Minsk, 1.20 News, 1.25 Minsk, 1.30 News, 1.35 Minsk, 1.40 News, 1.45 Minsk, 1.50 News, 1.55 Minsk, 2.00 News, 2.05 Minsk, 2.10 News, 2.15 Minsk, 2.20 News, 2.25 Minsk, 2.30 News, 2.35 Minsk, 2.40 News, 2.45 Minsk, 2.50 News, 2.55 Minsk, 3.00 News, 3.05 Minsk, 3.10 News, 3.15 Minsk, 3.20

FINANCIAL TIMES SURVEY

Wednesday November 4 1981

Malawi

Malawi, for years the 'odd-man-out' in Southern Africa, will mark a new departure in its international relations by hosting this month's conference for the leaders of nine independent black states.

Summit marks a new mood of realism

WHEN MALAWI plays host this month to the Southern African Development Co-ordination Conference (SADCC), she will be coming in from the cold. For years, Malawi has been the unrepentant odd-man-out in the region because the President, Dr Banda, has insisted on dealing openly and publicly with the white-supremacist government of South Africa. The result was that Malawi has benefited very considerably from South African aid, at the cost of being accused of being the Uncle Tom of Black Africa.

Today, the very purpose of SADCC is to make it possible for the nine independent black states of Central and Southern Africa, through economic co-operation, to reduce their dependence on the Republic. When Dr Banda embraces his guests in Blantyre in a fortnight's time, he will be symbolising a shift of direction.

It must be emphasised at once that this does not mean the end of the special relationship between Malawi and South Africa. Dr Banda is understandably going to try to have it both ways—and the South Africans, however vexed that SADCC is spiking their own plans for a regional grouping that would be anything more than a constellation of client Bantustans, will continue to value a friend in the north.

In the period since Prime Minister Vorster went to Malawi in 1970 and Dr Banda paid his famous visit to the Republic in 1971, South Africa's role in

Malawi has been enthusiastic and, indeed, generous. The South African presence in the country is concealed by neither party: an SAA sign tops Blantyre's central office block; the rand heads the lists of foreign exchange rates; Dr Banda's new capital city, Lilongwe, was financed and largely built by the South Africans.

There is a new element of realism in the region about these matters. The SADCC Ministers and officials understand perfectly well that the Republic will for years continue to dominate Southern Africa by virtue of its mighty economy. (When Malawi officials visited Botswana last month to discuss arrangements for the Blantyre summit, they had to transit through Johannesburg.)

Argument

No doubt Dr Banda will stick to his guns. When he visited New Zealand last month he repeated his old argument that the Black states were guilty of hypocrisy.

"I prefer to deal with South Africa openly, not secretly, and not denounce them in public and then deal with them secretly. . . . To kill apartheid is to go there," he told parliamentarians in Wellington. (He even urged his hosts to encourage visits to and from South Africa, in what can only have been taken as a reference

to the recent Springbok-All Blacks rugby controversy.

Dr Banda went on to argue that his 1971 visit had led to a relaxation of apartheid. "The White people in South Africa now shake hands with the Africans, they now eat with the Africans, and treat the Africans as human beings."

The SADCC leaders would probably demur at this, and some of them will certainly not accept his argument that "things have changed in South Africa very, very greatly." But they all know that today's priority is to get down to the hard work of regional development, and they accept that Malawi—the "warm heart of Africa," as the brochures say — "belongs" in the region and that its labour, its communications, its farmers and its markets cannot be isolated.

And Malawi needs all the help it can get.

It has been a difficult few years and Malawi is today trying, with the help (and some very stern words) of the donor community, to put its house in order.

The 1970s made Malawi something of a favourite of the development economists. Nyasaland had been the poor cousin of Britain's Central African empire and the challenge was formidable. In the words of a recent government document: "newly independent Malawi (in 1964) was deficient in significant

natural resources, landlocked, with an undeveloped infrastructure and a largely illiterate population.

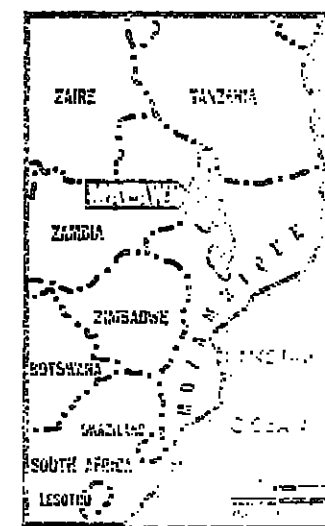
"The one intractable constraint that inhibits Malawi's development is its limited resource base: the finite area of arable land, the lack of mineral wealth, the increasing pressure on resources by the growing population."

Between 1970 and 1979 real (GDP) growth averaged 6.6 per cent a year and output rose from K250m to K1,049m. There was self-sufficiency in food—in itself, an unusual and impressive achievement in Africa. Malawi in the meantime had a good reputation with the donor countries and Dr Banda had evolved a political system which, whatever else might be said of it, produced stability.

The trouble that Malawi ran into in the late 1970s can be summed up, very broadly, as a conjunction of factors. First, there is always the limited resource-base, mentioned above; it is a green and pleasant land, but it is small and under-endowed.

Furthermore, its narrow agricultural base, which a trio of cash crops—tobacco, sugar, tea—account for three-quarters of total exports, makes the economy dangerously vulnerable.

Third, Malawi was hit at both ends by the terms of trade: in the words of the Economic Planning Division, "a deceleration in the rate of growth of



BASIC STATISTICS

Area	119,847 sq miles
Population	4,000,000
GDP (1980)	K1,049m
GDP per capita (1980)	K262
Currency	Kwacha
Exports	Tea, tobacco, sugar
Imports	Food, clothing, machinery
Tobacco exports	20%
Sugar exports	15%
Tea exports	10%
Imports from UK	15%
Imports from EU	10%
Imports from USA	5%

the economy, based in 1979. Significant contracting took place in the tobacco sector, which had been the main export, and in the sugar sector, which had been the main export. The tobacco sector, which had been the main export, was hit by a combination of factors, including a decline in the price of tobacco and a decline in the quantity of tobacco exported. The sugar sector, which had been the main export, was hit by a combination of factors, including a decline in the price of sugar and a decline in the quantity of sugar exported.

There is a new element of realism in the region about these matters. The SADCC Ministers and officials understand perfectly well that the Republic will for years continue to dominate Southern Africa by virtue of its mighty economy. (When Malawi officials visited Botswana last month to discuss arrangements for the Blantyre summit, they had to transit through Johannesburg.)

In retrospect the risk may have turned out to be a bluff, as the IMF and the World Bank

CONTINUED ON NEXT PAGE



His Excellency the Life President of Malawi, Ngwazi Dr H. Kamuzu Banda, in characteristic pose with flycatcher

IN THIS SURVEY

- | | | |
|----------------|----------------------|----|
| The economy | II Industry | IV |
| The Presidency | III The SADCC summit | V |
| Congress | III Transport | V |
| Lilongwe | III Tourism | V |
| Agriculture | IV Kamuzu Academy | V |

Fly QM to the Warm Heart of Africa

Air Malawi invites you to share a new experience in the Warm Heart of Africa. Our sleek BAC 1-11 Jet aircraft flies you to a warm unspoilt paradise — Malawi. Fly with us to a really warm welcome and enjoy our lake, our mountains, our wildlife, our unparalleled hospitality, which starts the moment you step aboard. Come, fly with us, and enjoy the friendly skies of Air Malawi.

air malawi
Africa's Friendly Airline.

GRAPHIC/INTAS OM/878/286

Money matters~

Particularly in developing countries such as Malawi.

The National Bank of Malawi

is Malawi's major commercial bank, having offices in all parts of the country. Closely involved in the nation's agricultural and industrial development, there is none more competent to offer expert advice on money matters in Malawi than its national bank: the National Bank of Malawi.

The International Bank of Malawi

Possessing as it does close links with two of Europe's largest international banking groups, Barclays Bank International Limited and Standard Chartered Bank Limited, the National Bank of Malawi is uniquely placed to provide any information required concerning international money matters and to share their special expertise concerning the domestic economy of Malawi.

Wherever money matters: consult



NB National Bank of Malawi
Malawi's Moneyman
Registered under the Banking Act (1965)

MALAWI II

A sober plan to restore the economy

THERE HAS never been any great disagreement about the sources of Malawi's economic problems—the arguments about Malawi invariably refer to such issues as the relationship with South Africa or the country's internal political system. There have never been many alternatives, economically, for Malawi has to struggle against an uncontrollable collection of difficulties.

Natural resources are notoriously few, beyond the fact that the sun or moles who are in peasant agriculture can keep the country self-sufficient in food. Despite talk of coal or bauxite or rare earths or even oil in Lake Malawi, there is as yet no sign that there are significant mineral resources. Industrial development is hard for a market so small and so expensive in terms of transport from the distant ports or the manufacturing centres of the continent.

Malawi is at the mercy of her terms of trade—and between 1977 and 1979 they are estimated to have fallen by almost 50 per cent, with another 9 per cent decline in 1980. During this period, official figures show the real growth rate (GDP) fell from 7.9 per cent in 1977 to 4.4 per cent in 1979 and then—following a poor performance by smallholder farming as a result of the weather to 0.6 per cent in 1980.

The extravagance

Meanwhile, the balance of payments was clipping. Although exports went up 26.7 per cent in volume over 1977-80 compared with a parallel import figure of 31.3 per cent, the deficit on goods and services deteriorated from K38m in 1977 to K193m in 1979 and K167m in 1980.

At the same time, the country's external debt rose from K399m to K504m between 1979

and 1980 and the cost of debt servicing rose from K32.9m to K47m. Add to that picture growing evidence of inefficiency or extravagance in the important parastatal companies and the crisis was clearly in sight.

The Government has responded at three levels of urgency: immediate measures (involving the IMF and World Bank); a very modest Development Programme for the first half of the decade; and a proposal to break through the deadlock with the help of the donor community in the later 1980s.

The first response was to call on IMF Standby Credits, step-up foreign borrowing (though on high commercial terms), and permit the sort of investigation of the domestic economic system which the World Bank required before a Structural Adjustment Loan could be agreed early this year. Budgets were cut, taxes

increased, a credit squeeze and a 20 per cent import deposit scheme introduced. Since replaced by a 3 per cent import levy and a purge of the parastatal bodies initiated. Development expenditure was cut back from the revised budget figure of K165m for 1980/81 to K156m this year (thanks principally to dramatic cuts in spending on "Government Buildings", "Power" and "Transportation"—though in the latter two sectors major projects were anyway close to completion).

Throughout all this, the Malawi Government probably still enjoyed the invisible asset of a high reputation with the donor nations. The next step was a medium-term proposal for a Development Programme for the five years 1981-82-1985-86. It is a sober, almost minimalist document. It sees no early prospect of a transformation in the external circumstances which have created the crisis. There-

fore, there must be a restoration of "external and internal balance to the economy". In particular, the range of crops and agro-industrial exports must be broadened, as investment expenditure must be re-directed towards agriculture. There must also be improvements in the public and private institutions.

The programme

The Five Year Development Programme envisages:

- A 5.2 per cent growth per annum over the whole period, ie 2.3 per cent higher than the population growth rate.
- Investment growth resumes in 1982, but very slowly.
- Exports grow by 90 per cent over the full period.
- The current account deficit shrinks and capital account inflow contracts "very sharply" as a result of the essential decrease in foreign borrowing.
- While the exports of the trio of principal exports decline, tobacco is actually forecast to regain a 51 per cent share of the total; tea and sugar both decline proportionately.
- Wages will continue to be held down by Government, but Government revenue will return to its historic higher level (taxes up and the revenue of the statutory bodies is to be allowed to rise, eg prices will be raised for basic services and also for rents—this is obviously a delicate political area).
- On the development account, the administrative sector spending declines as a result of major economies. The overall size of the development programme is to contract "substantially" in real terms at the beginning of the period and, thereafter, remain constant for at least a couple of years.

At this point, after what the Economic Planning Division described in a subsequent document as the "rather austere" Programme, the possibility of a supplier project emerged through the UN Conference on the Least-Developed Countries, which envisages greatly increasing the flow of aid in the 1980s. Malawi's response has been to put up a "modified" Development Programme, which was presented to the LDC at Paris and Geneva earlier this year, on the basis of an assumed "com-

siderably accelerated flow of assistance from 1983 onward that will permit faster investment, more rapid growth and improved social services."

For the benefit of the allied or potentially more generous donors, the Malawi Plan has incorporated a "recovery" with a projected target of increasing the pace of the 1970s by 1984 and gradually working towards a long-term goal of an annual 8 per cent growth rate during the decade of the 1990s.

"Such achievement is believed possible in view of the expressed desire of the donors to provide for a massive increase in the availability of external resources under drastically changed modalities that will facilitate Malawi's capacity to absorb such assistance."

The difference in scale is easily illustrated: the existing Five Year Development Programme assumes a Grant/Loan requirement in 1985 of K181.8m; the revised "LDC Conference Programme" looks for a total of K445m in that year. Officials in Lilongwe claim that the donor nations have responded positively to the revised proposals. They now hope for a special Malawi pledging conference, some time in the first part of next year.

The limitations

This is where the Malawi case rests. It is the limitations on the Malawi Government's own power to change its destiny that become the most lasting impression of the visitor. Diversification of the agricultural sector is clearly more difficult—or rather, far, far slower—than could have been theoretically expected, and so the economy remains vulnerable to a disaster to one of the principal cash crops.

Abuses may or may not have been allowed in the state economic system but they seem to be in process of correction—and if not, the donors always have the whip hand. Industrial prospects are not exciting and it will be a long time before SADC can bring a transformation. "Tourism is a modest prospect, but no more than that."

All that remains is the traditional Malawi resource—labour—which is either cheap at home or has spread throughout the region, often unproductively, so that you meet Malawians everywhere, from the Cape to the Equator; but the export of migrant labour cannot be an acceptable national policy and the Government has cut back very considerably on the number of contracts. Remittances are now running at some K14m a year.

In the end, the strategy is clear: there is no alternative; agriculture must be the answer; agricultural production must be diversified; agricultural exports must carry the burden of development. There is no alternative; and there's nothing new in that.

MALAWI DEVELOPMENT PROGRAMME, 1981/2-1985/6

% of GDP in:	GDP by industrial origin				
	1975-8	1979	1980	1981	1982
Agriculture	45.3	48.3	48.6	48.9	49.3
Manufacturing	12.1	12.5	12.9	13.4	14.1
Building	4.9	5.5	5.1	5.6	6.4
Electricity and water	1.4	1.4	1.5	1.6	1.6
Public administration	12.1	11.9	12.0	12.3	11.8
All others	24.2	28.3	26.9	28.3	28.3

Sector Shares of Expenditure in Development Account

%	Average				
	74/75	79/80	80/81	81/82	82/83
Agriculture	18.4	15.7	15.9	16.4	17.3
Social services	8.3	8.3	8.4	8.6	8.7
Transport, communications	50.0	24.6	28.2	28.3	27.4
Government buildings	9.4	21.5	16.4	16.5	16.3
Water	2.4	5.6	6.9	6.7	7.5
Power	5.5	7.6	7.4	7.2	7.7
Finance, Commerce and industry	1.1	1.5	0.8	2.0	1.3
Others	5.9	7.8	8.8	8.9	9.8

Source: Economic Planning Division, Office of the President and Cabinet

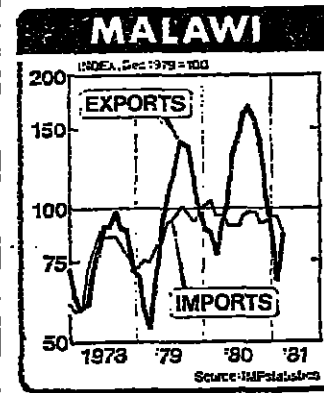


There are no signs yet that Malawi has significant mineral resources, but the search goes on. Here a geological field party clears the way for its Land-Rover through an overgrown stretch of track.

EXPORTS BY MAIN COMMODITIES

	1976	1977	1978	1979	1980
Tobacco	65	66	66	104	105
Sugar	23	15	12	70	56
Tea	26	42	29	51	50
Groundnuts	11	9	5	8	16
Rice	2	3	2	2	3
Cotton	2	2	1	2	5
Pulses	2	2	2	2	—
Others, including manul. goods	10	12	12	15	21
Total domestic exports	141	172	149	185	226
Re-exports	11	8	7	5	13
Total exports	152	180	156	190	239

Source: Malawi Government Economic Report 1981



CONTINUED FROM PREVIOUS PAGE

The trade deficit had slipped, from K37m in 1976 to K136m in 1979; the Terms of Trade Index fell from its 1970 base of 100 to 66 in 1979. In the latter months of 1979, the IMF came in with a Standby Credit of SDRs 50m for the financial years 1980-82, in response to a Malawi Government credit squeeze (this standby credit was briefly frozen at the end of last year when there were signs of slip-)

The World Bank thereupon negotiated a Structural Adjustment Loan at the end of last year—but there was a long list of "components" of conditions required of the Government. In the words of a senior Malawian, "The World Bank doesn't give money for nothing." The first tranche of U.S.\$25m came in mid-1981 (for "essential imports") and the second tranche of \$20m, it was made clear, was dependent on performance after a "review of progress." A Bank team arrived in Lilongwe last month to do this.

Significantly, the World Bank economic survey of Malawi was titled "Growth and Structural Change"—the emphasis is on the latter. The Bank was and is worried about the need to diversify exports, the development of manpower skills, and the need to improve management of public sector resources, especially in the public corporations. Concern about inefficiency of the parastatals caused Dr Banda to dismiss a string of chairmen and senior managers in early 1980. The purge coincided with the removal of Mr. Gwanda Chakusamba Phiri (the powerful Youth Minister and head of the bankrupt Spearhead group), who was later sentenced to 22 years' imprisonment for sedition.

It was also made clear that extravagance was out, and this President's own domain. Thus, there has been a brake on the more obviously prestige projects (e.g. work on State House in Lilongwe has slowed, but the Kamuzu International Airport, and even the Kamuzu Academy, have been finished). It is too soon to be sure but the blitz seems to be sustained and the dialogue between the Malawi Government and the aid donors is on all sides described

as "constructive."

A Department of Statutory Bodies, has been set up which promises to exercise an unprecedented watch on the spending of the parastatals. More delicately, consultants are said to be looking at Press (Holdings), the country's major private company, which is not technically a statutory body but 90 per cent of whose shares are said to be held by Dr Banda as "trustee for the nation."

This is, to put it diplomatically, an unusual arrangement and it is widely agreed that the role of Press in Malawi needs to be clarified since the company has a dominant position in the country's commercial and industrial sector—for instance, the accounts of the major agricultural statutory body, ADMARC, show an unsecured loan of K26m to Press (Holdings).

It is difficult for the observer to assess the gravity of the crisis of 1979-81 because Dr Banda's role defies comparison with any other living world leader. He does not just dominate national affairs, he is the Malawi nation, he personifies it in a manner which he presumably planned from the time he returned from lifelong absence in 1958 and took just six years (including a year in a Rhodesian jail) to take independence. The style of his Life Presidency is undeniably congenial to Western eyes—the adulation of "Ngwazi" (literally, it means conqueror, or champion) is constant and overwhelming, in its synchrony, human rights do not figure large and there is small evidence of national debate. He is also old (officially 75, but widely believed to be nearer 80 although still apparently healthy) and there is no evident successor. (The young and able Alake Banda—no relation—thought he was, and now languishes in some form of house restraint.)

It does not follow, though, that there will be trouble when Dr Banda goes: on the contrary, the four dissident organisations have failed in all attempts to join forces. They include the Socialist League of Malawi (Lesoma) whose leader, Dr Alusi Mphakali, lost his hands a few years ago when he opened a parcel bomb; the Malawi Freedom Movement (Mafremo) led by Mr Orton

Chirwa, the ex-Justice Minister,

who broke with Dr Banda in 1964; the Congress for the Second Republic (CSR) of Mr Kanyama Chiume, the former Minister of Education, and the Peoples Democratic Party (PDP) founded by Mr Henry Chipembere, who attempted a coup in 1964 and died in America in 1975.

It is impossible to gauge the strength of these dissident movements. The Government is at present campaigning publicly against what Ministers call the "confusionists" of Lesoma (which says it has a military wing, the People's Liberation Army of Malawi). There is, to the visitor, no sign of military opposition inside the country. An attempt of the opposition groups to unite was recently reported to have broken down.

This is another area where SADC is relevant. The opposition groups are, of course, in exile: Tanzania, Mozambique and Zimbabwe have all been reported to have shelter for not-bases. But SADC leaders give the impression they have decided that, after the Zimbabwe war, it is time for a period of peace consolidation and—hence the

SADC grouping—a time of co-ordinated development. There is no great wish, for the time being, to feud among themselves, or encourage the ANC assault on South Africa, or to harbour each others' dissidents.

The conservative Malawi and the radical Mozambique only opened diplomatic relations in July and have not yet set up embassies; it is only recently that the relationship between Dr Banda and Zimbabwe's Mr Mugabe has relaxed (Dr Banda was never a Zanu-PF enthusiast). This month, however, there is no reason why the embraces should not be cordial enough—or at least, cordial enough for the work in hand.

There are areas of disagreement within SADC. These are very early days. Most of the Nine are fearful that South Africa is bent on "destabilising" their countries, and convinced that Pretoria is doing precisely that. No one has yet suggested that Pretoria is destabilising Malawi; the relationship is such that it would manifestly not wish to. Which does not mean that Malawi should any longer be described as a client of South Africa.

MDC

Malawi Development Corporation

First—An introduction....

Malawi is a land of rich natural resources. A land of cheerful hard-working people. But smiling faces and scenic beauty alone cannot make a country grow. National viability requires the development of natural resources. And it was to develop Malawi's resources—commercial, mineral, agricultural and industrial—that the Malawi Development Corporation was formed in 1964.

Second—A survey....

Since our inception M.D.C.'s policy has been governed by one prime purpose: the promotion and development of profitable enterprise within Malawi. Working on our own or in concert with outside interests our activities now extend into diverse and often unexpected areas. Brewing beer, for example, through our participation in the Carlsberg Malawi Brewery; building hotels and running them; providing up-lift catering facilities to airlines through Airport Caterers Limited; making multi-wall paper bags; fishing the rich harvests of Lake Malawi; making cement.

We are also involved in processing parboiled and white-milled rice through National Oil Industries; in running abattoirs and exporting hides and skins; in making hoes and matches, also cotton fabrics (in association with David Whitehead and Sons); in blending fine spirits through our involvement in the Malawi Distilleries.

These are just a few of our interests because the Malawi Development Corporation is a many-sided operation. To illustrate our diversity, a complete list of our subsidiary and associate companies:

Agrimal (Malawi) Ltd.	Lilongwe Hotel Ltd.
Airport Caterers Ltd.	Malawi Distilleries Ltd.
B and C Metal Products Ltd.	Malawi Hotels Ltd.
Bookers (Malawi) Ltd.	Malawi Iron and Steel Corporation
Carlsberg Malawi Brewery Ltd.	Malawi Motors Ltd.
City Developments Ltd.	Malawi Pharmacies Ltd.
Cold Storage Company Ltd.	Malawi Restaurants Ltd.
Commercial Bank of Malawi Ltd.	Namwawa Estates Ltd.
David Whitehead and Sons (Malawi) Ltd.	National Insurance Company Ltd.
DeBevo Investment Trust Ltd.	National Oil Industries Ltd.
Development Finance company of Malawi Ltd. (DeFinco)	Packaging Industries (Malawi) Ltd.
Encor Products Ltd.	Pipe Extruders Ltd.
Freemhold Fisheries Ltd.	Plastic Products Ltd.
Import and Export Company of Malawi Ltd.	The Match Company (Malawi) Ltd.
Jacarcanda Properties Ltd.	The Portland Cement Company (1974) Ltd.

Third—An invitation....

To visit Malawi and see what M.D.C. is doing for the country, stay at our hotels—say Nkopolu Lodge on the shores of Lake Malawi. If you are interested in talking business, please write to us and we will gladly arrange an appointment with you.

Your enquiries will be welcomed by:

The General Manager
MALAWI DEVELOPMENT CORPORATION
P.O. Box 566
Blantyre
Malawi

THE MALAWIAN BANK WITH INTERNATIONAL EXPERTISE

HEAD OFFICE:
P.O. BOX 1111
BLANTYRE
TEL: 633-144
TELEX: 4110

LOOK FOR THE
BAODAB
SIGN



COMMERCIAL BANK OF MALAWI LTD.

(Registered Commercial Bank)

AFFILIATED WITH
BANK OF AMERICA

The Capital place to stay in Malawi

CAPITAL HOTEL

LILONGWE, MALAWI

The Capital is the premier hotel in Lilongwe, the new capital of Malawi. Built to international standards of luxury and comfort, this brand new hotel meets all the needs of the visitor to the capital city, the crossroads of modern Africa.

Capital Hotel P.O. Box 50015 Lilongwe 3 Malawi
Tel: 4266

HNI Central Reservations—London
01-904 8277/8



MALAWI III



Dr Banda, the Life President, joins dancers during celebrations in Malawi's new capital, Lilongwe

President's unrivalled style

It is nothing short of extraordinary that an elderly gentleman who spent 40 years out of the country (many of them as a family doctor in North Shields and Kilburn) should, for the last 23 years, have ruled the Malawi people by means of a personality cult which is without parallel anywhere in the world.

Dr Banda—or rather, His Excellency the Life President, Kamuzu Banda, as he is constantly referred to—has cultivated and famously achieved a status among the Malawi peasantry which (if it were not blasphemous for an Elder of the Church of Scotland) verges on the divine.

The biography is well known, though Dr Banda is careful to keep the details vague (the only substantial book about him has been banned in Malawi). He is said to have been born in 1906, in the Kasungu district in the north; many observers believe he is some years older.

He walked south at 12 or 13 in search of education; stopped off in Rhodesia where he decided to be a doctor; went on to work on the Rand goldmines; managed eventually to reach the U.S. where he took various university degrees.

In due course, he moved back to Scotland and became a doctor. He practised in Liverpool, North Shields, London, and eventually, after disagreeing with the Labour Party's support for the Central African Federation, took himself in the mid-fifties to Ghana whose leader, Kwame Nkrumah, had been a friend and patient.

Over all these years, Dr Banda kept in touch with Nyasaland affairs. On July 6, 1963, it has become a famous day in Malawi—he returned home. He led the campaign against the Federation, went to jail in Gwelo for a year and emerged with the help of Devlin, Monckton and Ian Macleod to the overthrow of the Federation (December 1963) and full Malawi independence in July 1964.

Malawi became a Republic in 1966 and Dr Banda accepted the post of Life President in 1971.

Since then, he has chosen to use his own personality—that of the "saviour" who returned, at great self-sacrifice, in response to the pleas of his people—in order to build a Malawi nation. This is, of course, a simple society: more than four-fifths of the population are peasant farmers (in 1980 there were only 350,000 in paid employment out of a population of 6m); 6 per cent—and more than half of those—were in the agriculture, forestry and fishing sectors.

One-party state

It was necessary, after independence and after the break-up of the Federation, to rally the people if there was to be any hope of sustained development. The emphasis then, as today, was on the farmer: for example, "prepare your gardens before the rains," everyone has been told at every possible opportunity this last month. When the Newazi (literally, conqueror or champion) endorses that exhortation, the ordinary Malawian obeys—or so it would seem from the achievement in the smallholder sector.

It is possible, then, to see how Dr Banda worked out a strategy: with the intention of galvanising a nation that was under endowed in resources. It is, of course, a one-party state and everyone has to be a member and pay his dues.

The party convention is actually called the "first parliament," though these days its main aim appears to be to reinforce the cult of the Life President. Parliament sits in Zomba and has not yet moved to Lilongwe. As adjuncts to the party there are the 20,000-strong Youth League and its Young Pioneers, and—one of the most remarkable aspects of Dr Banda's political style—his Women's League. They represent Women's Liberation, African style.

One of the most splendid sights in Malawi today is that of the Mbumba—Malawi ladies swathed in brilliant dresses and turbans in designs featuring Dr Banda's portrait. Their role, again, is to inspire national enthusiasm. The ladies come from all the villages (and are thus a good source of both information and exhortation on behalf of the Government), and above all they dance—Dr Banda urged the revival of the traditional national dances.

Dr Banda's style of Government therefore has a number of well-cherished themes, all designed to help him be seen as the personification of the Malawi nation. Obviously, he uses these to a deliberate end. They include his appearance—he is by now famous even outside his own frontiers for his style as a respectable GP, with his black Homburg hat, his dark three-piece Western suit, his walking stick, dark glasses and, most important, his fly whisk.

He travels in the country in an entourage which emphasises the dignity of the Chief, as well as the fears of the security men (when a visitor hires a car he has to sign a document promising to pull out of the Presidential way).

When Dr Banda arrives at a rally he is greeted by his Mbumba, but then he speaks in English, which is translated into Chichewa for the crowd (the Governor of the Reserve Bank, Mr John Tembo, is the principal interpreter, and has been known to be corrected by the President in a choice of phrase).

Wherever he goes at home or abroad, his speeches are reported in an advisory style by the local press. He lives in style, but not with any gross ostentation. His speeches still refer constantly to the sacrifice he made in returning to save the country, and every public activity is oiled with effusions of gratitude for his return, coupled with prayers for long life, and so on.

The prayers seem to have

some effect, for Dr Banda remains remarkably healthy, by all accounts, and very much in control of the system he has created. In his absence, no major decisions can be taken.

Constant adulation for 20 years must, of course, have its perils for any man, and it is not surprising that Dr Banda's dominance since independence has had its illiberal aspects. Opposition is not tolerated. Political prisoners were released in large numbers in 1977 after international protests, and there are not thought to be very many prisoners at the moment.

Malawi's press is slavish. Censorship of publications is of a degree of puritanical zeal that makes South Africa seem permissive.

A similar puritanism has entered public life. It is well-known abroad that the government will not tolerate long hair on men and bare legs or trousers on women. There is no television (Dr Banda has the only set, which he plugs into his new Earth Satellite Station).

Dr Banda's personal ownership of all the shares in the country's biggest company, Press (Holdings), has been mentioned elsewhere. He holds these shares as trustee for the nation. The new Kamuzu Academy for bright scholars cost about K15m and was said to be a personal donation to the nation by the Life President from his own funds.

All this is evidently designed—and has been cleverly sustained—to maximise the power of the "Newazi" to mobilise the resources and enthusiasm of the six million Malawis. There are some of these six million who object, of course, but either they are ineffective at home or they prefer to live abroad.

It is a style of leadership which will leave a problem for the successors. No-one can hope to replace Dr Banda: he will leave a vacuum rather than a political system. He is, literally, irreplaceable, and opinion will always differ about whether or not that is a bad thing.

Whitex Fabrics

Colourful, Cool, Cotton.

Cotton Fabrics, manufactured in Malawi by David Whitehead and Sons. Striking designs that are as much at home in Europe and America as they are in Africa.

Bold, bright colours that match today's international trends. The soft coolness

and comfort of pure natural cotton are always in fashion with Whitex Fabrics.

We also manufacture and export a wide range of finished and loomstate cotton fabrics including drills as well as cotton string, twine, dyed, bleached, single and double yarns.



DAVID WHITEHEAD AND SONS (MALAWI) LIMITED
P.O. Box 30070, Chichiri, Blantyre 3, Malawi
Tel: Blantyre 630 544 Telex 4258 "Whitex"

Manica Freight Services

As the largest and most comprehensive Freight Management Organisation in Malawi we are well geared to handle your cargo movements into and out of the country.

With 10 offices in Malawi and 37 offices in the SADCC countries which are strategically located, we are strongly committed to the movement of cargo within the Southern and Central African Region as well as to all major international markets.

Our investment in airfreight facilities at all international Airports, and our establishment of major container handling depots on all main routes has seen our Group pioneering the introduction of containerisation in this region.

With own offices in Botswana, Lesotho, Malawi, Mocambique, Zambia and Zimbabwe, and Associates/Agents in Angola and Tanzania, our World-wide connections to the World markets of United Kingdom, West Germany, Far East and the United States of America, places us in the forefront to service your cargo.

Our Travel organisation has more offices and attends to more passenger bookings annually than any other travel agent. Our well located offices are ready to be of service to you.

New capital is taking shape

TWO HUNDRED miles north of the commercial quarters of Blantyre-Lilongwe, far up the road past the colonial mountain town of Zomba, a new city has taken shape in the bush of the Central Province.

Lilongwe, Dr Banda's capital city, is now as near finished as makes no difference. The President announced the project in 1965. Today, South Africa's help, he has a garden-city packed with trees and flowers. It looks good; its critics concede that he may have been right.

For years it had been agreed that Zomba, for all its stunning site in the Shire Highlands could not remain the national capital; a cyclone in 1940 merely confirmed this view, though nothing was to happen throughout Nyasaland's remaining days as the Ciskei of British Central Africa.

The obvious choice for capital city was Blantyre. Dr Banda insisted on a fresh look, and Lilongwe—an obscure small town—had become a relaxed university town and only a couple of the Blantyre Departments are still to move north.

The great majority of the civil servants and diplomats have settled in the new capital and the next milestone will be the opening of the new Kamuzu International Airport, some time in the next six months, with its associated Air Malawi and Customs and Immigration staff (this has been an area of problem and delay, thanks to a shortage of appropriate housing in the airport area).

The only noteworthy absentee is the Malawi Parliament, which was reluctant to move from Blantyre-Lilongwe and it was feared that at this time the South

African Government was becoming interested in promoting a relationship with a new Black state whose leader was a self-proclaimed realist who believed in admitting the economic reality facts of South Africa's role in the region.

The upshot was that in 1968 the South African Government announced a low-interest loan to build the capital. It was the beginning of a long relationship involving South African companies, as well as finance. The South African flag flies today outside the embassy which is the Republic's only official embassy in Black Africa.

Three miles to the north of the embassy—next to the new rail-line—South African builders are just finishing (with the help of South African finance and aid) an enormous 180,000-ton site for Admarc, the agricultural parastatal.

Building of the new city began in 1969; the first 30,000 moved up from Zomba and Blantyre in 1972. Zomba today has become a relaxed university town and only a couple of the Blantyre Departments are still to move north.

The only noteworthy absentee is the Malawi Parliament, which was reluctant to move from Blantyre-Lilongwe and it was feared that at this time the South

CONGRESS RESOLUTIONS

THE FLAVOUR of political life in Malawi today is illustrated by the resolutions passed at the annual convention of the ruling Malawi Congress Party (of which all Malawi citizens are required to be members). The convention was held in Zomba in September, 1981.

The first 10 resolutions can be summarised as follows:

1. Congratulations to H. E. the Life President, Kamuzu Dr. H. Kamuzu Banda for the courageous decision he made to return home at the call of the entire Malawi nation to lead the fight against the Federation...
2. Profound gratitude to HE the Life President for approving the results of the 1981 party elections.
3. Congratulations to HE the Life President for the law and order, peace and calm, that continue to prevail in the country.

4. Appreciation and gratitude to HE the Life President for transforming the lives of ordinary people, eg the "personality legacy" of Kamuzu Academy, eg the country's self-sufficiency in food.

5. Wholehearted thanks for HE's untiring efforts and teaching by word and example in agriculture.

6. Tribute to HE the Life President for the development of estate farming.

7. Gratitude to HE the Life President for his teaching about the importance of trees.

8. Sincere gratitude to HE the Life President for his love and interest to raise the status of his Mbumba (Malawi ladies).

9. Pledge to redouble efforts to ensure every indigenous Malawi renews his party membership.

10. Applaud and congratulate HE the Life President's wisdom and courage in pioneering the policy of contact and dialogue as opposed to that of boycott and isolation in solving the problems of Southern Africa, etc.

move indefinitely; it is also interesting that the President's State House is not yet finished.

On the other hand, a priority that has been maintained has been the Lilongwe rail-link to the Zambian border, which has just been finished, thus—with the airport—making the capital a focal point of the country's economic development away from its previous emphasis on the Southern Region.

Nevertheless, Lilongwe now looks reasonably finished—there are, of course, large open spaces, but it is possible for the visitor to sense how the city will eventually look. The official population is 125,000 (from the

1977 census) but this must have increased sharply. Squatting and shanties are not a major problem; the projection is for a population of 500,000 by the end of the century.

The planners started off with an "Old Lilongwe" of 20,000 and a beautiful expanse of bush which included a Forest Reserve. No one would deny that they have done wonders with keeping the "bush"—it is very much a garden city. The main complaints are that the water supply is inadequate, not because the water is not available but because the pumping and treatment facilities have been overstretched, particularly by the arrival of a large tobacco treatment industry (it should be all right by 1983) and that the in-city public transport is not good enough.



Investment and Development Bank of Malawi Limited

provides finance for productive enterprises
in the following sectors:—

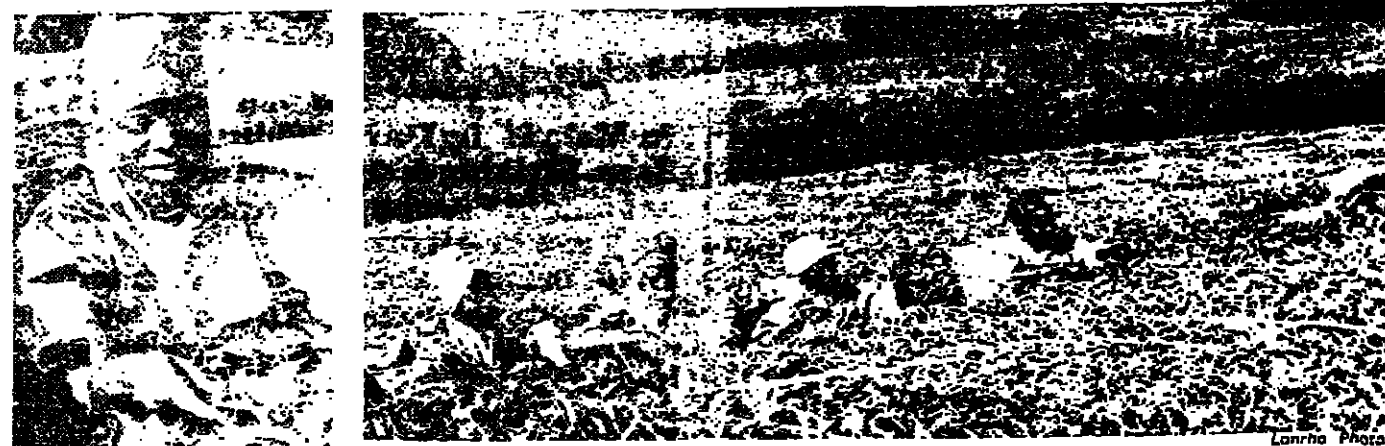
AGRICULTURE
AGRO-INDUSTRY
MANUFACTURING INDUSTRY
EXTRACTIVE AND QUARRYING
SERVICES INCLUDING
TOURISM AND TRANSPORT
INDUSTRIAL ESTATES

Write to Box 355, Blantyre, Malawi
Telephone: 633055 Telex: 4223

What do you say when
you land in Malawi?
'GIVE A GUY A GREEN'



MALAWI'S
FAVOURITE
BEER.



Most of Malawi's 6m people are engaged in agriculture—tobacco, sugar and tea are the main exports.
Above: workers on the Central Africa Company's tea estates

Agricultural products are the main foreign exchange earners

"AGRICULTURE is the mainstay of the economy and will continue to be the chief support of more than 85 per cent of the population even though its proportional share in GDP is declining as industry develops more rapidly. Agricultural products are the chief foreign exchange earners, both in raw form and as inputs to agro-industrial products. Smallholder agricultural accounts for over 85 per cent of all agricultural production and feeds the country, also producing some surplus for export and domestic industry. The remaining 15 per cent of total agricultural production is produced on large commercial estates. Growing chiefly tobacco, tea and sugar, the estates produce nearly 70 per cent of all agricultural exports."

This excerpt from a recent document of the Government Economic Planning Division is an excellent summary of the role of agriculture in Malawi's economy. It leaves out only two important points.

The first is that for years everyone who has ever taken an interest in Malawi has been warning that the country's reliance on literally a couple of cash crops is extremely dangerous and that diversification is an imperative. Yet for all the efforts of the planners and all the enthusiasm for a sequence of new crops, the situation never seems to change very much.

The second point is that after a couple of difficult years

Malawi has been having a very good year and that the 1981 statistics promise to make happy reading. The division between the estate and the smallholder sectors is fundamental: the efforts of the Government since independence have naturally been directed at the smallholders—Malawi is a nation of peasant farmers. This is not going to change for many years to come, the commercial sector can look after itself, especially under a Government which believes in keeping wages low.

The main vehicle for the Government's support for the smallholder has been the National Rural Development Programme which divides the country into eight divisions and aims to raise production levels, improve efficiency, provide inputs and services, and so on.

The "right arm" of this programme has been the country's principal statutory body, the Agricultural Development and Marketing Corporation (ADMARC). As the title suggests—although the emphasis is reversed—ADMARC's role is to look after the small farmer by marketing those of his crops that he wishes to release.

To this end, ADMARC runs more than 200 "market points," either permanent or seasonal, throughout the country, to which the peasant can take his crop, have it classified and weighed, and receive immediate cash payment at the price that has previously been announced and guaranteed.

ADMARC's services to the

smallholder also include subsidised fertilisers. In 1970, it was buying at K10 a bag and distributing at K7; seed production at subsidised prices and a major participation in the production processes such as cotton ginneties or groundnut factories.

Not surprisingly, ADMARC has become a major investor throughout the economy; its accounts now revealing "Investments and Loans" of K60m in every conceivable Malawi enterprise.

There is also an ADMARC development division whose projects range from tobacco estates to poultry and sheep farming, cashew and tung estates and a horticulture section not to speak of a canning enterprise.

However, ADMARC, which used to be a useful cash generator for the Government, has shown a loss over the past two years—K6m this year, partly because it was decided to pay a 15 per cent bonus to the tobacco producers. In this respect, ADMARC will probably not be untouched by the general inquest into the operation of the Statutory Bodies, which is now going on.

ADMARC obviously has an intensely "political" role to play in view of its role in pricing policy, as well as its decisive weight in the direction of economic policy.

In its most recent and dramatic move, the organisation has awarded a sharp increase in its maize price, from 8.6 tumbala a kilo to 11 tumbala, or almost double. Coming on top of the excellent harvest, the price rise seems certain to produce a further increase in output, which could mean a substantial maize surplus in the coming year.

The extent of the improvement in Malawi's agricultural sector over the past 18 months, after the drought of 1978-80, is best seen sector by sector.

MAIZE: It is clear that this year is a bumper crop for Malawi as for Zimbabwe. Only about one-tenth of the total crop comes to market since it is of course the basic subsistence food and is kept in the villages. (On the assumption that the total crop is 1.8m tons plus, ADMARC has just completed a gigantic new silo complex at Lilongwe with a capacity of 180,000 tons, built with South Africa's help.)

It is official policy to foster self-sufficiency in maize and not to export—at least, presumably until the silos are full. The scale of this year's harvest is demonstrated by the fact that by mid-September ADMARC had already bought up 125,000 tonnes, in comparison with the total 1980 crop of 32,000 tonnes.

TOBACCO: If maize is the subsistence food, tobacco is the all-important export-earner and it continues to dominate the trade returns. In 1980, tobacco represented K105m out of total domestic exports of K225m. This is where the economists start to warn about the "vulnerability" of the economy. 1981 looks like having been an extremely good year, notwithstanding the return of Zimbabwe to the world markets. The champion of the hour was the burley tobacco crop.

Malawi's tobacco industry is divided in two parts. The estates grow most of the fine-

cured and burley, while fire-cured, sun-air cured and oriental are reserved for the smallholders. Prices this year have been generally very good and preliminary figures suggest that despite a slight fall in production (except for burley), the value of the crop will be a record K93m compared with K50m in the same category last year.

SUGAR: Sugar has been the success of recent years and has now overtaken tea in the export-earnings league. Now that the Dwangwa estates are operating fully, production has jumped from 86,600 tons in 1977 to 147,000 tons in 1980 and the forecast for this year is 165,000 tons. The sugar estates also promise to help the country's fuel crisis because the molasses will be used for ethanol.

TEA: 1980 was not a good year, but there promises to have been a recovery in 1981, though the world price is weak and much depends on quality. Again there is a distinction to be made between the commercial estates and the smallholders. The Smallholder Tea Authority is a statutory body responsible for extending the growing of tea by indigenous Malawians.

GROUNDNUTS: This has been a steadily growing sector but 1981 looks likely to be a bad year, thanks to the weather. Only 18,000 tonnes had been bought by ADMARC by mid-September compared with the 1980 total of 31,300 tonnes.

These four commodities dominate the trade statistics. Hopes for the diversification programme include the following:

Big increase

RICE: Thanks partly to Taiwan Government experts, production has quadrupled in 15 years, but the problem is that the farmers prefer to grow the local variety, rather than the Blue Bonnet strain which ADMARC needs for the export markets.

COTTON: Output is holding fairly steady but there are arguments about pricing policy. **COFFEE,** pulses, wheat, cassava, beans, sorghum, even fruit, are all being pushed by the officials and agronomists. More planning effort is going into agro-industries, nutrition, land-use studies and rural industry (eg tiles or crafts). Forests and fisheries have now become a separate Ministry to emphasise their importance.

In the wider perspective of the 17 years since independence, Malawi's agricultural effort has been undeniably impressive. The constant exhortations of the Government to its peasant population have had their impact (the contrast with some neighbouring countries tells its own tale).

Yet in the longer term, the proud boast of food self-sufficiency may be in jeopardy. The population is growing at 2.6 per cent per year; only 38 per cent of the land area is cultivable.

As the Economic Planning Division has recently warned: "Over the 70s, increases in food production were achieved mainly through expanding the area under cultivation. This will no longer be a practical possibility by 1982."

DEVELOPMENT EXPENDITURE

Figures in kwacha millions

Main heads	1979-80		1980-81	
	Budget	Revised Budget	Budget	Revised Budget
Agriculture & nat. resources	20.20	20.12	29.35	29.57
Agriculture	15.10	17.74	18.09	22.39
Forestry and game	3.11	6.12	4.33	7.36
Veterinary services	1.59	3.28	4.51	5.62
Surveys and lands	0.12	0.12	0.09	0.10
Fisheries	0.28	0.56	0.63	0.90
Social services	7.83	13.42	10.75	25.97
Education	5.11	7.85	7.36	21.53
Health	2.73	5.25	3.39	3.73
Community & social dev.	0.01	0.32	—	0.69
Transport & communications	44.32	61.86	72.23	51.19
Transportation	41.23	60.53	70.20	47.98
Posts & telecommunications	3.09	1.33	2.03	3.21
Other services	55.37	53.76	53.35	39.26
New capital city	0.55	0.51	—	—
Power	7.80	11.81	71.17	5.64
Government buildings	22.29	25.17	27.07	2.65
Housing	1.59	1.70	2.32	1.96
Water and sanitation	6.12	9.35	8.13	12.52
Finance, comm. & indust.	2.39	0.47	0.16	5.12
Works organisation	—	0.08	—	—
Miscellaneous	4.93	3.67	3.51	4.39
Total	127.94	189.16	165.53	155.39

Source: Ministry of Finance

Lonrho sugar in Malawi

"The Dwangwa Sugar Project which came into operation in 1979 and reaches full production of 70,000 tonnes this year is situated in the Dwangwa delta on the Western shore of Lake Malawi. It is the second sugar project being developed in Malawi. The first one, SUCOMA in the lower Shire valley, was commissioned in 1966 and is now producing 100,000 tonnes of sugar per annum.

Both projects were designed and implemented by Lonrho which not only manages the two sugar companies but also has a substantial investment in

partnership with the Agricultural and Development Marketing Corporation (ADMARC) and Press (Holdings) Limited.

SUCOMA and Dwangwa provide employment for 11,000 Malawians and this year earned £30 million sterling of foreign exchange for Malawi through the export of 120,000 tonnes of sugar.

The success of the sugar industry in Malawi justifies the foresight of the Life President and the faith of Lonrho in the future of the country when it started the development of SUCOMA in the year of independence."



The SUCOMA Sugar Mill

LONRHO

Lonrho Limited, 138 Cheapside, London EC2V 6BL

Plans to encourage more small-scale industrial projects

IF INDUSTRY in Malawi is pretty small beer, the explanation is obvious. The market is small; non-agricultural resources are scarce; manpower is unskilled; and the remote and landlocked situation makes it expensive both to import materials and to export finished products.

The record of industrial development in the 1970s was patchy. The export achievement was undoubtedly disappointing with the expectation of a ten-fold real increase in manufactured exports for the decade coming out at an actual increase of only 80 per cent. In 1980, the "Manufactured and Mining" contribution to GDP was only 12.9 per cent.

Plans for the 1980s are realistically modest and focus, sensibly enough, on import substitution projects and agro-industries. Plans have been laid for the development of small-scale industry as well as a number of bigger projects.

Guidelines

The framework is likely to be an Industrial Development Programme for 1983-86 which has been prepared with help from the UN Industrial Development Organisation (UNIDO). Guidelines were laid down in 1980, sector programmes were worked through in 1981, and the result will shortly be put up to Government and Cabinet for implementation from next year.

Meanwhile, in the small-scale sector, a Small Enterprises Development Organisation of Malawi (SEDOM) is expected to be in operation by early 1982, initially funded by the European Development Fund for K3.3m.

One objective would be to set up industrial estates on which small entrepreneurs could be trained, some of whom would then be able to return to their rural areas. Again, it is small shift—only nine Malawian entrepreneurs registered new operations under the Small-Scale Industrial Scheme of the Ministry in 1980 and four in the first six months of 1981.

This same reminder about the comparative scale of Malawian industrialisation is shown in the official report that in 1980 15 industrial licences were granted, bringing a total investment of K1.43m and creating just 289 jobs. (In the first six months of this year, 11 industrial licences were granted.)

But there are a number of bigger projects of greater interest in the pipeline. The first is the Ethanol Project. Malawi has suffered particularly badly from the rise in energy prices, and has consequently made energy substitution a main priority (an embryonic Department of Energy has been formed, at present under the wing of the Office of the President and Cabinet in Lilongwe).

The proposal is to take sugar molasses from the thriving Dwangwa sugar estates to blend the ethanol with petrol (to a limit of 15 per cent). Dwangwa can supply at most 24,000 tons of molasses a year, but since

one ton of molasses produces 270 litres of ethanol it has been calculated that the project could produce 7.5m litres and meet 15 per cent of the country's fuel needs.

Completion is planned for early 1982. Total cost is \$3.5m and the principal shareholders are the State oil company, Indebank and the German development corporation. Loan finance comes principally from Indebank, the IFC and the South African IDC (which has put up 26.3 per cent). One attraction of the scheme is that in addition to molasses it would be possible to employ cassava, maize, sorghum and other agricultural products.

The second, and more important, scheme is for a 100m project which would manufacture nitrogenous fertiliser by using off-peak power from the Shire River power installations and the water electrolysis system. Capacity would be 92,400 tons of ammonium nitrate for the domestic market; the scheme is at the technical and tender stage.

There are also hopes for a major cement project, to meet the local shortage. But a decision has yet to be taken about the best site. In addition, UNIDO has been investigating a local glass industry; the feasibility study is complete, envisaging a K6m project and foreign investment is currently being sought. Plans are also being drawn up for a significant expansion by the David Whitehead textile operation.

Incentives

The biggest disappointment of the industrialists in recent years has been the admission that the ambitious 180,000-ton export-directed pulp and paper project at Vipha would have been uneconomic. There is, instead, a holding scheme for a 50,000-ton project geared to the local market, but it is too soon to know whether it will prove viable.

There are various incentives available to new investors and enterprises. The Government's role, however, is represented principally through the statutory bodies, particularly the Malawi Development Corporation, ADMARC (the agricultural marketing body), the Import and Export Company of Malawi (IMEXCO) and the Investment and Development Bank (INDEBANK) which is owned by ADMARC and by the British, Dutch and German development corporations and the IFC.

Press (Holdings) is not, strictly speaking, a parastatal since it is a private company "of which the shares are held in trust by the President for the people of Malawi. It has a pivotal role in Malawi industry and commerce."

In the words of an official document, "These interlocking organisations have a considerable impact on industrial development through equity participation in enterprises, lending, and influence in the selection of projects and licensing decisions."



EXPORT
FOCAL POINT

The Malawi Export Promotion Council, established by Government to promote all Malawi exports, will give you all the information you need on Malawi exports.

The M.E.P.C. is always at your service for:

- liaison and consultation with exporters and importers of Malawi products
- identification of and advice on export products and markets
- service on trade information and statistics
- organisation and management of Malawi's participation at international and regional trade fairs
- mounting and co-ordination of training seminars for Malawi exporters
- enquiry—reply services

For further information contact:

The Director
Malawi Export Promotion Council
Delamere House
P.O. Box 1299
Blantyre
Malawi

Telephone: 634 499
Telegraphic: "Export"

OR The Malawi Diplomatic Missions in:

Bonn
Brussels
London
New York
Ottawa
Washington D.C.

Nairobi
Addis Ababa
Lusaka
Salisbury
Pretoria

MALAWI V

Increasing emphasis on regional development

THROUGHOUT THE 1970s, the leaders of Central Africa were pre-occupied by the consequences and ramifications of the civil war in Rhodesia.

Now, with the independence of Zimbabwe, the emphasis has swung from war to peace; the priority of the 1980s is going to be not so much a violent confrontation with White South Africa as the economic development of the region north of the Limpopo.

The focus of this joint effort looks likely to be the Southern African Development Co-ordination Conference, or SADCC (invariably pronounced "sadecc"). Founded in 1979, it has nine member governments — Zimbabwe, Zambia, Malawi, Angola, Mozambique, Tanzania, Botswana, Lesotho and Swaziland — and it will hold its next summit meeting on November 19 and 20 in Blantyre.

There are unlikely to be any great surprises: SADCC's new style does not require drama or rhetoric. There will be a review of developments in the priority areas, transport (where SADCC has a Southern African Transport and Communications Commission — SATCC), and then a consideration of the



Dr Banda: still very much in control of the system he has created.

sector-by-sector papers that have been prepared by the various governments.

The aid donors will be represented by a good number of high level observers, but this is not intended as a pledging meeting.

Although the emphasis has long been on the co-ordination of regional development — the joint effort to achieve together

what we cannot achieve separately, as one official puts it — there has inevitably been speculation that SADCC is an "anti-South African" organisation. This rather misses the point.

The leaders of the SADCC member states are, of course, enemies of the South African system (some more so than others). They are also realists and they are not, in this context, seeking a confrontation with Pretoria.

Whatever they may feel they need to say in political speeches, they are aware that it will take years to wrinkle away the heavy dependence of their own national economies on South Africa.

They do not today deny that most of them depend on the Republic's infrastructure and that many of them still have South Africa as a principal trading partner. Some of them also rely on the South African labour market (it is interesting in this context to note that Dr Banda has dramatically cut back the number of Malawians who go to work on the Rand: in 1973, 123,000 were under contract to the South African mines; today the figure is less than 15,000, with remittances

running at some K14m a year. There may be a moral for SADCC in this.

The nuisance about SADCC, from Pretoria's point of view, is that it must have scuppered any prospect that any of the independent Black governments of Southern Africa would join Prime Minister P. W. Botha's cherished project for a "Constellation of States."

The charm of this plan, to Mr Botha, was that it offered a way of giving respectability, and some sense of recognition, to the Bantustan states inside the Republic since these Homelands were to be founder members. The Constellation will probably go ahead, but in a truncated form, while the "Counter-Constellation" of SADCC will go its own way, up north.

What this comes down to is that the very existence of SADCC, however young and unformed, has blocked South Africa's desire to find a structure which would reflect the influence of its economy north of the Limpopo. The success or failure of SADCC is correspondingly important. It is far too soon for that to be judged.

The first meeting of the

group, known as SADCC-1, was held in Arusha, Tanzania, in July, 1979. This was followed in April 1980 in Zambia where the Lusaka Declaration was issued — "Southern Africa: Towards Economic Liberation." This laid down the basic policy: member states committed themselves to work together and gradually to reduce their dependence on South Africa, with the twin objectives of accelerated economic development and regional self-reliance.

A Programme of Action allocated a number of sectoral responsibilities to the different governments. Thus, Mozambique was to establish a regional Commission for transport and communications; Botswana to look into regional control of foot-and-mouth and semi-arid agriculture; Zimbabwe to prepare a Food Security Plan; Swaziland to assess training facilities; Tanzania to take harmonisation of industry in the region; Zambia to study a regional Development Fund; Angola to prepare a regional energy policy.

Everyone, in fact, appreciated that the priority was to be in the transport field, if only because many member states felt excessively dependent on communications via South Africa and some of them were severely embarrassed by the inadequacies of the alternative routes through Mozambique.

This was undoubtedly the most critical area for Malawi, whose economy had been badly hit by derailments, congestion and sheer inefficiency on the Mozambique lines in 1979 — resulting in severe petrol shortages for many weeks, and lengthy delays in export deliveries.

The SATCC has therefore been responsible for most of the concrete progress of the past two years.

Staffed with experts and with help from the UNDP, the ADB, Scandinavia and Australia, it prepared no less than 97 projects with a total value of \$1,912m. These were put up to SADCC 2, the summit meeting that was held in Maputo in November 1980 which was the all-important pledging session for the aid donor community.

Pledges totalled \$652m — although most of the money was already earmarked for the region — and SADCC decided to go ahead with immediate implementation of 13 projects. These were: the Kazungula Bridge between Botswana and Zambia; regional studies on rail rolling stock, training programmes and

mineral surveys; a feasibility study of electrification of the regional rail network; increases in port capacity at both Beira and Maputo; studies of the navigability of the Zambezi and Shire Rivers; microwave improvements in Botswana, Mozambique and Zimbabwe; and an Earth Station in Swaziland.

These projects were then put to the donor states and agencies. By June, 1981, at a Ministerial Meeting in Mbabane, it was reported that 22 projects were under way.

In other areas, progress has been more slow, and has not been helped by some bureaucratic delay and, for example, the language problem for Angola and Mozambique.

Each member state has been working on his allocated field. Thus, Malawi was given fishing and wild life; Lesotho and Zambia work on soil conservation and land utilisation; Botswana was deputed to produce all the foot-and-mouth vaccine for the region just as Mozambique is to look after the joint requirements of rabies vaccine; there is to be a veterinary school and a joint security printing project. Zambia has meanwhile put in a lengthy and ambitious report for a Southern African Development Fund.

However, one of the most striking things about SADCC is that the member states all seem to be anxious that it should not develop into an institution for its own sake, with a top-heavy bureaucracy — "there are too many of those already," the local officials agree.

Thus, an SADCC Secretariat is to be set up with headquarters at Gaborone in Botswana, but it is to be kept small and much of the work will continue to be done by the officials of the member states co-ordinated by the Finance Ministers.

The Secretariat is to be operational by July 1982 and will have responsibility for servicing of meetings of SADCC institutions, liaison with the specialist agencies of the group, and publications.

SADCC is undoubtedly still young enough to falter and fall apart. But the very modesty — and emphasis on the realistic and the practicable — is encouraging. The leaders meeting in Blantyre this month will be aware that the next year or two will be critical. It is a necessary new start after a generation of decolonisation, and a necessary new attempt at a regional development strategy for nine African states. And, of course, the Nine may become Ten — when Namibia eventually becomes independent.

KAMUZU INTERNATIONAL AIRPORT NOW COMPLETE

KAMUZU International Airport, just outside the new capital city of Lilongwe, is effectively complete. There has been a delay in providing enough housing for the staff who will have to be based nearby, but it is expected that domestic flights (and international freight) will be using it by the end of this year with international passenger flights transferred there from Blantyre before the middle of 1982. The cost is estimated at K82m.

Was it necessary — or was it a "prestige project" whose funds might more profitably have been utilised elsewhere? To the advocates of decentralisation and of the opening up of the underdeveloped central and northern regions of the country, an airport was an integral part of the decision to build a new capital city at Lilongwe and so to break away from the concentration on the south (and many authorities now agree that on balance the decision to build Lilongwe was correct).

To the technical view, Malawi needed another airport because Blantyre was unsuitable for extension (it is surrounded by mountains: British Airways suspended its flights when the VC-10 was phased out). And, while Mr Ian Smith's Rhodesia survived, it was arguable that the Black states of the region needed a central international airport.

So Lilongwe airport was built to high standards of equipment and passenger facilities. But who is going to use it?

Air Malawi will certainly want to transfer many of its regional international flights from Blantyre but the twin-town of Blantyre-Limbe is not going to lose its place as the

commercial capital of the country.

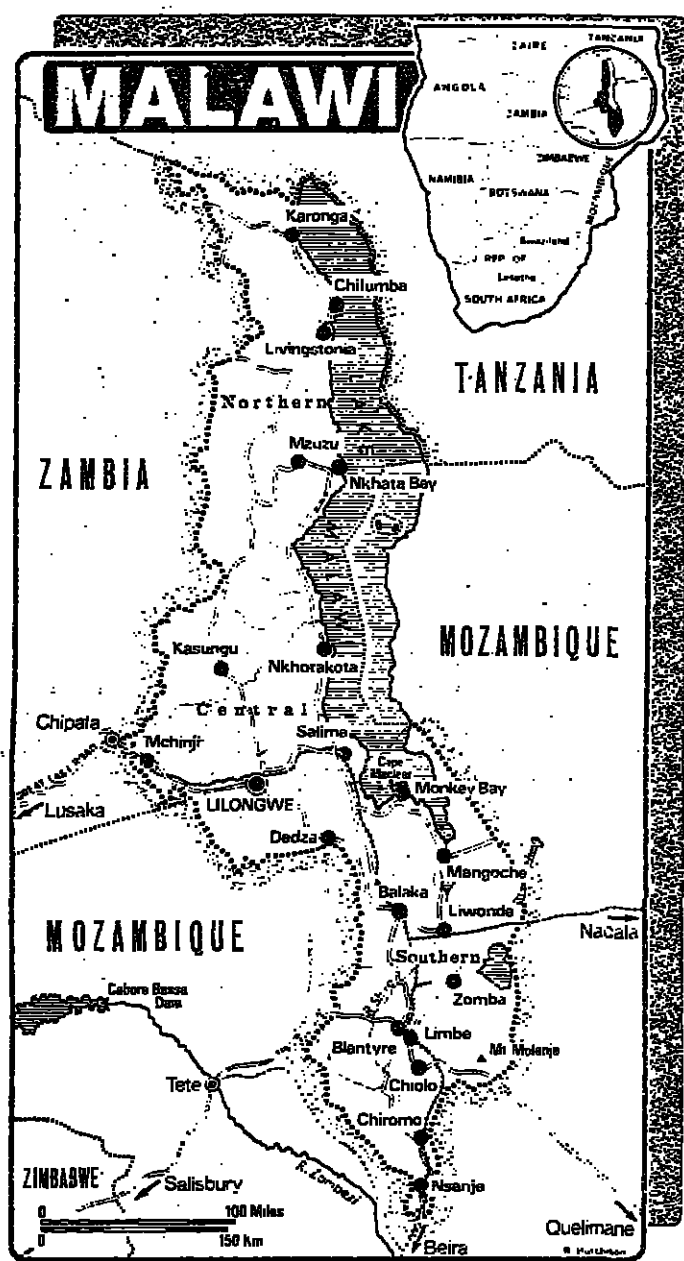
It is believed, however, that British Airways has agreed to route a flight through Lilongwe, and there are hopes that this example will be followed by another European airline.

But the plan that Lilongwe should act as the central international airport for the region has been frustrated by the independence of Zimbabwe and the decision of the Southern African Development Co-ordination Conference (SADCC) that Salisbury should become the hub of the group's air system.

At the same time, the second biggest of Malawi's long-running transport development projects — the extension of the line of rail from Lilongwe westwards to the Zambian border — has just been completed. The railway stops at Mchinji, on the Malawi side of the border, and there are no plans at present to extend the line through to connect with the Zambian system. Thus, goods coming from or to Zambia will have to be transhipped on to Zambia's Great East Road.

Malawi's Central Province is therefore now bisected by a rail to Salima, near the Lake, which turns south and offers two routes through Mozambique to the sea, one to Nacala and the other to Beira.

The conditions in these ports continue to give concern in Malawi, although businessmen believe that the situation is improving at last. Facilities, however, continue to be inadequate, especially in Nacala, and long delays are still experienced. The priority that SADCC is giving to the improvement of Mozambique's port and rail capacity is of vital importance to Malawi.



Moves to develop tourism potential

MALAWI'S PROBLEM, as a tourist industry, is that it is not big enough to go it alone, like Kenya, in a pitch for the European and American market. The slogan in the current brochures — "All you want to do and see in Africa" — has turned out to be a bit of a joke. The answer must be some form of regional co-operation; but these are early days and the shape of the future is still clouded.

Looking on the brighter side, Malawi is beautiful — in the widest sense of the word, attractive. The landscape is African, the sun shines tropically, the locals (and there are hordes of people wherever you look) are friendly and forthcoming; the mountains on the horizon are high and romantic; the hotels are few but good; English is an official language; the prices are low and, above all, Lake Malawi is truly an inland sea, bright blue, complete with waves, fishermen, sand beaches, ships and distant islands. There is malaria (you take pills) but no bilharzia in the Lake and (it seems) very few crocodiles.

It adds up to a splendid holiday for a "regional" (e.g. a South African family, or an expatriate based in Zambia or Zimbabwe), but it does not bring in enough of Europe.

An immediate problem is the fact that you cannot fly direct to Blantyre from outside Africa but you have to transit, usually via Salisbury or Johannesburg which have their own plans for the visiting tourist. That may improve next year when the new Kamuzu International Airport at the capital city of Lilongwe is opened and when British Airways and probably another European airline arrive. But the truth is, in the words of an official, "We want to belong to a region." The obvious place would be Zimbabwe which, in Victoria Falls, has one of the world's biggest tourist attractions. Zimbabwe also has better wild life than Malawi. But — the officials speculate —

what better after a busy week in Zimbabwe than a week of lounging on a sun-soaked beach at Lake Malawi? (Troubles never come alone — on top of the country's economic difficulties of the past few years, the Lake began to rise mysteriously, with inevitable damage to the beaches and in some cases to the hotels rooms at the water's edge. To the relief of the industry, the water now seems to be going down again, equally mysteriously.)

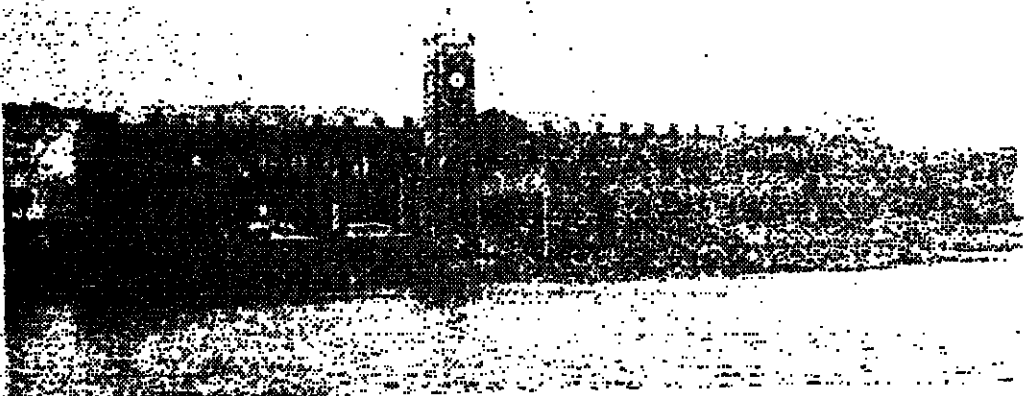
To help look ahead the World Tourism Organisation (WTO) to prepare a Master Plan for the decade. This is now in

process of assessment by government departments.

Recommendations included the setting up of a Tourist Development Corporation which would be able to seek foreign investment (a similar body is about to be introduced in Zimbabwe), a number of "discovery lodges" in the outer districts and mountains, and an expansion of the hotel network, including new 220-bed hotels in both Blantyre and Lilongwe and better standard Lake-side hotels at Grand Beach (near Salima) and Cape Maclear. Work is already going on to improve in the underdeveloped Northern Region, at Mzuzu.

This will hopefully transform the situation by the mid-eighties. Last year, Malawi could boast a total of 1,353 hotel rooms (including 122 in Government rest-houses and 124 in the Parks).

The plans anticipate adding 312 in 1981, 520 in 1982, 1,230 in 1983 (if the two big projects take off, 50 in 1984 and 200 in 1985). By that time it will be clear whether Malawi has managed to hold its own in a field dominated by Kenya and South Africa, with Zimbabwe (which is aiming for half-a-million visitors a year) moving back into gear as fast as possible after the war.



The new Kamuzu Academy

DR BANDA'S GIFT TO THE NATION

DR BANDA'S "gift to the nation" — the Kamuzu Academy — has just started its first term and will be formally opened later this month.

The idea is that Malawi's brightest boys and girls should be able to attend an elite grammar school, dedicated to the rigorous academic traditions to which the President (who had to struggle for his own education) is deeply committed. The intention is to prepare Malawi's most promising children for

overseas universities. No expense has been spared, with a language laboratory, science labs, an Olympic-scale pool, an outdoor theatre, an athletic track, and so on.

Inevitably, the Academy, which is near Kasungu, 85 miles north of Lilongwe, is seen by some as a prestige project which, at a cost of about K15m, is an unjustifiable extravagance — although it is said to have been paid for out of Dr Banda's personal funds.

The teachers have been

recruited from Britain (and a primary school will cater specially for their own children). The reason for this is not merely Dr Banda's admiration for British educational standards but his insistence that Latin should figure prominently in the syllabus. It is even said that Latin will be a medium of conversation between pupils and staff — which encourages speculation that Salve Magister may yet replace a more common, and deferential, Southern African greeting...



Accident, Life, Fire,
Motor Vehicle and
Marine Insurance

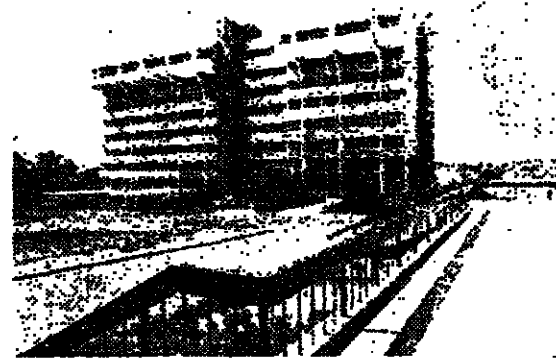
THE
NATIONAL INSURANCE
COMPANY LIMITED

For all your
Insurance Requirements

BLANTYRE: P.O. Box 501
LILONGWE: P.O. Box 436
MZUZI: P.O. Box 226

Cables: NICO

Tel: 636699
Tel: 720145
Tel: 596



CCDC Administrative Headquarters

Don't read this

... unless you want your company to prosper with Malawi's expanding economy.

Lilongwe, the new Capital, offers unparalleled opportunities for investment. The magnitude of developing the Capital City places it among the major undertakings in Africa.

Lilongwe contains all the vital ingredients of a controlled growth point.

- ★ It is the primary administrative centre.
- ★ It is the focal point of the country's economy.
- ★ It is the crossroad for internal communications.
- ★ Rail links and the new Kamuzu International airport make it ideally situated for international trade.

- ★ Serviced plots for industrial, commercial and residential purposes are immediately available.

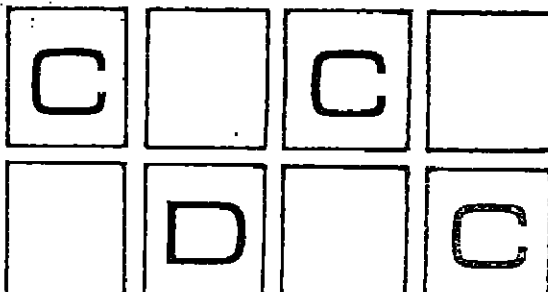
- ★ There is a ready supply of labour at very reasonable rates.

Careful planning and development have eliminated factors that have prohibited or hindered expansion in many of the world's capitals.

The Malawi Government has provided a climate favourable for investment in industry and commerce and Lilongwe is the place.

For further details, please write to:

The General Manager,
Capital City Development Corporation,
P.O. Box 30139,
LILONGWE 3,
Capital City,
MALAWI.
Tel: 731177



THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

A family empire seeks to overcome the effects of an eventful summer

James Buxton on Beni Immobili Italia, a dominant member of the Italian finance world



Anna Bonomi Bolchini, the driving force of the family business, resigned from the chairmanship in June. Her son Carlo is now faced with a formidable task.

"HOW DO you explain to a Japanese that spending four weeks in prison in Italy doesn't mean the same as it does in other countries?" That is one of the problems that Carlo Bonomi has had to cope with after a traumatic summer which saw him jailed awaiting trial, but then released and later totally absolved of charges of illegally exporting currency.

Bonomi, who is 41 and reputedly one of the richest men in Italy, is now chairman of the two financial, property and industrial groups, Beni Immobili Italia and Invest, which his family controls. They are part of that competing cluster of mainly Milanese groups which dominate the world of private Italian finance.

Last summer in Milan was turbulent, even by Italian standards. Three events dominated it: the trial of the leading banker, Roberto Calvi, the scandal of the P2 Masonic Lodge, which brought down the government of Arnaldo Forlani, and the crash of the Stock Exchange. Carlo Bonomi was affected by all three.

On May 20 he was arrested at dawn, as were Calvi and eight others. The charge against Bonomi was that he had been responsible for a small part of some alleged deals whereby shares in Italian companies were sold and later repurchased at a higher price by related Swiss concerns, thus constituting a means of exporting capital. Bonomi was released when the

trial began on June 15. The verdict, delivered on July 20, totally cleared him.

During the trial documents were produced which appeared to compromise Bonomi's mother, Anna Bonomi Bolchini, the 70-year-old lady who virtually created the family business. They seemed to show that Calvi had lent Sra Bonomi Lire 3bn against the security of her jewels and a pledge to stop challenging the financial interests of Calvi (the two groups had been both associates and rivals).

On June 20, after four decades of dominating the family financial empire, Bonomi's mother announced her resignation from the chairmanship of Beni Immobili Italia (BII). The following month, the trial over, Carlo Bonomi took her place and assumed full control of the group (he had been chairman of Invest since 1973).

The Calvi trial and the fall of the government helped precipitate the collapse of prices on the Milan Stock Exchange, abruptly ending the greatest boom in its history, reducing the capitalisation of the Bonomi companies (more of which, including subsidiaries, are quoted on the Bourse than those of any other private concern) and threatening their ability to raise new funds.

So Bonomi has been left with some daunting tasks: to restore the image of the family business after the adverse publicity of the trial and to assert his control over the family

group now that his formidable mother has departed. He must also establish the future strategy of the multi-faceted business.

The fortunes of the Bonomi family were founded by Sra Bonomi's father, who owned acres of then undeveloped land around the main railway station in Milan. Anna Bonomi took over what was already a significant property and construction business on her father's death in 1940. It prospered in the early post-war years from reconstruction of war-damaged sites, expanding in property development as the Italian economy began to boom, and built the Pirelli skyscraper next to Milan station, symbol of the hopes of this period.

Shrewd

Anna Bonomi established her reputation as Italy's first great businesswoman, a lady of exceptional shrewdness but also, to status-conscious Milanese, something of an outsider, tougher and more forthright than most Italian businessmen would admit to being themselves.

While property remained the foundation of the group, it gradually began to diversify. In 1953 Anna Bonomi started Italy's first mail order business, Postal Markets. In 1972 the Bonomi group bought Mira Lanza, Italy's largest detergent

maker, and acquired the Invest company the same year. BII, meanwhile, was gradually acquiring more small property groups.

In 1979 the Bonomis made a deal which transformed the shape of the Invest group. For L11.2bn Invest bought control of a finance company named Fininvest, whose main interests were in insurance. Fininvest had belonged to the ailing Montedison chemical concern, then selling off its more heterogeneous offshoots to raise money.

The deal made Invest probably the biggest purely private sector financial group in Italy, controlling insurance companies like Italian Assicurazioni, La Fondiaria, Lloyd Italiano, and the Dominion Insurance Company in Britain. The deal was also advantageous for the large amounts of cash in Fininvest's coffers.

Now the shape of the Bonomi group represents a tree with BII at the top, controlling Invest both directly and through another subsidiary, as well as having a cluster of other subsidiaries in a sub-holding. The bulk of the group's subsidiaries are controlled by Invest. BII itself is 54 per cent owned by Istituto Finanziario Nazionale, an imposing title for what is in fact the Bonomi family holding company. The group's turnover is put at L1,500bn, half of which consists of insurance premiums, and it employs 12,000 people.

Carlo Bonomi is a very different person from his mother. He sometimes looks as if he would be more at home in a club in St James's than in the intrigues of Milan high finance where rivalries, cryptic transactions and the settling of scores abound. Indeed, living

part of the time in England, he belongs to a leading London club, has a house in Belgravia and speaks the English of the Shires. He usually walks with a stick (a relic of a bad accident in the sport of his younger days, offshore power boat racing) and is genial and approachable.

His arrival at the top of the family concern comes at a time when it seems to need consolidation after a period of expansion, which Carlo Bonomi, with a background in American banking and a spell teaching economic subjects at an Italian university, should be able to supply. Up to now the group has grown largely by acquisition.

In the perennial Milanese struggle for economic assets less for themselves than for the power they confer. According to conventional wisdom the Bonomi group is unfashionably diversified, while BII is heavily involved in property Invest is divided between insurance (46 per cent of turnover in 1980) and a cluster of mainly diffuse industries (39 per cent), with banking, finance and other activities making up the rest.

The management structure is loose. Invest itself employs only about 20 people. The individual subsidiaries are given considerable day to day autonomy and are largely responsible for their own financing. Most of them have stock exchange quotations. "The two things we control most closely are their cash flow and budgeting, and their overall planning," says Carlo Bonomi.

"The idea is to employ the best people and let them get on with it. If they fail we sack them. The style of management depends on one rushing from place to place to see what is going on — a role for which he appears suited by temperament

and—with a private aircraft. He claims to have upset the rather staid world of the insurance companies by obliging them to produce annual budgets and balance sheet forecasts for the first time.

But Bonomi is somewhat reticent on long-term strategy. For the time being the share of industry in the portfolio will go up, thanks to the purchase, agreed in principle shortly before his arrest, of a stake in a consortium controlling Montedison—which the Government sold earlier this year. With the chemical company still doing badly and not likely to break even before 1983 Invest and the other members of the Consortium, which include Fiat and Pirelli, really participated out of a sense of duty.

In the longer term Bonomi sees the company expanding in services rather than industry: "In a country with few raw materials and had labour relations you must do better in services." He wants to improve the service his insurance companies provide—all Italian insurance companies give poor

service by international standards—and he wants to be among the first to introduce investment trusts onto the Stock Exchange when they are finally authorised by the Government.

Publicity

For the moment the Stock Exchange is a source of pre-occupation for the Bonomi group: the almost stagnant market, awash with new share issues, is for the moment no longer a place where new capital can easily be raised. (An issue worth L1.9bn for Invest itself was 18 per cent undersubscribed last month.)

Most of the Bonomi companies stand below where they started the year, lower than the Bourse average. However, indebtedness in the group is not generally high, and BII but only has a large portfolio of property, valued, probably conservatively, at about L1,020bn in 1979, but also is starting to enjoy the long-awaited upturn in property development as the Italian authorities begin to

loosen the controls on building that had brought construction almost to a halt.

But there is still the problem of the damage to the group's image that may have been done by the trial and the bad publicity of the summer. Carlo Bonomi's arrest was ordered by the Milan magistrates, whose political sympathies are known to be on the Left. They used the foreign exchange laws of 1976, the provisions of which are so vague and sweeping that Italian residents can be charged for doing almost anything under it—taking a good watch out of the country can constitute export of foreign currency.

The charges against Bonomi were more serious than that, but most people think the motive for the prosecution was political, and that Calvi was the main target. All the documents produced showed, however, the innocence of the charges against it. This has helped the Bonomi group explain the events of the summer. Nevertheless, they show the kind of ambush Italian companies can suddenly fall into.

BOARDROOM BALLADS THE PREYING MANTIS

Of all the businesses, by far, Consultancy's the most bizarre! For, to the penetrating eye, there's no apparent reason why, with no more assets than a pen, this group of personable men can sell to clients more than twice the same ridiculous advice: Or find, in such a rich profusion, Problems to fit their own solution!

The strategy that they pursue—To give advice instead of do—Keeps their fingers on the pulses Without recourse to stomach ulcers, And brings them monetary gain, Without a modicum of pain. The wretched object of their quest, Reduced to cardiac arrest, Is left alone to implement The asinine report they've sent. Meanwhile the analysts have gone

Back to client number one, Who desperately needs their aid To tidy up the mess they made, And on and on—ad infinitum—The masochistic clients invite 'em Until the merciful reliever Invokes the company receiver.

No one really seems to know The rate at which consultants grow: By some amoeba-like division? Or chemo-biologic fission? They clone themselves without an end Along their exponential trend.

The paradox is each adviser, If he makes his client wiser, Indirectly destroys The basis of his future joys. So does anybody know Where latter-day consultants go? Bertie Ramshornton

NEXT WEEK: THE SALES DIRECTOR

BUSINESS PROBLEMS

BY OUR LEGAL STAFF

Extent of copyright

I am currently writing a series of articles which I hope will be published in a specialised periodical. While the basic content of these articles will be my own work, some of the content will refer to previously published articles, or data or ideas contained therein.

What steps do I take as regards the copyright of these previously published articles? Is it only necessary to acknowledge

knowledge source as in a bibliography, or must I write to each magazine requesting permission?

Where is the boundary between infringement of copyright and free use of data published in a book or magazine, the material being available elsewhere and not of necessity unique? For example, if a magazine has published a map which it has obtained from other sources, depicting specialised information, has it copyright over that map, even though it was not the map's author?

Provided you do not reproduce the articles, or parts of them, verbatim, or almost so, you do not need to do more than acknowledge your sources. In the instance which you cite the copyright would remain with the cartographer, or with the first publisher of the map unless the magazine purchased the copyright instead of obtaining a licence from the copyright owner to print the map.

No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be answered by post as soon as possible.

Management game

ENTRY LISTS will close tonight for the 1982 United Kingdom national management championship. Play is due to start later this month, and the finals will be held in mid-July. Besides the championship, there will be a "Plate" competition for teams eliminated from the main contest in the first round. Prizes will total £5,750 in money and trophies are valued at a further £1,750.

The 1982 National Management Game will be the thirteenth in the annual series sponsored by the Financial Times, ICL and the Institute of Chartered Accountants in England and Wales. The CBI

and the Institute of Directors are associate sponsors. Previous winners have been: 1970 ICFP; 1971 Rolls-Royce; 1972 Essex County Council; 1973 Norwich Union Assurance; 1974 John Clarke, physician; as a private entry; 1975 Littlewoods Organisation; 1976 and 1977 Rank Xerox; 1978 Shell Oil UK; 1979 Rank Xerox; 1980 Shell Oil UK; 1981 South-east Essex Sixth-form College.

Late entries for the 1982 championship should be telephoned to Tony Etchells, administrator of the contest, at Windsor (075 33) 88181. The entry fee is £7.75 inclusive of 15 per cent V.A.T. MICHAEL DIXON

Some people can't see what they're doing to their employees' eyes.

Many employers cannot see what poor lighting is doing to their businesses: not only do staff suffer from fatigue, headaches and eyestrain, but there is also a general falling off in work standards and productivity. The effect on profits is obvious. The right quantity of the right quality of light, however, can actually increase productivity: research has shown improvements of up to 15%.

And good lighting is not expensive. With modern energy-

efficient equipment, a new installation can cost less than one per cent of the average annual salary bill to operate and maintain. Which is a small price to pay in terms of staff efficiency, productivity and happiness. If you would like free advice on efficient ways of achieving the right lighting levels, ring the Build Electric Bureau on Freephone 2284, or clip the coupon. You'll soon see how right we are. And so will your employees.

For more information on the latest lighting systems, send this coupon to: The Build Electric Bureau, The Building Centre, 26 Store St., London WC1E 7BT.

Name _____
Position _____
Address _____

2FLA/2

LIGHTELECTRIC
The Electricity Council, England and Wales.

THE BIG PROFESSIONALS IN VEHICLE LEASING

Autolease

Burgess House, 1270 Coventry Road, Yardley, Birmingham B25 8BB.

Tel: 021-707 0490.

If you were told that your company had lost £153,000 in one year through faulty VAT planning, would you believe it?

This actually happened to one company cited in a new book entitled *A Practical Guide to VAT Planning*. Value Added Tax is more complex than the majority of people involved in tax planning envisage. The inherent pitfalls in the system can lead to unnecessary tax liability and consequent reduction in cash flow and loss of profit.

A Practical Guide to VAT Planning gives expert advice on how to avoid these dangers. It examines the role of VAT in different business areas and activities where there is greatest risk of creating these needless liabilities. The author, Hugh Mainprice, and contributors, John Brown, A. St. John Price, and Charles Barcroft are all highly qualified in the field.

As a businessman or professional adviser responsible for the profitable running of a company, large or small, it is essential to know how to plan VAT aspects correctly. The insight into the VAT system which *A Practical Guide to VAT Planning* provides could prevent some very costly mistakes.

THE FINANCIAL TIMES BUSINESS PUBLISHING LIMITED

Please return to Marketing Dept., The Financial Times Business Publishing Limited, FREEPOST, London EC4P 4BT (the company is in UK). Telephone: 01-405 6998. Telex: 93284 ICLON G.

Please note payment must accompany order. Prices include postage and packing.

Please send me: ☐ 1 copy of *A Practical Guide to VAT Planning* at: ☐ £12.50 net ☐ £10.00 net (please specify)

☐ I enclose my cheque/credit card payment to FT Business Publishing

☐ I wish to pay by American Express/Barclaycard/VISA/Access/Discover (please specify)

Card No. _____

Mr/Ms/Ms/Ms _____ Job title _____

Company _____

Address _____

Signature _____ Date _____

Please allow 28 days for delivery. Refunds are given on books returned in perfect condition and within 7 days of receipt.

Approved address: Burgess House, 1270 Coventry Road, Yardley, Birmingham B25 8BB.

Bank Account: National Bank Ltd, 17 Threadneedle Street, London EC2R 8RD. Account No. 50121515

MAKE IT IN LIVINGSTON

the welcome's warm, the grants are great.

We'll make it easy for you in our New Town. As a professional team we've already helped over 150 companies. And Government Grants, loans and allowances are at the highest level because Livingston is a Special Development Area.

Write to James Pollock A.R.I.C.S., Commercial Director, Livingston Development Corporation, LIVINGSTON, Scotland. Telephone Livingston (0506) 31177. Telex 727178. London 01-930 2631.

BUILDING SOCIETY RATES
Every Saturday the Financial Times publishes a table giving details of BUILDING SOCIETY RATES on offer to the public. For further details please ring 01-248 8000 Ext. 3604.

CREDIT CARD HOTLINES
HOUSE GUEST
D'OYLE CARTE
SEASON
7 & 8 D'Oyle 7
01-930 0731 (4 Lines)

by CHRIS DUNKLEY

20 Odds on drunk getting
separated (5, 2)
21 Assume control and do a
capital job (6)
22 Mistake by born expert (5)

News Summary, Telephone 246 8026
The **news** were **read** for **London**,
and **Manchester**.

Paris: Editorial and Advertising Centre d'Affaires
Le Laperre, 162 Rue de Rivoli, 75004, Paris Cedex
01. Tel: 2300444. Fax: 2397 2200.

Rio de Janeiro: Rio Branco & Cia, Sales 2611-2612,
Guedes 1029 02094, Rua de Janeiro 611, Rio de
Janeiro 20045. Tel: 514 Rio Branco.

Rome: Editorial and Advertising Via della
Marmorea 25, Tel.: 310025. Tel. Telex 3714.
Stockholm: Editorial and Advertising Svenska
Medietek, Rindögsvägen 7, Tel.: 176703. Tel.
50 40 80.

Tokyo: Editorial Shin Eisei, Minami Kojima,
Shinjuku Building, 1-5-5 Minami,
Shinjuku-ku, Tokyo 162. Tel: 5561.
Advertising Kokusai Burei, 1-3-10 Chikuma,
Chiyoda-ku, Tel.: 127104. Tel: 595 4950.

Washington: Editorial 914 National Press
Building, Washington D.C. 20045. Tel: 462290.
Tel: (202) 347 8576.

For Share Index and Business News Summary, Telephone 246 8026 (number, preceded by the appropriate area code valid for London, Birmingham, Liverpool and Manchester):

Leading Advertising Promotional House, The Hancock, Tel: 0232 459494.

London: Presses at addresses 58-10, Linton 2. Tel: 0203 77 2233. Tel: 0203 77 6640.

North: Expresses Ltd, Market 3. Tel: 041 6772.

Manchester: Editorial and Advertising Group, 100-104, Green St., NE2 5HT. Tel: 0662 613. Tel: 0662 396 524.

Media City Presses at the Refrains 122-10, Macclesfield 2. Tel: 0625 33 6640.

Media: Kalschauer 114, Aspinhurst 1. Macclesfield. Tel: 043300 Phoenix. Tel: 245 1435.

New York: Editorial and Advertising Tel: 212 675 2500. Tel: 212 675 2501. Tel: 212 675 2502. Tel: 212 675 2503. Tel: 212 675 2504. Tel: 212 675 2505. Tel: 212 675 2506. Tel: 212 675 2507. Tel: 212 675 2508. Tel: 212 675 2509. Tel: 212 675 2510. Tel: 212 675 2511. Tel: 212 675 2512. Tel: 212 675 2513. Tel: 212 675 2514. Tel: 212 675 2515. Tel: 212 675 2516. Tel: 212 675 2517. Tel: 212 675 2518. Tel: 212 675 2519. Tel: 212 675 2520. Tel: 212 675 2521. Tel: 212 675 2522. Tel: 212 675 2523. Tel: 212 675 2524. Tel: 212 675 2525. Tel: 212 675 2526. Tel: 212 675 2527. Tel: 212 675 2528. Tel: 212 675 2529. Tel: 212 675 2530. Tel: 212 675 2531. Tel: 212 675 2532. Tel: 212 675 2533. Tel: 212 675 2534. Tel: 212 675 2535. Tel: 212 675 2536. Tel: 212 675 2537. Tel: 212 675 2538. Tel: 212 675 2539. Tel: 212 675 2540. Tel: 212 675 2541. Tel: 212 675 2542. Tel: 212 675 2543. Tel: 212 675 2544. Tel: 212 675 2545. Tel: 212 675 2546. Tel: 212 675 2547. Tel: 212 675 2548. Tel: 212 675 2549. Tel: 212 675 2550. Tel: 212 675 2551. Tel: 212 675 2552. Tel: 212 675 2553. Tel: 212 675 2554. Tel: 212 675 2555. Tel: 212 675 2556. Tel: 212 675 2557. Tel: 212 675 2558. Tel: 212 675 2559. Tel: 212 675 2560. Tel: 212 675 2561. Tel: 212 675 2562. Tel: 212 675 2563. Tel: 212 675 2564. Tel: 212 675 2565. Tel: 212 675 2566. Tel: 212 675 2567. Tel: 212 675 2568. Tel: 212 675 2569. Tel: 212 675 2570. Tel: 212 675 2571. Tel: 212 675 2572. Tel: 212 675 2573. Tel: 212 675 2574. Tel: 212 675 2575. Tel: 212 675 2576. Tel: 212 675 2577. Tel: 212 675 2578. Tel: 212 675 2579. Tel: 212 675 2580. Tel: 212 675 2581. Tel: 212 675 2582. Tel: 212 675 2583. Tel: 212 675 2584. Tel: 212 675 2585. Tel: 212 675 2586. Tel: 212 675 2587. Tel: 212 675 2588. Tel: 212 675 2589. Tel: 212 675 2590. Tel: 212 675 2591. Tel: 212 675 2592. Tel: 212 675 2593. Tel: 212 675 2594. Tel: 212 675 2595. Tel: 212 675 2596. Tel: 212 675 2597. Tel: 212 675 2598. Tel: 212 675 2599. Tel: 212 675 2600. Tel: 212 675 2601. Tel: 212 675 2602. Tel: 212 675 2603. Tel: 212 675 2604. Tel: 212 675 2605. Tel: 212 675 2606. Tel: 212 675 2607. Tel: 212 675 2608. Tel: 212 675 2609. Tel: 212 675 2610. Tel: 212 675 2611. Tel: 212 675 2612. Tel: 212 675 2613. Tel: 212 675 2614. Tel: 212 675 2615. Tel: 212 675 2616. Tel: 212 675 2617. Tel: 212 675 2618. Tel: 212 675 2619. Tel: 212 675 2620. Tel: 212 675 2621. Tel: 212 675 2622. Tel: 212 675 2623. Tel: 212 675 2624. Tel: 212 675 2625. Tel: 212 675 2626. Tel: 212 675 2627. Tel: 212 675 2628. Tel: 212 675 2629. Tel: 212 675 2630. Tel: 212 675 2631. Tel: 212 675 2632. Tel: 212 675 2633. Tel: 212 675 2634. Tel: 212 675 2635. Tel: 212 675 2636. Tel: 212 675 2637. Tel: 212 675 2638. Tel: 212 675 2639. Tel: 212 675 2640. Tel: 212 675 2641. Tel: 212 675 2642. Tel: 212 675 2643. Tel: 212 675 2644. Tel: 212 675 2645. Tel: 212 675 2646. Tel: 212 675 2647. Tel: 212 675 2648. Tel: 212 675 2649. Tel: 212 675 2650. Tel: 212 675 2651. Tel: 212 675 2652. Tel: 212 675 2653. Tel: 212 675 2654. Tel: 212 675 2655. Tel: 212 675 2656. Tel: 212 675 2657. Tel: 212 675 2658. Tel: 212 675 2659. Tel: 212 675 2660. Tel: 212 675 2661. Tel: 212 675 2662. Tel: 212 675 2663. Tel: 212 675 2664. Tel: 212 675 2665. Tel: 212 675 2666. Tel: 212 675 2667. Tel: 212 675 2668. Tel: 212 675 2669. Tel: 212 675 2670. Tel: 212 675 2671. Tel: 212 675 2672. Tel: 212 675 2673. Tel: 212 675 2674. Tel: 212 675 2675. Tel: 212 675 2676. Tel: 212 675 2677. Tel: 212 675 2678. Tel: 212 675 2679. Tel: 212 675 2680. Tel: 212 675 2681. Tel: 212 675 2682. Tel: 212 675 2683. Tel: 212 675 2684. Tel: 212 675 2685. Tel: 212 675 2686. Tel: 212 675 2687. Tel: 212 675 2688. Tel: 212 675 2689. Tel: 212 675 2690. Tel: 212 675 2691. Tel: 212 675 2692. Tel: 212 675 2693. Tel: 212 675 2694. Tel: 212 675 2695. Tel: 212 675 2696. Tel: 212 675 2697. Tel: 212 675 2698. Tel: 212 675 2699. Tel: 212 675 2700. Tel: 212 675 2701. Tel: 212 675 2702. Tel: 212 675 2703. Tel: 212 675 2704. Tel: 212 675 2705. Tel: 212 675 2706. Tel: 212 675 2707. Tel: 212 675 2708. Tel: 212 675 2709. Tel: 212 675 2710. Tel: 212 675 2711. Tel: 212 675 2712. Tel: 212 675 2713. Tel: 212 675 2714. Tel: 212 675 2715. Tel: 212 675 2716. Tel: 212 675 2717. Tel: 212 675 2718. Tel: 212 675 2719. Tel: 212 675 2720. Tel: 212 675 2721. Tel: 212 675 2722. Tel: 212 675 2723. Tel: 212 675 2724. Tel: 212 675 2725. Tel: 212 675 2726. Tel: 212 675 2727. Tel: 212 675 2728. Tel: 212 675 2729. Tel: 212 675 2730. Tel: 212 675 2731. Tel: 212 675 2732. Tel: 212 675 2733. Tel: 212 675 2734

FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4A 3BY
Telegrams: Finantimo, London PS4. Telex: 8954871
Telephone: 01-248 8000

Wednesday November 4 1981

The respite
for BL

THE economic and political outlook in Britain would have been very different this morning if the majority of the work force at British Leyland had voted the other way; namely to stay on strike and to risk, even almost to invite, the company's liquidation.

Even as it is, it was a close run thing until the last minute. The BL shop stewards, who voted 235 to 12 on Monday to advise workers to reject the revised pay offer, would hardly have done so if they had expected such a result. To some extent, they must have read the workers' mood correctly; there was a sense of bitterness, a feeling that the work force was being overruled by the management once too often and that their pay had fallen too far behind what they thought they deserved. Where the shop stewards miscalculated, however, was in their belief that, when faced with perhaps the final choice, the workers would vote for the dole rather than continued employment.

Brink

It was not, then, a famous victory, for Sir Michael Edwards, the BL chairman, or for anyone else. The management went too close to the brink for comfort. In the end, the majority of the work force voted to go back more out of fear than of hope. No-one should suppose that the problems of BL—a company that would have gone bankrupt long ago if it were in the private sector—are over. At best, there has been a respite.

Yet there have been other developments this week which suggest a way forward. The annual conference of the Confederation of British Industry in Eastbourne surprised even its organisers in the change of mood among those attending. The theme of the conference was competitiveness. Speakers had been expected to stress the way that British industry had become leaner, tighter, fitter, the words that Mrs Thatcher would like to hear—as well as their determination to keep down inflation by low wage settlements.

The message from the floor, though not in total contradiction, was rather different. In stead, industrialists spoke about their own responsibility for the

country's economic predicament. They expressed concern about the number of unemployed, not just because of the waste of resources but also because many of them saw it as a moral evil. They did not bash the unions; nor did they call for a draconian reform of the law affecting industrial relations. They did attack the "them and us" syndrome in British industry, and blamed part of it on themselves.

Support

Those were not simply the speeches of possibly eccentric owners of small businesses, outside the mainstream. One of the most powerful of them came from Mr Ian MacGregor, the chairman of the British Steel Corporation. Every manager, he said, should be on the front-line—the shop floor—every day explaining to the work force what was happening.

There was, again, overwhelming support for resolutions, moved from the floor, demanding greater collaboration between management and the unions, both at the national level of the CBI and the TUC and at the plant level. There was unreserved support, too, for joint efforts at retraining and improving industrial skills. The message, in short, was one of the need to work together to survive.

Conciliation

The drama at BL was rarely mentioned directly, partly no doubt because everybody knew how much was at stake but nobody could be sure of the outcome. Yet if the mood of the CBI in Eastbourne could be transformed to what remains of the British motor industry, there is little doubt where the emphasis would be: it would be on conciliation with the work force.

Sir Michael Edwards has performed a near impossible task in keeping BL together as well as he has. He was wise to bring in ACAS last weekend and to allow a slightly revised pay offer; even wiser to promise greater consultations on company policy in future. But the job now is to establish the new consultative machinery. The work force can be pushed too far, and very nearly was.

Moscow's nuclear
blandishments

MR BREZHNEV may have rendered NATO an unwitting service with his interview published in Der Spiegel this weekend. In unmistakable terms he says that "once nuclear war has broken out—in Europe or elsewhere—it would inevitably, without hope of prevention, assume a world war character."

Worried

Not that that was Mr Brezhnev's intention. His real target was public opinion in European countries deeply worried about the arms race and, especially, NATO's decision to deploy Pershing and cruise missiles in Europe. Several prospective "host" Governments have their doubts about that intention. In West Germany, where Mr Brezhnev will shortly pay a visit, many supporters of the coalition Government are in open revolt against the plan.

As NATO sees it, the new missiles, which could hit Soviet territory, are intended to restore a balance tipped in Russia's favour by the equally long-range Soviet SS-20. Mr Brezhnev rejects that. For him, nuclear balance already exists in Europe and ought to be preserved. He lumps together "existing intermediate range missiles of the British and French nuclear forces, and the U.S. aircraft stationed in Europe or the adjacent seas to arrive at parity."

That overlooks the fact that France is not part of NATO's military structure, that the British deterrent lacks the precision to hit Soviet rocket sites, and that the range of bombers and their ability to get through is limited. None the less one must take the macabre numbers game seriously. Even without the final disaster of intercontinental missiles being fired, NATO and the Soviet Union already have enough nuclear fire power in Europe to wipe out vast tracts of the continent.

Mr Brezhnev plays upon the

fears which arouse. Presumably, he argues, and move on to negotiations intended to reduce nuclear armaments. The problem is that the parity in numbers hides a discrepancy in the efficiency of the weapons. Unlike NATO, the Soviet Union already has deployed a new generation of intermediate range missiles in the shape of the SS-20.

Threat

Mr Brezhnev throws in an unmistakable threat to the Germans when he says that because Pershing and cruise missiles have mobile launching ramps, any blow aimed at them would have to cover an extended area. In plain language, West Germany would cease to exist in a nuclear exchange.

A kinder Mr Brezhnev emerges in the offer not to fire nuclear weapons at any country which joins a nuclear-free zone. He is thinking primarily of Scandinavia. How valuable such an undertaking would really be—especially on Mr Brezhnev's assumption that there is no such thing as limited nuclear war—is another matter. The episode of the Soviet submarine caught stranded in restricted water off Sweden permits the wry question how seriously Moscow really takes neutrality.

Fears

The West German Government sees the view that Mr Brezhnev had little to say that was new. (Nor had President Reagan in his musings about a nuclear war limited to Europe.) The Soviet leader's intention, indeed, was first and foremost one of propaganda. Without dismissing his fears for Europe and his own country, he clearly was playing upon the political and intellectual doubts that have arisen in many European quarters about the wisdom of NATO's decision to deploy the new missiles, though also to embark upon talks with Moscow designed at least to control their numbers. Until NATO can find a more convincing alternative, that twin track decision must stand. A way out could open up if NATO screws up its political will to muster conventional forces able to withstand conventional attack. If the Russian tanks can be stopped by conventional means, the nuclear big stick may never have to come into play.

MY MOST eloquent argument," says Mr Tom Graham, president of Jones and Laughlin, the third largest U.S. steelmaker, "is laid off steelworkers. I tell them as they go out the gate that they're out because the French don't have the guts to lay off their own steelworkers."

"The Europeans don't give a damn, their commitments mean nothing. But they have made a tragic error in not making the trigger price mechanism work."

That is the beat the tom-toms are pounding in Pittsburgh today, as the American steel industry gears up for its third legal assault inside four years upon the flow of foreign steel which in August took almost 25 per cent of the U.S. market, up from 16.8 per cent in all of last year and 15.3 per cent in 1979. In August European steel, based on an average of product prices, was undercutting the list price of U.S. steel by about \$160 per ton on a \$550-\$600 per ton U.S. price range.

"The trigger price is simply out of control," argues Mr David Roderick, chairman of U.S. Steel, discussing the minimum price mechanism re-

instated in strengthened form a year ago by President Carter to prevent disruptive undercutting by foreign steelmakers.

"It is being blatantly ignored by most of the European producers. The time for patience is past. It is time for action."

Just what form that action

should take, however, is

not clear. The problem any easier for the Reagan Administration,

which would prefer to avoid

another testing of its free-

trading mettle so soon after its

compromises in the motor trade

pact with Japan.

Within the Commerce Department,

which administers the trigger

price, officials are busily

collecting their own information

about below trigger price sales.

According to Mr Lynn Hollick,

director of the agreement and

compliance division, they may

be ready to file their own dump-

ing suits before the middle of

November. That would be on

top of a series of investigations

into whether several companies,

including British Steel, are

guilty of violating the anti-surge

clause of the trigger-price

mechanism, which says that

imports should not take more

than 15.2 per cent of the market

when the domestic mills are

operating at under 87 per cent

of capacity.

At the same time, however,

the Commerce Department is

also due to rule within the

next fortnight on an application

from Hoogovens of Holland for

permission to sell below trigger

prices because, the company

says, the fall of the guilders

against the dollar has cut its

costs sharply on its steel as

measured in dollars. If the depart-

ment approves this pre-

clearance, having already

granted that status to Canadian

producers, German applications

may well follow and the men in

Pittsburgh will be even more

heated than they are right now.

Mr Malcolm Baldrige, the

Commerce Secretary, who is

regarded by some steel leaders

as an ineffectual proponent of

their cause in a debate which

invariably draws in the eco-

nomie and political heavy-

weights from State

and Treasury, probably sees these

actions from within the depart-

ment as his best means of re-

asserting initiative in the steel

situation. On Monday Mr

Baldrige told a Congressional

trade committee that his

department was ready to start

dumping investigations as soon

as the steel industry showed

proof of imports selling at less

than the trigger price level.

But Mr Roderick says

Commerce Department suits

would still not persuade him to

drop his own cases, which he

believes are better researched

than those the Government is

considering.

On a broader canvas, there is

the risk that a steel trade war

would spread and affect other

U.S. trading interests. As Mr

William De Lancey, chairman

of the American Iron and Steel

Institute, noted himself in his

keynote address to this year's

general meeting: "The world

trade mechanism may very well

be too delicate and weak at this

time to withstand such a

shock."

The reason that steelmakers

are so angry at the moment—

certainly angrier than last time

this issue flared up two years

ago—is that they believe they

have just started to glimpse—

through the Reagan tax breaks

and the softer line on pollution

laws—a chance to put their

industry in order.

President Reagan himself is

fond of quoting the steel indus-

try's avalanche of over \$5bn

of investment schemes an-

nounced since he came into

office, something the President

attributes to confidence in his

programmes.

Actually, the rate of capital

expenditure this year, at a little

over \$3bn, will be no higher

than in 1979 or 1980 and still

\$2bn to \$4bn below what the

industry itself believes to be

necessary on an annual basis

for the next decade.

A more aggressive, outgoing

management had also started to

unlock sleeping assets such as

coal reserves, of which the

industry has more than 10bn

proven tons. U.S. Steel recently

sold 28 per cent of its reserves

to Sohio for \$700m. Even the

growing fashion of diversifica-

tion, although a product of

negative sentiment about steel,

is a sign of general manage-

ment confidence. Arco has

long been broadly diversified,

as has the LTV group to which

J and L belongs, but more

recently National has become

owner of the third largest sav-

ings and loan association group

in the U.S. and U.S. Steel has

set up back lifts for a \$1bn to

\$2bn non-steel takeover swoop,

which Mr Roderick says could

mean half the company's sales

being outside steel by the end

of next year.

Even the bottom line was

looking better, with over \$1bn

in aggregate profits in the first

half, equivalent to the whole of

1980. Some commentators had

even begun to marvel at the

industry's dramatically lower

break-even point, down from

over 80 to about 60 per cent of

capacity utilisation, although

most of this change is a tem-

porary function of high profit

margins on high-strength oil

industry pipes and tubes.

The steel men now feel this

fragile prospect of recovery to

be in jeopardy as the importers

pile into a market which is

collapsing with the plunge of

the business cycle. Today,

industry is operating at about

65 per cent of capacity, and that

percentage is still falling.

These arguments are under-

standable and might easily have

been foreseen both by the

European Commission, which

helped negotiate the trigger,

and in Germany and Italy, the

textiles business.

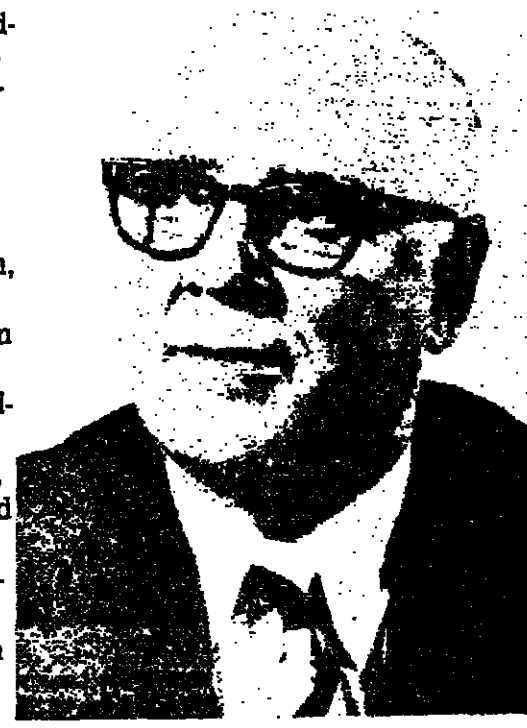
U.S. STEEL IMPORTS

'Europe doesn't give a damn'

By Ian Hargreaves, recently in Pittsburgh

THOMAS GRAHAM OF J AND L
"French don't have the guts"

The tom-toms are pound-ing in Pittsburgh as the American steel industry gears up for its third legal assault in four years upon imports of foreign steel. The trigger price mechanism, designed to prevent undercutting by foreign steel-makers, is being blatantly ignored, according to American steel chiefs. Now U.S. Steel, the largest producer, and other companies are considering filing dump-ing suits against 14 countries, seven of them in Europe. The aim is to put the importers in an arm-lock.

DAVID RODERICK OF U.S. STEEL
"trigger price is out of control"

Two main culprits in the surge. But actually, the case should not be overstated. In the first nine months of this year, imports cumulatively accounted for 17.8 per cent of the market, which is an advance on last year, but not such a very large advance, given that since January the dollar has appreciated by 14 per cent against the D-Mark.

And as for the claims of modernisation, they too have to be set in perspective. With only 20 per cent of its steel continuously cast (rising to 25 per cent within three years under the latest investment programmes) the Americans are still way behind Japan, where 60 per cent of steel is now continuously cast. And some 12 per cent of U.S. steel is still made by the obsolete open hearth process. About half the industry's coke oven capacity is also in need of replacement.

The importers also point out that about one-third of this year's imports have been so-called oil country goods—tubes and pipes—which the U.S. producers simply did not have the foresight to produce in sufficient quantities. And if oil is considered a volatile and hard-to-predict market, which it is, what about railway lines? Importers currently supply well over one-fifth of this market—300,000 tons a year—because American mills cannot produce the 82 ft rails needed for modern, high-speed rail networks.

How many of these difficulties stem from unfairly priced imports rather than inferior efficiency is another question, but before this latest conflagration is over someone will have to sit down and distil the macroeconomics from the opportunism in the charge and countercharge now being made.

Someone will also have to account for the fact that the Commerce Department, basing its calculations upon Japanese costs, have chosen to raise trigger prices by less than 5 per cent this year. Perhaps this has something to do with Japanese steelworkers' wages rising 7 per cent this year, against 10 per cent for their inflation-indexed U.S. counterparts.

Equally tricky for the accusers, be they from the steel industry or the Commerce Department, will be to prove injury to the American mills at a time when profitability in the industry, though without doubt inadequate, compares favourably with equivalent points in the business cycle in the past.

But looking beyond that, it is hard to imagine a lasting solution to issues of such complexity and emotive power outside the political arena. The test now for Mr Reagan and his advisers is whether they can put together a response to those of the grievances of the steelmakers, which are legitimate, without reducing world steel trade to the tariff and restriction-dominated condition of the textiles business.

HOW THE TRIGGER WORKS

THE TRIGGER price mechanism was set up in 1977, scrapped in January 1980 and restored in October 1981. On the basis of Japanese steel-making costs, the system establishes fair minimum prices for foreign steel sold in the U.S. These prices can not be undercut without "pre-

clearance" from the U.S. Government. In addition, a "surge mechanism" is designed to produce a Government investigation whenever imports exceed 15.2 per cent of the market at a time when American steel mills are working at under 87 per cent of capacity.

On Monday, Mr Baldrige told a Congressional trade committee that his department was ready to start dumping investigations as soon as the steel industry showed proof of imports selling at less than the trigger price level.

But Mr Roderick says Commerce Department suits would still not persuade him to drop his own cases, which he believes are better researched than those the Government is

considering. On a broader canvas, there is the risk that a steel trade war would spread and affect other U.S. trading interests. As Mr William De Lancey, chairman of the American Iron and Steel Institute, noted himself in his keynote address to this year's general meeting: "The world trade mechanism may very well be too delicate and weak at this time to withstand such a shock."

The reason that steelmakers are so angry at the moment—certainly angrier than last time this issue flared up two years ago—is that they believe they

Men & Matters

PRICES CONTINUE HIGH

The great tin market mystery

By John Edwards, Commodities Editor

THE GREAT tin market mystery remains unsolved. It was confidently expected that at the World Tin Conference, held in Malaysia and attended by delegates from throughout the world, more light would be shed on who is responsible for the massive support buying campaign that has kept tin prices rising in spite of sluggish demand due to the recession.

While other metals have been under pressure, tin prices have been pushed higher and higher in an operation estimated to have cost some £200m on paper at least.

Normally with an operation of this size, involving the buying of tin in London and Malaysia, details could be expected gradually to leak out from interested parties. But on this occasion there has been remarkable secrecy. Theories abound. But no one has any definite proof of who is providing the finance and the motive.

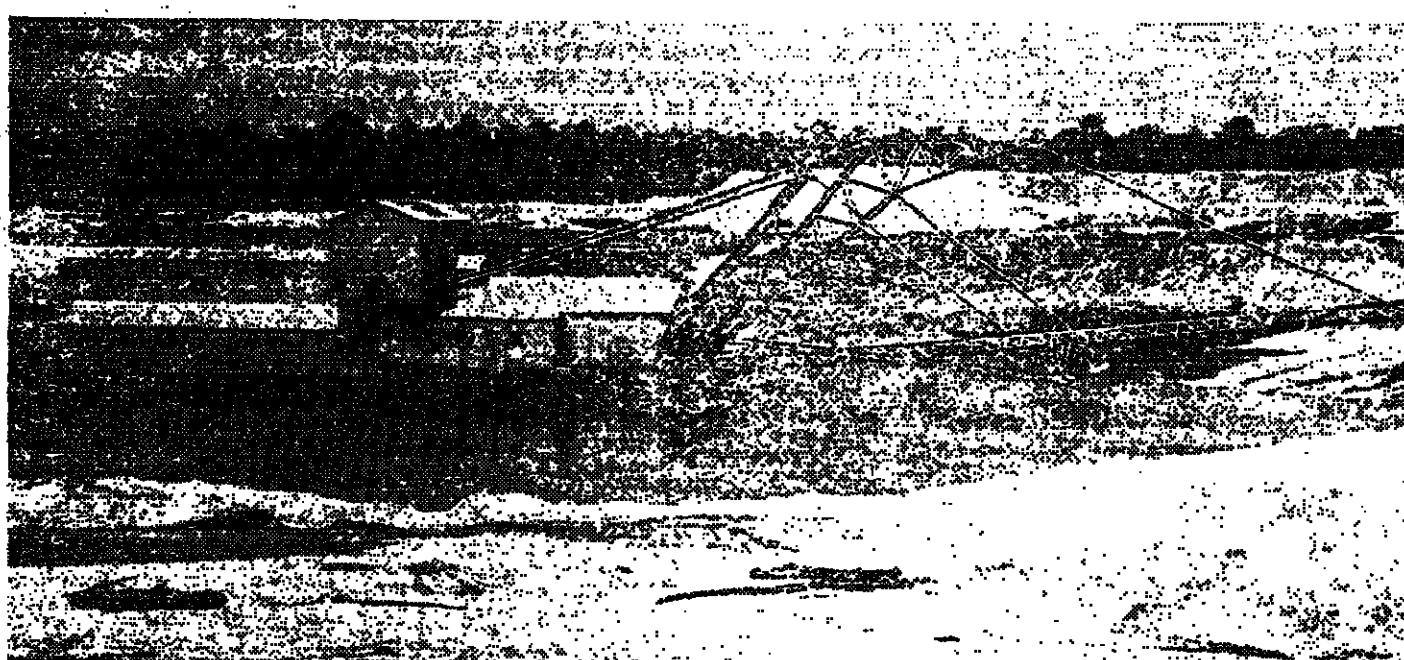
Certain facts have been known for some time. The main buying in London was conducted through two ring-dealing members on the London Metal Exchange—Commercial Metals, a subsidiary of Bullion Broker, and MacLaine Watson, part of the Drexel Burnham Lambert group.

They were believed to be acting primarily on behalf of the Marc Rich group, a company that made its fortune in oil before expanding into metal trading in a sizeable way. Marc Rich is renowned for its secrecy and is normally unwilling to talk to the Press.

It also happens that Marc Rich is the U.S. setting agent for the Malaysian Mining Corporation, the biggest tin producer in Malaysia. It has grown still more as a result of its recent merger with Malayan Tin Dredging and its acquisition of a sizeable (42 per cent) slice of the Straits Trading Company, which owns the biggest of the country's two smelters.

The biggest shareholder in MMC is Permodalan Nasional, the master company used by the Malaysian Government in its efforts to transfer by 1990 some third of the country's wealth to the Malays under the Bumiputera programme.

Given this background, many London tin traders put two and two together and, particularly in the last few months, made five. It became quite clear



A tin dredger at work at a Malaysian tin mine

at the conference that MMC's claim that it was not involved in the market operation was absolutely true.

Mr Rahim Aki, chief executive of MMC, noted that it would be inconceivable for a public company, accountable to shareholders, to become involved in a market speculation. But he said, in any event, the company would simply be cutting its own throat financially by forcing up the price of tin which it then had to sell into an unresponsive market.

Nevertheless, most visiting delegates at the conference were convinced that the market support operation is centred in Malaysia and that MMC may have a shrewd idea who is involved.

Malaysia is by far the world's biggest producer of tin and, therefore, has most to gain from high prices. Its gravel pump mines are under particular stress, with production costs rising much faster than returns. It would also be virtually impossible to conduct a market operation of this kind without at least tacit support from Malaysia, as the dominant supplier.

The heavy buying, mainly of tin to be delivered in three months time, started in July just after consumer members of the International Tin Council stunned producing countries by

flatly rejecting their demands for a rise in the Tin Agreement "floor" and "ceiling" price range. There had been no increase in the range since March 1980 and producers, who walked out of the April Tin Council meeting in disgust, were incensed by the July rejection.

The speculation—and it was no more than speculation—was that the most powerful producer decided to do something about the situation and reverse the

slide in tin prices at least until the next Tin Council meeting in October, when producers were expected to push even harder for a price range increase. A high market price, preferably above the "ceiling", would undoubtedly help them win the day.

As it transpired, the International Tin Council meeting last month (held in Kuala Lumpur before the World Conference) did agree, after bitter haggling, to increase the

price range by 6.85 per cent. This odd figure was chosen because it was claimed that any bigger rise would provide a guaranteed profit to the operators controlling the market and Britain and West Germany were particularly insistent this should not happen.

Under the Tin Agreement, in addition to fixing a floor and ceiling price, there is in between the two a narrower price range where the buffer stock of the International Tin Council has to be a net buyer of surplus tin to defend the floor level.

It was calculated that if the "may buy" range was lifted by more than 6.85 per cent the operators, who have forced prices up by buying surplus tin, would be able to unload on to the buffer stock at a profit. Consumers were anxious to avoid financing in this way an operation that, in their view, had artificially inflated the price of tin to excessive levels.

It was known that many of the purchases of three months forward tin bought in July on 10 per cent margin fell due for delivery in October, just after the Tin Council meeting, and the operators would either have to decide whether to take delivery of the tin, thus putting up the extra 90 per cent required to purchase the actual

tin, or sell it back to the market and thereby risk destroying the price.

Some participants at the Kuala Lumpur conference were speculating that the Malaysian government could be behind the operation. It has after all a major interest—as the world's largest tin producer—in Europe earned by its oil company, Petronas. Furthermore, although the "paper" sums involved in the tin market operations (an estimated £200m) are large, the actual amount is very much smaller. Most of the purchases are of forward tin on a 10 per cent margin and skilful market operators can keep the capital outlay down to a minimum, especially if speculators can be persuaded to jump on the bandwagon.

Whoever may be behind it, there is no doubt this is a skilful operation that is helping to sustain tin producers during a period when low demand would normally have pushed prices to below cost of production levels.

Apart from the economic risks, however, there are political dangers. The tactic undermines the whole basis of international commodity agreements—that both producing and consuming countries will play their part in seeking to control market prices. Unilateral action by a producing country would tempt consuming countries to claim there was not much point in contributing to an international agreement. If producers are prepared to support the market themselves.

But the tin producers, who might be tempted to form an Opec-style cartel in view of the concentration of output in a relatively small area (Malaysia, Thailand and Indonesia account for 80 per cent of world exports), counter-claim that consuming countries were acting unreasonably in failing to agree to any rise in the International Tin Agreement price range since March 1980.

In such a limited market, it is not too difficult (although somewhat costly) to control prices and iron out supply fluctuations to a greater extent than in other metals. The danger is that the artificial level of prices might encourage a reduction in the use of tin, and its substitution by other metals and materials, thus threatening the long-term prospects for producers.

Lombard

Mr Papandreou and the EEC

By John Wyles in Brussels

COULD GREECE be forced out of the European Community in order to reach the Spanish and Portuguese Governments and, indeed the British Labour Party, that membership is an all or nothing affair? The question is prompted by a recent declaration from Greece's new Socialist Premier, Mr Andreas Papandreou, that his Government would be seeking "special status" within the Community.

In an interview published by Le Monde last week, Mr Papandreou stressed the current dangers for Greece in belonging to a unit whose rules imposed a serious handicap on her and whose members are in general much more economically advanced. His Government was not yet thinking of withdrawal nor did it want to retreat into a simple association agreement. What was needed, he said, was a special status for Greece which takes her economic circumstances into account. "After all even advanced industrialised countries like Great Britain have demanded and obtained a renegotiation of their status," he added pointedly.

This reference to the British renegotiation suggests that Mr Papandreou is determined to renegotiate the terms of Greece's accession treaty signed in May 1979. His objectives, however, will be rather different from those of the UK which was largely seeking some certainty that its net contributions to the EEC budget were not going to become unacceptably large. Mr Papandreou has no such concern since Greece will draw around £71m this year and on one unofficial Commission estimate could receive more than £300m from the Brussels budget next year.

It must be assumed, therefore, that at the very least the Greek premier will be looking for a longer transition period than the five years agreed by his predecessors before Greece must dismantle all tariffs on imported industrial products from other EEC countries and before it must fully align with the Community's common external tariff. He may also be looking for greater policy independence, to enable him to take national measures to cope with

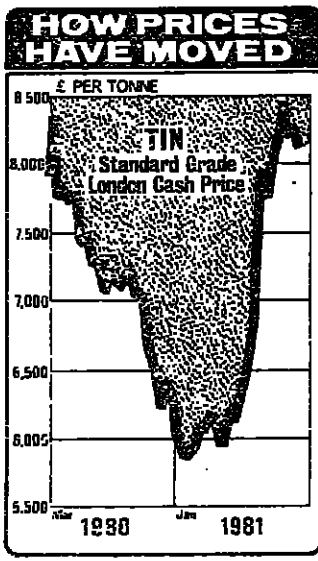
the Greek economic crisis and to slide out of Community policies when he may see as conflicting with his objectives.

How will the Community respond to Mr Papandreou's demand for "special status"? Of course, much depends on what he actually wants. If it is a matter of extending the transition period on a few industrial tariffs because the Greeks have established a case on behalf of local producers, no difficulties, then maybe there will not be too much of a problem. But the Premier's stress on more particularly the Greek economy is for EEC membership suggests he is after a more fundamental exemption from Community obligations. In that case, the other nine will think immediately of the implications for Spain, Portugal and the French Labour Party.

The reasons are obvious. The Ten are currently negotiating Spanish and Portuguese accession and are pushing for formal membership for these two similarly underdeveloped countries as Greece is doing for a new member. Although the Labour Party is committed to EEC withdrawal, there is a reasonable expectation that it would attempt to negotiate a new arrangement short of withdrawal.

However, Greece's partners are nowhere near ready to embrace the idea, supported in this column a month ago, of a special status short of full EEC membership which would properly prepare less developed economies (Greece, Spain, Portugal) for life in the Community. This category might even accommodate a Labour-governed Britain anxious to maintain some ties with the EEC.

As a result, Mr Papandreou is likely to find it difficult to follow the Irish and Italian example by stressing his national weaknesses and pushing for special measures to help a Greece still committed to implementing all EEC policies. All small member states soon learn that their powers to use the Community for narrow national advantage are limited and that it is often more profitable to put up and shut up.



Letters to the Editor

Co-ordinated commitment to exchange rate stability

From Mr L. Jackson

Sir—Professor Lamfalussy's call for an international co-ordinated commitment to exchange rate stability (report by David Marsh, October 23) is timely, but one doubts whether the administration will take much notice of Professor Lamfalussy. It is more realistic to consider what the Europeans can do.

Apposite in this, you remarked in a leading article on October 15—in relation to Mr Heath's position—that a freer float against the dollar would lessen the risk of high interest rates retarding European recovery. Presumably this would mean a concerted policy by EEC Governments and markets of deliberately lowering interest rates within the Community. One assumes that intervention and interest rate adjustments would be used to keep EEC currencies in step with a trade-weighted index target of around 90 in the case of the UK. Undoubtedly EEC currencies

would fall against the dollar. The question is—does Europe introduce exchange controls, as proposed by M Delors and Mr Heath, or is there an alternative?

An exchange control ring fence is hopelessly impractical. Exchange controls worked well in the UK because the Bank of England was firm on principle but commercially minded—those of us who were exchange controllers in the banks could obtain prompt guidance on the most intricate large capital investment transaction. I shudder to think of the delays to ordinary trading transactions, let alone major capital projects, if exchange controls were to be operated in countries with rigid central banks.

For a possible (if partial) alternative, I have again delved into my back copies of the FT. Nicholas Colchester, in an article on M Delors' proposals which you printed on September 8, pointed out, *inter alia*, the effect on the cost of dollar

imports into the EEC if EEC exchange rates were allowed to slide against the dollar. His very interesting suggestion was that the Europeans should try to increase the proportion of their trade denominated in European currencies. He instanced oil, representing one-fifth of EEC import costs, where contracts are priced in dollars. In oil glut conditions, he suggested that the EEC bloc should insist that its oil contracts are priced in an EEC currency or ECUs. Certainly there would be a problem for the UK, but, after an initial adjustment, surely we could live with oil costs and sales both priced in sterling or ECUs?

I would tentatively suggest that EEC Governments should discuss a lowering of interest rates within the Community in the context of a determined attempt to price EEC external costs out of dollars. Leonard A. Jackson, *Cranes, Heathside Lane, Hindhead, Surrey.*

Trade-offs to reach arms control

From Professor Ian Bellamy

Sir—There is beginning to be talk in defence circles that the best use to which the planned Trident replacement for the British Polaris strategic nuclear force can be put is to sacrifice it as part of a parcel of Western concessions to be offered to the Soviet Union, in return for reciprocal Soviet concessions within the context of an East-West arms control agreement.

In many ways this is an admirable suggestion. It offers a chance to make very large savings in public expenditure (and if the Government decides to replace Polaris with Trident D5 rather than Trident C4, our Defence Correspondent's report of October 30 seems to indicate the cost will be nearer £10bn than the £5bn that has up to now been the working figure). And equally important, it promises to unite behind it the widest possible range of public opinion.

Should the suggestion make further headway in official thinking, the important thing is that it not be allowed to go off at half-cock. Timing and presentation will be everything. The Soviets will have no incentive to make real concessions in return for our giving up a weapon system we had already decided we could not afford to build anyway. Alliance opinion will obviously have to be taken into account and well before a formal British offer was tabled, and the attitude of the U.S. will of course be crucial. Consideration will also need to be given as to which European arms control forum would provide the best setting for the British proposal. The planned Soviet-American negotiations on theatre nuclear forces would be the obvious place if room could be found around the table for a British presence. But the multilateral conference on security and co-operation in Europe, or even the not quite moribund talks on mutual force reductions are also possibilities.

All the same it is hard to see what could be lost if the Government were to announce soon that Britain would in principle be prepared to do without a new generation of strategic nuclear weapons if the Soviet Union were to make a broadly equivalent concession.

(Professor) Ian Bellamy, Centre for the Study of Arms Control and International Security, University of Lancaster, Fulde College, Bailrigg, Lancaster.

The economics of the Coal Board

From the Chairman, National Coal Board

Sir—Mr Martin Dickson's article on the economics of the Coal Board (October 30) requires correction in four important respects.

The mines we are "producing too much coal at too high a cost"—in fact we are producing coal more efficiently, with the lowest absenteeism on record. All the coal we have produced so far this year has been sold; and, at the half year, we were well within the financial limits agreed with Government.

He alleges we are not closing "elderly loss-making pits nearly fast enough." He admits, however, that pit closures raise political and social issues, as well as economic ones. Indeed this is so—and the only way of making progress in the closure of pits—which have come to the end of their effective lives (because of problems of geology or reserves)—is to seek agreement of local level. This is being done within the framework of the colliery review procedure, and agreement has been reached in a number of cases in recent months.

He asks why it has taken so long to improve productivity. I will tell him it is because for some 15 years before 1974 (the year when our Plan for

Coal was launched), the coal industry had not been allowed, by successive Governments, to invest in new capacity. The pipeline was virtually empty, and until it could be filled again, both production and productivity were bound to continue falling. Furthermore, there was a need to introduce an effective incentive scheme (which was one of the stated objectives of Plan for Coal). It took time to work this out and get it agreed. We are now getting the benefit of new and more efficient capacity, combined with the motivation of the incentive scheme.

He claims we must produce "more realistic" demand forecasts. We happen to disagree with the forecasts made by Mr Gerald Manners (whose recent book was reviewed in your columns on October 29). Mr Manners testified against us at the Belvoir inquiry and it is not surprising therefore that he takes a pessimistic view of our prospects. We also disagree with the views of brokers (after Hilton, which the article likewise quotes. No reference however is made to three reports published last year which were considerably more positive than the sources quoted.

(Sir) Derek Ezra, Hobart House, Grosvenor Place, SW1.

The Samuel Montagu management team

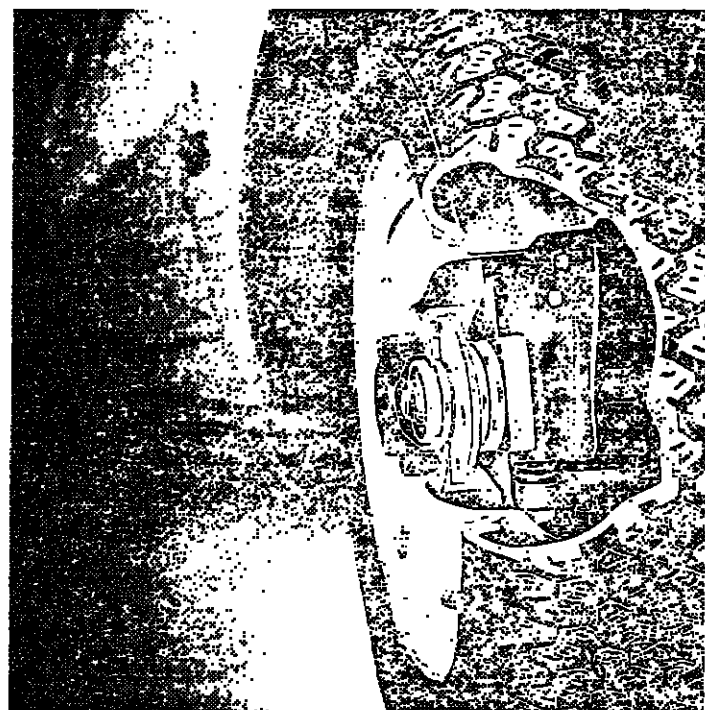
From Mr R. Dantzie

Sir—The article of October 28 on Samuel Montagu did less, than, justice to Mr Philip Shelbourne, the former chairman and chief executive, and his past colleagues, the majority of whom remain as members of the Samuel Montagu management team.

I was a director of Samuel Montagu during the relevant period and I know of no evidence to support the contention that the appointment of an outsider reflected unhappiness on the part of the Midland Bank with progress of Samuel Montagu. Further, the article suggests that the difficult task of welding together three quite distinct organisations in the aftermath of the problems of the secondary banks had not been particularly successful. It is quite unreasonable to draw this conclusion on the basis that Samuel Montagu "has not appeared terribly active in the international capital markets."

The fact is that not all merchant banks concentrate their efforts in the same areas and it is in my view unjust to judge Mr Shelbourne's record against the differing aspirations of Mr Gadd.

R. M. Dantzie, Stornoway House, Cleveland Row, St James's, SW1.



'There's something fascinating about wheel bearings that replace axles and hubs.'

There's none of the glamour of car marques in common standards, safety, weight saving, energy saving and cost saving. But these factors are logically attracting car and parts manufacturers to each other much earlier and more often. To the benefit of both.

The co-operation between SKF Bearings, SKF Steel, SKF Research and car makers, is a case in point that has turned a wheel bearing into a hub unit that needs neither stub axle nor hub. Not so much glamour—but a technically fascinating achievement.

Bearings - and much more

SKF

Ball and roller bearings, special steels, cutting tools, castings, machine tools, and a host of precision products—worldwide.

Bradford Property improves

TAXABLE PROFITS of the Bradford Property Trust, property investment and property dealing group, improved from £3.38m to £3.54m for the half-year to October 31 1981 and the net interim dividend is being stepped up by 0.3p to 2p per share. A final of 2.2p was paid last time from pre-tax profits of £3.58m.

Rental income exclusive of rates rose in the six months to £1.88m (£1.6m) but sales by dealing companies declined from £4.7m to £3.6m. The surplus from property rentals totalled £1.1m (£927,204).

Miscellaneous income was ahead at £390,860 (£194,500). Profit from property sales (dealing companies) remained static at £2.12m (£2.22m) and investment companies slipped from £62,340 to £41,812. Associated companies' losses were lower at £14,785 (£24,709).

Tax took £1.39m (£1.75m). Stated earnings per share—surplus from property rentals after tax—rose to 1.56p (1.56p) and net profit attributable to ordinary shareholders to 1.31p (1.31p).

Majedie Investments

Pre-tax profits at Majedie Investments rose from £1.38m to £1.65m in the year to September 30 1981. This figure was after profit on sales of investments amounting to £734,473 compared with £516,185.

Gross income was up from £900,459 to £1,098m. There was a tax charge of £534,646 (£338,927). Stated earnings per 10p share rose from 4.32p to 5.18p, and net asset value per share was 98.86p (109.25p). The dividend is raised from 2.25p to 2.75p.

Lake View little changed

Pre-tax profits of Lake View Investment Trust were little changed at £1.65m for the half-year to September 30 1981, against £1.64m last time. Gross revenue edged ahead from £1.55m to £1.62m.

The pre-tax result was after charging expenses and interest of £270,954 (£211,264). Tax took £573,708, against £542,703.

Net asset value per share was down from 189p to £179.6 at the half-year.

A higher interim dividend of 1.5p (1.2p) net per 35p share has already been declared.

Reed Intl. £11m ahead after six months

AFTER taking account of sharply higher interest charges of £6.7m, against £3.4m, and costs in respect of continuing rationalisation which rose by some £1.5m to £6.5m profits of Reed International were well ahead for the six months to October 4 1981—the pre-tax figure emerging at £8m, compared with £2.7m.

At the three-month stage they were £2.1m (£1.8m) and the chairman said the results reinforced his view that he did not expect the trading environment, especially in the UK and probably overseas, to improve significantly during the next 12 months.

Sales of the group, whose interests include paper, packaging, printing, publishing (Daily Mirror), wallcoverings (Crown) and building products (Polycell), rose during the half year from £716.5m to £722.5m of which the UK and exports accounted for £629.2m (£545m) and overseas £203.3m (£171.5m).

Trading profits came through at £43.4m (£27.6m). The pre-tax surplus included share of profits of associates lower at £1.3m, compared with £2.8m.

Tax again took £8.3m and after

minorities of £100,000 (£800,000), the attributable balance showed a rise from £18.1m to £29.6m.

Stated earnings per share improved by 10p to 26.1p but the net interim dividend is held at 4p per £1 share—for 1980-81 a final of 9p was paid.

Last year's interim results were adversely affected by industrial action by print workers and journalists and by losses in some papermaking and wallcovering mills which have subsequently been closed.

In the period under review activity throughout most of the UK businesses remained at a low

level although the building programme of the Mirror Group newspapers was slowed by a strike by newspaper printers in the second half of the year. The group's advertising revenue was also affected by a fall in billings from advertising agencies.

As announced in September the group is seeking to achieve a number of reductions combined with substantial increases in productivity. Additional savings were made in the second half of the year ending March 31 1982.

Particularly good trading

results were achieved by the publishing divisions in the U.S. and the Mirror Group's mail order division. Overseas profits for the period ended last year rose from £17.5m to £21.1m and were lower as a result of improved exchange rates for both the U.S. and Canada, which were compared with a year ago.

Current year accounting reduces the pre-tax surplus for the half year to £16.1m (£5.8m) and on the same basis stated earnings per share were 6.7p, against a loss of 11p.

See Lex

TKM falls sharply to £65,000 and reduces interim dividend

POOR trading conditions and the cost of restructuring some subsidiaries resulted in a sharp fall in taxable profits of Tozer Kemsley and Milbourn (Holdings) for the first half of 1981, and the net interim dividend is cut from 1.56p to 0.3p.

However, the directors state that the beneficial effects of reorganisation are evident in the trend for the second half, and they point out that the high interim tax charge is disproportionate to that likely for the year as a whole.

The slump in the pre-tax surplus for the first six months was from £4.57m to £65,000. This compares with £5.52m for the last full year, when a total dividend payment of 2.38p was made.

There was a half year operating loss of £2.22m (£2.56m profit) but this was offset by a £2.29m (£2.03m) share of associate profits. Tax took £1.69m (£2.46m) leaving a net deficit of £1.62m (£2.12m profit). After minority profits of nil (£121,000), dividend costs of £161,000 (£851,000) and extraordinary debits of £908,000 (£184,000), the retained loss totalled £2.89m (£982,000 profit). Earnings per 20p share are stated at nil (3.7p).

This international trading and finance group is to merge its Canadian subsidiary McKee Industries with George White and Sons Inc. of London, Ontario. McKee manufactures and distributes agricultural equipment and snow blowers. George White also manufactures and distributes agricultural sprayers, other farm equipment, and snow blowers. It generated pre-tax profits of £813,000 in 1980. Both companies' principal markets are in North America. The newly merged company will continue to manufacture and distribute these products. McKee operates from Elmira,

HIGHLIGHTS

Lex looks at the stock market's reaction to the news from Longbridge, Cowley and other parts of BL's empire, particularly as the industrial relations news affected the principal components manufacturers, before going on to examine British Sugar Corporation's sudden raid on Ranks Hovis McDougall, giving it 14.7 per cent of the bread group. The column also analyses the latest report and accounts from Dalgety, the interim results from Reed International and surveys the bid made by Trident TV for Playbox's threatened UK gambling operations. Elsewhere, IML is making a \$92.5m U.S. acquisition. Abwood Machine Tools has a new suitor which proposed to underwrite a one-for-one rights issue, while profits from Tozer Kemsley and Milbourn have shrunk to just £65,000.

Ontario, which will become the sole manufacturing base of the newly merged company. Immediately prior to the merger, McKee had net assets of £510m. TKM will subscribe \$1m in cash for new common shares of George White, and these shares will be exchanged for 25 per cent of the new company which will be known as White-McKee. The \$3m common equity of George White will entitle the shareholders of that company to a 75 per cent equity stake in the new business.

TKM states that McKee lost \$3m in 1980: snow blower sales have been adversely affected by recent mild winters and the economic downturn has also damaged sales of agricultural equipment. The newly merged company will have net assets of \$14m, and will benefit from a concentration of production at Elmira and consolidation of the two companies' technical and marketing expertise. A modest profit is expected in the first full year.

comment

The first six months of 1981 could easily represent the low point in Tozer Kemsley's persist-

ently disappointing record. Operating losses are £1m higher than they were in the traumatic second half of 1980. Yet there has been some progress in setting things right. Wadhwa Stringer is still in the red, due largely to the collapse of the commercial vehicle market, but it is not losing as much as it was. The two other disaster areas—canning and snow ploughs—have now been reconstructed. In each case the scheme has involved shutting spare capacity and reducing TKM's exposure to the truncated operation. Having lost over £1m last year, McKee has been shifted into a new 25 per cent associate company (White-McKee) which is forecast to make a profit in its first year. The reorganised TKM foods—which merged TKM's canneries with those of Imperial—has been helped into profit by the disappearance of Lockwoods. Some parts of TKM, particularly international trading and automotive franchises have stayed in profit throughout. The prospective loss eliminations thus make it credible that TKM could register a pre-tax profit of £4m or more. But the share price, at 70p, seems to be discounting rather more than a recovery.

Abwood Tools cash call supersedes deal

BY CARLA RAPOPORT

Abwood Machine Tools, the troubled Darford-based machine tool manufacturer, has found a new equity backer which is underwriting a rights issue which is planned to raise £225,000. The proposed cash call, announced yesterday, supersedes a deal agreed just 10 days ago with Woodrush Investments, which would have injected £120,000 into the company.

The proposed one-for-one rights issue is at 71p per share. According to Abwood, the issue is being underwritten by stockbrokers Bone, Fitzgerald and the principle underwriter is Madison Investments, a Cayman Islands-registered company, controlled by Mr. H. K. Chan, a Chinese businessman living in Malaysia.

Under the terms of the deal, Madison Investments, has apparently agreed to take over 30 per cent of the enlarged shareholding. The enlarged shareholding of sufficient shareholders do not take up their rights.

The deal came as a surprise to Woodrush, which as of last night had not been formally contacted by Abwood. "We were in the middle of preparing the circular for our deal, when we heard the news," said Mr. Denis Randolph, a former director of Wilkinson Match, who formed Woodrush last year with Mr. Roger Petty. "We're not doing any more work on it at the moment," he said. Mr. Randolph said the company must consider improving its offer once it had studied the details of the rights issue.

Bone, Fitzgerald and Madison Investments were unavailable for comment last night. Brown, Shipley, the UK merchant banker, is advising Abwood on the rights issue. Brown, Shipley also said yesterday that it would be studying the offer closely today. "I'm not sure of the legal situation," he said, "but I would expect we'd get some compensation if our deal falls through."

Under the proposed terms, which had been approved by the Abwood board, Woodrush would have controlled 32 per cent of

the enlarged capital and Brown Shipley Developments, which would have paid £40,000 for convertible cumulative preference shares which would have given the group 11.8 per cent of the ordinary capital as enlarged by the conversion.

Mr. Geoffrey Suckling, chairman of Abwood, said yesterday that the proposed rights issue was a "good deal" as it would bring in twice as much money as the Woodrush plan. "We should be hearing more from Woodrush," he said, "but this is definitely going to the shareholders. It's a better offer."

Mr. Suckling said the company has over £400,000 in bank borrowings and just over £550,000 in shareholders' funds. Last month, Abwood reported a pre-tax profit of £30,383 for its financial year ended March 1981 compared with a loss of £12,231 in the previous year.

If shareholders approve the rights issue, Barclays and National Westminster have agreed to convert £100,000 of overdraft facilities to Abwood and its subsidiary, Brown Shipley, into medium term loans, repayable over a period of seven to eight years.

According to the proposed terms of the deal, the underwriters are required to take up less than 50 per cent of the issue, they will subscribe for additional new securities in order to bring their shareholding to 20 per cent of the enlarged share capital.

If the underwriters have to take up more than 50 per cent of the enlarged share capital, the requirement for a general offer to be made under rule 24 of the City Code will be sought. The company said yesterday that it is understood that this waiver would most likely be granted if shareholders approved the deal. Mr. Randolph said yesterday that he would be studying the offer closely today. "I'm not sure of the legal situation," he said, "but I would expect we'd get some compensation if our deal falls through."

Decline to £4m but Martonair repeats payment

A MARKED decline in profitability was recorded by Martonair International, the pneumatic controlled equipment maker, in the year to July 31 1981. At the pre-tax level earnings were cut from £16.1m to £4.07m.

The final dividend is repeated at 5.55p net per 35p share for a maintained total of 7.6p.

The taxable surplus—which had been £2.02m midway—was struck after sharply higher interest charges of £238,000 against £90,000. Turnover slipped from £39.12m to £36.44m, and trading profits were £4.32m against £6.16m.

Tax took £1.67m (£2.72m), with deductions of £75,000 made for minority interests last time, leaving attributable earnings at £2.4m compared with £3.11m. After the distribution to shareholders the retained profits emerged at £1.4m, down from £2.31m.

Mr. R. G. Cartwright, the chairman and managing director, had warned in his last annual statement and at the interim stage that a reduction in profits could be anticipated.

Intervision Video at £31,446

TAXABLE PROFITS of Intervision Video (Holdings)—formerly known as John Baker (Insulation)—were £31,446 for the 18th months to June 30 1981 compared with £51,377 for the previous 12 months.

Mr. R. Bentley, chairman, says that full consideration will be given as soon as practicable to the payment of a dividend for the current year. The directors believe that prospects are satisfactory and that an excellent start has already been made. They also say that the results of the past year's efforts will "be accurately demonstrated in profitability in the current year."

The directors are considering seeking permission to enter the United Kingdom market. The company's shares are currently

quoted under Stock Exchange Rule 190 (2).

Trading profits of the continuing business were: video business for nine months to June 30, £27,733 (nil) and sales of Stock Exchange securities, £32,273 (£119,466). Discontinued trading results were: insulation business for 11 months to November 11 1980—losses of £228,584 (£87,589).

There was no tax for the period (same) and an extraordinary credit of £11,574 (nil).

BRIT. BENZOL
British Benzol Carbonising says applications have been received in respect of 4,272,576 (90.5 per cent) ordinary shares of the rights issue.

DIVIDENDS ANNOUNCED

Company	Dividend	Payable	Ex-div	Total	Total
					last
Roberts, Adlard	1.7	Dec 12	1.44	1.7	1.44
Bery Trust	1.7	Jan 4	1.7	1.7	1.7
Bradford Prop. Tel. Int.	1.27	Jan 7	1.18	1.27	1.18
Clifford Clarke	1.27	Jan 7	1.18	1.27	1.18
Ellis and Goldstein Int.	1.27	Dec 13	0.75	1.27	0.75
Hartwells Group	1.27	Dec 16	2.25	2.25	2.25
Majedie Invest.	2.75	Jan 4	5.65	7.6	7.6
Martonair Intl.	5.55	Jan 5	4	5.55	4
Reed International Int.	4	Jan 5	4	4	4
Roper Holdings	2.5	Dec 18	2.5	2.5	2.5
Scotcor	2.13	Jan 11	2.13	2.13	2.13
Steeley	3.2	Jan 4	2.8	3.2	2.8
TKM	0.3	Jan 4	1.89	1.89	1.89

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issue. *On capital increased by rights and/or acquisition issues

A mixed performance from the World's banks

In the last 18 months banks failed or had to be supported in Spain, Argentina, USA, Germany, France and many other countries.

High interest rates have had a crippling effect on countries with large debt burdens and many major corporations face difficulties in making interest payments. Banks have important exposures in these areas.

How have the banks you deal with performed?

The heart of bank analysis involves detecting trends and changes in financial data reported by banks. Yet accurate comparative data on the world's banks have always been elusive. Variations in their reporting and accounting procedure have been compounded by the difficulty of dealing in many languages.

The information necessary for such analysis has been brought together in four comprehensive reports.

The reports are as follows:

- 1 "A Statistical Comparison of over 120 Banks in Europe, Canada and Japan" includes France, Italy, Switzerland, Germany, Belgium, Holland and Spain.
- 2 "A Statistical Comparison of 90 British Banks" divides the banks into three groups. A section on loan losses is also included.
- 3 "A Statistical Comparison of Banks in five countries in Latin America" provides data on banks in Argentina, Brazil, Venezuela, Chile and Mexico.
- 4 The fourth report, "Comparative Profitability of the World's Largest 100 Banks" is a 40 page study which ranks the world's 100 largest commercial banks based on year-end 1980 data. To arrive at its results, IBCA has used a series of calculations which eliminate the effects of inflation. The criterion of profitability is return on equity measured against the country's rate of inflation.

Each report begins with an introduction and a description of the ratios used and the rationale behind them. This is followed by a full commentary on the different bank "types", finally leading to the statistics themselves. These are accompanied by full explanatory notes.

Amongst the data presented are:—

- Assets
- Equity and long-term debt
- Loans and deposits
- Liquid assets and net interest income
- Pre-tax and after tax income
- Return on equity and assets
- Equity to assets
- Loans to assets
- Liquid assets/deposits
- Net interest margin

What is unique about the Reports?

The four reports could never have been compiled without the research that IBCA has been commissioned by its clients to conduct on individual banks and countries. These are based on interviews with the most senior banking executives. Together with IBCA's balance sheet adjustments, the individual reports are often more accurate indicators of a bank's performance than its own published reports. It is this data which forms the basis of the four statistical reports.

If you would like any or all of these reports, simply complete and return the coupon below to:

IBCA BANKING ANALYSIS LTD.,
2-12 Wilson Street, London, EC2M 2TE, England.

Please send me the following:
— copy of "A Statistical Comparison of 90 British Banks", @ US\$100 each
— copy of "A Statistical Comparison of over 120 Banks in Europe, Canada and Japan", @ US\$200 each
— copy of "A Statistical Comparison of Banks in five countries in Latin America", @ US\$150 each
— copy of "A Comparison of the True Profitability of the World's Largest 100 Banks", @ US\$75 each
— copy of each of the above reports, @ US\$400 per set of four (a saving of over 25%).

Please bill me/my company
I enclose my cheque payable to IBCA Banking Analysis Ltd.

Name (please print clearly) _____

Address _____

Signed _____

Send to: IBCA Banking Analysis Ltd., 2-12 Wilson Street, London EC2M 2TE, England. Telephone: 01-247 5761.
Please allow at least 28 days for delivery. Refunds are accepted on reports returned within 7 days of receipt and in perfect condition.
Registered office: 2-12 Wilson Street, London EC2M 2TE, England. Registered in England. Number 1319230 FTAP.

Greenwich Cable's USM placing for 1.2m shares

A NEW "pay television" company will be coming to the Unlisted Securities Market on November 11 when dealings start in Greenwich Cable Communications. Brokers, Northcote and Co., are placing almost 1.2m 25p shares at 50p which will represent 51 per cent of the total issued share capital.

The placing price values Greenwich at £1.18m and Associated Newspapers Group has made a firm application for a 15 per cent stake in the proposed share capital.

The issue will raise almost £600,000 for Greenwich, which it will use to buy new equipment, finance development costs and provide additional working capital to supply an increasing number of viewers with what the company claims is "one of the most comprehensive cable television services in the country."

The group's assets are stated at 41p per share and comprise 15 km of installed cable in the Woolwich, Greenwich and Plumstead areas of South-East London, 43 principal receiving and transmission sites and aerials from which relays take place and the electronic equipment (including 500 amplifiers) which affect the transmission. The group currently serves some 6,500 homes.

But the issue is nevertheless described as "speculative" since the prospects cannot be judged from the group's historic performance. The existing operations in the transmission of BBC 1 and BBC 2, ITV Southern and ITV Anglia programmes, VHF stereo radio, the decoded teletext information service and community television have been in persistent, small loss for a number of years.

But the board, headed by Mr. Maurice Townsend, believes that considerable opportunities have been opened up by the granting last September of an operators' licence to provide a subscription television service by cable-broadcast relay systems.

The licence has been granted by the Home Office for an initial period of two years.

THE NEW THROGMORTON TRUST LTD.
Capital Loan Stock Valuation—November 3 1981
The net Asset Value of £1 of Capital Loan Stock is 25p 75p calculated on Formula 1
Securities valued at middle market prices

Today in the international edition of the **FINANCIAL TIMES** you will find a full colour insert on **(banque 81)**
Ask your personal copy from
Société des Foires Internationales de Luxembourg, Sociétés Anonymes
Post Office Box 110
L-2011 LUXEMBURG

This advertisement is issued in compliance with the Regulations of The Stock Exchange in connection with the Placing by Northcote & Co. of 1,198,500 Ordinary Shares of 25p each at 50p per Share in Greenwich Cable Communications Public Limited Company ("the Company").

Application has been made for the grant of permission to deal in the Unlisted Securities Market on The Stock Exchange in the Ordinary Shares of the Company. It is emphasised that no application has been made for these securities to be admitted to listing.

GREENWICH CABLE COMMUNICATIONS PUBLIC LIMITED COMPANY

(Incorporated under the Companies Acts 1948 to 1980)
Registered Number 1576805

Authorised	Issued or to be issued and fully paid
£ 625,000	£ 587,502
in 2,500,000 Ordinary Shares of 25p each	

Shares have been offered to and are available through the Market.

Full information regarding Greenwich Cable Communications Public Limited Company is contained in the Extel Statistical Services and in a Prospectus dated 30th October, 1981, copies of which may be obtained from:—

Northcote & Co.
Northgate House,
Cathall Close,
London EC2P 2JJ.

Cardale
Dauntsey House,
Frederick's Place,
Old Jewry,
London EC2R 8HN.

M. J. H. Nightingale & Co. Limited

27/28 Lovat Lane London EC3R 8EB Telephone 01-621 1212

1980-81	Company	Price	Change	Yield	P.T.	July
114	ABN 10pc CULS	110	—	4.7	9.1	14
70	Asurung	97	—	4.7	7.0	8.1
52	Armstrong and Rhodes	124	—	4.3	10.0	9.4
200	Bardon Hall	136	—	4.1	8.2	6.0
104	Deborah Services	44	—	5.5	5.4	11.5
126	Frank Hovell	118	—	5.4	5.4	9.2
109	Federick Park	60	—	1.7	2.8	26.1
110	George Blair	98	—	7.3	7.4	10.7
102	IPC	98	—	7.0	7.1	7.0
114	Jamieson Group	110	—	7.0	7.1	7.0
130	James Burrough	110	—	7.0	7.1	7.0
234	Robert Jenkins	282	—	3.1	10.2	4.1
50	Scruttons "A"	55	—	5.3	8.2	7.9
224	Torday	44	—	15.1	8.2	7.0
23	Twinkl Ord	14	—	15.0	10.5	—
30	Twinkl Top CULS	77	—	2.0	6.8	8.1
56	Unicomp Holdings	23	—	14.4	7.7	7.7
103	Walter Alexander	83	—	13.1	6.9	4.2
263	W. S. Yates	22	—	13.1	6.9	4.2

THE TRING HALL
USM INDEX
112.0 (+0.9)
close of business 3/11/81
BASE RATE 10/11/80 100
Tel: 01-638 1391

CORAL INDEX
Close 491.496 (+13)
OIL INDEX
December Refined \$44.00
January Refined \$44.45

CLRP Inv. revenue downturn

Profit jump at Tysons

Scotcros falls £0.6m but maintains interim

s £0.6m
s interim

Ellis & Goldstein higher at six months

Hampton Tst. rises 267% at midyear

Ropner drops to £2.8m at midterm



Reed International

Consolidated Profit Statement for the half year ended 4th October 1981

Historic Cost		Historic Cost		Current Cost	
Quarter Ended		Half Year Ended		Half Year Ended	
28.9.80	4.10.81	4.10.81	28.9.80	4.10.81	28.9.80
£ million (unaudited)		£ million (unaudited)		£ million (unaudited)	
Sales					
281.9	323.9			629.2	545.0
82.1	108.3	United Kingdom and Exports		203.3	171.5
364.0	432.2	Overseas		832.5	716.5
15.7	17.4	Trading Profit		43.4	27.6
1.5	1.4	Share of Profits of Associated Companies		1.3	2.8
10.2	8.0	Operating Profit/(Loss)		23.6	13.1
7.0	10.8	United Kingdom		21.1	17.3
17.2	18.8	Overseas		44.7	30.4
—	—	Gearing Adjustment		—	—
(2.0)	(3.9)	Interest		(6.7)	(3.4)
15.2	14.9	Profit before Taxation		38.0	27.0
(1.6)	(1.2)	Taxation		(2.9)	(2.1)
(2.7)	(2.9)	United Kingdom		(5.4)	(6.2)
(4.3)	(4.1)	Overseas		(8.3)	(8.3)
10.9	10.8	Profit/(Loss) after Taxation		29.7	18.7
(0.2)	(0.1)	Outside Shareholders' Interests		(0.1)	(0.6)
10.7	10.7	Profit/(Loss) attributable to Shareholders		29.6	18.1
9.6p	9.3p	Earnings per Ordinary Share		26.1p	16.1p

The Board have declared an interim dividend of 4p per share, the same as last year. The interim dividend will be paid on 5 January 1982 to shareholders on the Register on 20 November 1981.

This announcement appears as a matter of record only



It. Lira 12,500,000,000

Floating rate medium term loan

managed by

Compagnia Privata di Finanza e Investimenti S.p.a.**Citibank N.A.**

with the participation of

Banca Agricola Commerciale di Reggio Emilia

Banca Italo Romana

Banca Popolare di Milano

Banca Popolare di Modena

Banca Popolare di Sondrio

Banco San Marco

Cassa di Risparmio delle Province Lombarde

Cassa di Risparmio di Genova e Imperia

Cassa di Risparmio di Reggio Emilia

Citibank N.A.

Credito Lombardo

Credito Lombardo
Istituto Bancario Italiano

Harris Can Be

Encanto San Francisco

Funds provided by

Funds provided by
FEIRANCA

EFIBANCA

September 1981

Reed International Limited

Reed House Piccadilly London W1A 1EJ

Roberts Adlard static

A MODEST rise of \$5,000 to \$55,000 in pre-tax profits is reported by Roberts, Adlard and Company, builders, merchant and allied trades, for the half-year to June 30, 1981. Turnover, however, was down from £7m to £6.4m.

At the year-end, the chairman said there was no sign of any upturn in demand for the group's products and services at that time. He said profit margins were under pressure and it was difficult to predict the outcome for 1981.

The directors now say that trading in the second half continues at an acceptable level, although there is no improvement in profit margins. After tax down from £182,000 to £171,000, stated earnings per 25p share increased from 7p to 7.67p. The interim dividend is unchanged at 2p, last year's total was 5p from pre-tax profits of £602,000 (1980/81).

Berry Trust earns and pays more

Total income of the Berry Trust climbed from £1.04m to £1.66m for the year ended August 31, 1981, while pre-tax profits moved ahead from £359,028 to £472,506.

After tax of £185,185 (£151,598) earnings per 25p share are stated as up from 1.55p to 1.79p diluted and from 1.55p to 1.8p undiluted. The dividend is raised to 1.7p (1.47p) net per share.

After consulting a leading merchant bank, the board has revised the method of valuation of the 36 per cent holding in G. T. Management and this is now included at £2,322,500 (£2,433,191).

Net asset value per share increased from 136.7p to 209p.

YEARLINGS RATE DOWN

The interest rate for this week's issue of local authority bonds is 15.1 per cent, down 1 of a percentage point from last week. The bonds are issued at par and are redeemable on November 10 1982.

A full list of issues will be published in tomorrow's Financial Times.

Improved margins aid 32% jump by Hartwells halfway

A COLLAPSE in the commercial vehicle market was offset by improved margins in other areas for Hartwells Group, bringing a 32.1 per cent revival in first-half taxable profits from £766,000 to £1,011m.

The distributor of vehicles, bulk fuel oil and heating services is repeating its interim dividend for the period to August 31 1981 at 1.785p net per 25p share.

Mr F. S. Huggins, the chairman, cautions that it is not possible to forecast results for the current half with any precision, although the board is confident that the outcome will be satisfactory, provided industrial disputes do not disrupt supplies.

Earnings per share are given as 8.5p (6.5p) before tax and 4.8p (3.1p) after. Last year the distribution to shareholders totalled a maintained 5.387p net on a taxable surplus cut from £2.86m to £1.5m.

Sales this time were somewhat lower overall at £75.65m compared with £77.38m. This

reflects a £2.7m fall in commercial vehicle turnover which brought trading profits for the sector down £200,000.

Better margins were achieved with passenger cars and car parts on sales, there which showed little change. Turnover for car servicing was also similar. This advance mitigated a fall in profitability by the oil company.

Hartwells' pre-tax profits were enhanced by greatly reduced charges above the line for interest and stock finance, at £322,000 against £750,000. Tax took £526,000, up from £398,000.

Mr Huggins observes: "With a renewed swing towards higher interest rates it would appear that the recovery of the economy is going to be slow indeed."

The company took steps in the preceding six months to reduce overheads as well as interest charges, and the favourable effect of the measures began to be noticed in March and April this year.

Clement Clarke slips to £683,000: lifts interim

TAXABLE PROFITS of Clement Clarke (Holdings) slipped from £694,000 to £683,000 in the first half of 1981, on turnover higher at £6.51m compared with £6.18m.

The interim dividend is being raised to 1.2675p (1.1525p) net per share, also a 10 per cent increase. Last year a total of 2.665p was paid on pre-tax profits of £1.33m. Earnings per share for the six months are given as 6.19p (6.42p).

Mr John H. Clarke, chairman, says the group—whose activities include those of dispensing opticians and manufacturing opticians—maintained its trading position well "in these difficult times" and that any predictions for the second half must be cautious.

There are signs of increased activity in the optical retail sector, and activity in the instrument sector is good with several large overseas contracts in the

course of completion. Mr Clarke expects the optical prescription factory to advance its profits by the end of the year. "I feel we should maintain our position and produce an acceptable final result," he says.

During the six months under review the retail optical companies suffered from depressed consumer spending, added to which they had to absorb rises in rates of 19 per cent and rents of 27 per cent. The optical prescription company, however, continued to trade profitably with sales up nearly 12 per cent and profits up by 28.6 per cent.

The group's optical and surgical instrument companies performed well both at home and overseas. Clement Clarke International was slightly ahead on sales, and produced a satisfactory net profit, Mr Clarke says. John Weiss and Son continued to increase its market share, with sales up 20 per cent.

Titaghur plunges to £321,000

A DRAMATIC decline in the overseas demand for jute goods, coupled with substantial increases in the cost of labour, stores, power and fuel, has resulted in the Titaghur Jute Factory Company reporting pre-tax profits well down from £3.53m to £321,000 for the year to December 31 1980. No dividends on preference or ordinary shares are being paid—the last payment was in August 1972.

A breakdown of the pre-tax profits shows Indian operations produced £396,000 (£3.57m) and in the UK subsidiaries had nil profits (£38,000 loss) and the associated company, A. and S. Henry and Co. (Dundee), incurred a loss of £75,000 (nil). The losses from A. and S. Henry, a 49 per cent associate, include costs of termination of its jute spinning operations.

In his previous annual review, Mr H. J. Silverston, the chairman, drew shareholders' attention to the uncertainties in the working of the Indian jute industry. He now says the position has further deteriorated since December 1980. It is not expected that the UK companies' result for the six months to June 30 1981 will show any improvement.

The group's proposals for Indianisation of the business of the company and its two UK-based subsidiaries operating in India, are being considered by the Government of India. It is expected that the Government's approval to such proposals would be forthcoming before the end of 1981.

Because of the poor working in 1980-81, and no sign of an improvement in demand for finished products, the directors are unable, at this stage, to make any forecast when dividends will be resumed.

Turnover in India for the year was down from £15.76m to £13.57m. In the UK it was nil (£1.58m). There was a tax charge of £2,000 (nil).

BRIT. SIDAC

For 1980, British Sidac made a pre-tax loss of £773,000. Yesterday's paper gave the result as a profit of £222,000, and took no account of exceptional debits of £995,000.

Wankie still waiting for deal on coal prices

BY GEORGE MILLING-STANLEY

ZIMBABWE'S ONLY coal producer, the Anglo American Corporation's Wankie Colliery, is still trying to reach agreement with the country's government on coal pricing policy. A decision is also awaited on the ultimate size of a new thermal power station to be built close to the mine.

Earlier this year, Wankie sought an increase in prices for domestic sales of coal and coke under the terms of its coal price agreement with the government, which was renegotiated in mid-1980, but these were refused pending a further renegotiation of the agreement, reports Tony Hawkins from Salisbury.

Wankie said in its annual report that the rapid resolution of the problem is vital. The coal price agreement forms an integral part of the arrangements between the company and the financial institutions which have provided long-term loans to finance the expansion of the mine in order to service the new power station. A pre-tax return of 12.5 per cent

on domestic sales, had risen to 257.2m (£25.3m) at August 31 from 251.2m a year ago.

Sales during the past year were also depressed, falling 17 per cent to 2m tonnes, the lowest level for 27 years. This was attributable in part to the loss of a contract to supply the South African steel concern Iscor.

The annual report also provides details of the undertakings. The company added that the deficiency in terms of the agreement, which guarantees Wankie had to make to local banks, a consortium of interna-

tional banks, the Exim Bank of the U.S. and the International Finance Corporation (an agency of the World Bank) in order to secure the 2587m it needs in loans to finance the expansion of the colliery.

This information is somewhat belated, as the loan agreements were signed nine months ago. These undertakings include restrictions on dividend policy, and a pledge to raise more than 289m in new equity by the end of 1981.

One of the restrictions on dividends is that payments shall not exceed 12 cents a share until an agreed project completion date, which is a little academic in view of Wankie's interim of 3 cents and absence of a final for 1980/81.

As far as the new capital is concerned, a successful rights issue looks like a non-starter in the current state of the Zimbabwe market, and the only viable alternative would seem to be a further injection of funds from the group's South African parent, Anglo American.

Iron producer in India to naturalise

THE ITALIAN steel producer Finsider plans to offer shares in its mining subsidiary in India, Sesa Goa, to the Indian public in order to comply with the provisions of the country's Foreign Exchange Regulation Act, reports R. K. Sharma from New Delhi.

Sesa Goa is to offer 2.2m shares of nominal value of 10 rupees (59p) at 12.50 rupees a share. This will reduce the foreign participation in the company to 40 per cent.

The company owns 21 mining concessions spread over almost 4,000 acres in Goa, south-western India, with proven reserves of more than 100m tonnes of iron ore. It has been earning steady profits in recent years from exports.

Mr Prakash Tandon, the chairman, said he expected the company to be able to maintain a dividend of 16 per cent this year.

Gopeng and Pengkalen

THE Malaysian tin-producing Gopeng Consolidated reports an estimated net profit for the year to September 30 of £3.18m compared with £4.86m in the previous 12 months. Although the group received a higher tin price in the latest period, its output of tin concentrates fell to 1,697 tonnes from 1,822 tonnes in 1978-80.

The small Pengkalen saw a sharper fall in tin concentrate output in the year to September 30 with the result that there is an estimated loss for the period of £235,000.

This goes against a profit of £75,889 in the previous year after a £217,838 depreciation charge against the bridge and road deviation work.

The lower output resulted from the sinking of the company's dredge in January of this year. As already reported, it was refloated and resumed operations in June. The cost of the salvage has been included in mining expenditure but the latest results take no account of the insurance claim for £155,000.

ROUND UP

"Sound profit growth for some years ahead" is the expectation of Mr Graham Mapp, chairman of the Australian Oakbridge group. In the annual report he says that production of saleable coal in the past year to June 30 to 1.97m tonnes is expected to grow to 5.5m tonnes by the end of 1984. Projections are for sales of 2.7m tonnes in the current financial year, 4.2m

tonnes in 1982-83 and 5.3m tonnes in 1983-84.

Despite the sharp fall in third quarter profits America's Asarco international mining and metals processing group is maintaining its regular quarterly dividend of 35 cents (18.7p). A stake of 16 per cent in Asarco is held by Australia's MIM Holdings.

Falconbridge Nickel's poor third quarter

INEVITABLY, the depression in world economic conditions severely hit Canada's Falconbridge Nickel in the third quarter which tends to be adversely affected by seasonal factors at the best of times.

But, unlike Inco, Falconbridge at least managed to stay in the black with a net profit of C\$645,000 (C\$237,000), equal to 13 cents per share. This compares with C\$7.79m in the previous three months and C\$8.68m in the third quarter of last year.

During the past quarter the company's nickel sales decreased by 21 per cent from those of the preceding three months, costs rose and metal prices fell.

Mr H. T. Berry, the chairman, says that nickel prices were under intense pressure because of depressed consumer demand and available supplies of cheap metal from the Soviet Union and several of the smaller producers.

He expects that markets will remain soft, at least through the current quarter.

For the first nine months of this year Falconbridge's earnings amount to C\$17.17m or C\$7.15 per share, compared with C\$61.52m in the same period of 1980 when there was also an extraordinary gain of C\$57.7m on the sale of the company's shareholding in Canadian Superior Oil.

The latest total is reached after absorbing a C\$9.69m increase in losses at Falconbridge Remineral. Total losses made in the latter now amount to 1.82m, of which \$17.5m has come from Falconbridge and Mr Berry says that further financial support will be required by the South American organisation.

OIL TRACES IN BHP BASS STRAIT WELL

Indications of oil have been encountered in the Yellowtail No. 1 well drilled by the BHP-Esso partnership in the Gippsland Basin of Australia's Bass Strait, off the coast of Victoria. Cores cut between 2,414 and 2,437.5 metres recovered sand stones with oil indications from the interval 2,414 to 2,426.5 metres.

Yellowtail No. 1 has reached its target depth of 2,571 metres. Logging and wireline tests are currently being run to further evaluate the reservoir.

Patrick Petroleum Co.

has sold oil and gas interests representing approximately 64,000 net acres in the Williston Basin and approximately 62,000 net acres in the Michigan Basin.

Ensource Inc.

The acreage sale was part of an exchange offer completed August, 1981.

The undersigned initiated the negotiations and acted as financial advisor to Ensource Inc. in this transaction.



The First Boston Corporation

November 2, 1981

\$45,079,133

has been raised for

DEPCO, Inc.

a wholly owned subsidiary of

DEKALB AgResearch, Inc.

through the sale of certain joint venture interests in oil and gas leases representing 129,049 net acres in the Williston Basin.

The undersigned acted as financial advisor to DEPCO, Inc. in this transaction.



The First Boston Corporation

November 2, 1981

This announcement appears as a matter of record only.

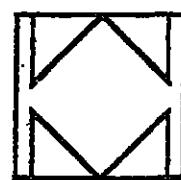
November 2, 1981

\$144,330,000

Limited Partnership Interests

American Gas & Oil Investors

A Partnership funded by institutional investors to provide private financing to the United States independent oil and gas industry.



Heafitz, Widmann, McMahon & Gardner, Ltd.

The sponsor and managing general partner of American Gas & Oil Investors.

The undersigned assisted in organizing the Partnership, acted as financial advisor to Heafitz, Widmann, McMahon & Gardner, Ltd., and arranged the direct placement of the limited partnership interests.



The First Boston Corporation

NEW YORK ATLANTA BOSTON CHICAGO CLEVELAND
DALLAS GENEVA LONDON LOS ANGELES MELBOURNE
MONTREAL PHILADELPHIA SAN FRANCISCO SAN JUAN TOKYO

Companies and Markets

INTERNATIONAL COMPANIES and FINANCE

MARATHON SHAREHOLDER REJECTS OFFER

SEDCO says Mobil bid inadequate

BY PAUL BETTS IN NEW YORK

SEDCO, the Texas oil drilling company with the largest single block of Marathon Oil shares, said yesterday it regarded Mobil's \$2.4bn bid for two-thirds of Marathon's stock as "inadequate".

Mobil is offering \$85 a share for up to 40m Marathon shares as the first stage in a two-step plan to acquire the seventh largest U.S. oil company.

But Mr. G. H. Clements, President of SEDCO, which has accumulated this year a block of nearly 7 per cent of Marathon shares, said that Wall Street analysts had indicated that the value of Marathon shares was

between \$120 to \$140. Marathon shares only traded briefly on the New York Stock Exchange on Monday. After a delay they opened at \$88 or \$201 higher than Friday and closed at \$90 a share. Trading was again delayed yesterday morning, but when the share finally opened it traded \$3 lower at \$87.

Heavy buying of Marathon shares and stock options before Mobil announced its bid is now under investigation by both the Securities and Exchange Commission and the American Stock Exchange. But at this stage at least, there does

not appear to be much evidence of insider trading.

Throughout this year's unprecedented takeover wave in the U.S. oil industry, there has been a major controversy concerning possible insider trading in takeover stocks. The latest row involves the \$2.5bn proposed acquisition of Santa Fe International by the Kuwait Petroleum Corporation.

As the battle for Marathon continued to heat up yesterday, Mobil was seeking to dissolve a Federal court order temporarily restraining it from advertising or disseminating

information about its \$65 a share bid. The temporary restraining order was won by Marathon in a Federal court in Ohio on Monday.

Mobil, the second largest U.S. oil company, yesterday claimed in court that the restraining order damaged small shareholders who were not able to receive information about its offer.

Mobil said large institutional investors had already received the offering material over the weekend before the order was issued. But the offering material could not be mailed in time to small shareholders.

Further extensive lay-offs at Boeing

By Our New York Staff

BOEING, the leading U.S. aircraft manufacturer, is planning to lay off an additional 1,300 people before the end of the year. The company has already laid off 2,000 workers this year and expects to dismiss an additional 2,000 to 3,000 people during the first six months of 1982.

Boeing, which reported a 34 per cent decline in third quarter profits to \$92.5m, said yesterday that the lay-offs were necessary because of declining production of its existing commercial aircraft. At the same time, airlines, bedevilled by dire financial problems, were unable to step up orders for Boeing's new generation of commercial aircraft.

Of those aircraft, a Boeing 747-200, Boeing's largest aircraft, was ordered by the new Boeing 747 and 136 orders for the 747. In the case of existing aircraft, the production rate of the 747 was expected to drop from six aircraft a month in 1980 to four-and-a-half a month this year and to two-and-a-half a month in 1982. As for the 737s, the average is expected to drop from 11 aircraft a month last year to eight aircraft a month this year and to two a month in 1982.

In the case of the 727s, however, the declines also reflect the phasing out of this line which is being replaced by the new generation 737 and 767.

Boeing has only been able to partly offset the decline in commercial aircraft orders with its military business. In the past, rather than resorting to layoffs, this group has switched people from commercial operations to military programmes.

SCM reorganisation

SCM, the diversified consumer and industrial products manufacturer, is to reorganise its Durkee Foods division and to sell or close one of its two edible oil refineries. Reuter reports from New York. The move will result in a one-time charge of about \$25 cents a share against earnings in the current quarter. The reorganisation involves the consolidation of about \$20m of assets.

\$150m Eurobond for Canadian electric utility

BY ALAN FRIEDMAN

A \$150m, 10-year, Eurodollar bond was launched yesterday for Ontario Hydro, the Canadian utility. Deutsche Bank is managing the issue, which carries a 16 per cent coupon.

The Ontario bond offer was the only new fixed interest issue in the Eurodollar market at 17 per cent because of the buoyancy of the market. The price has been fixed at 100, suggesting a yield of 17 per cent.

A \$75m floating rate note for the Banque Nationale de Paris

was said to have been arranged as a private placement by Morgan Stanley. The issue was understood to carry a 31 per cent minimum coupon.

In the D-mark foreign bond sector a D100m, 10-year, issue has been launched through Deutsche Bank for the Inter-American Development Bank (IDB). The bonds carry a 10 per cent coupon and are priced at 100 in yield 10.41 per cent.

The D-mark foreign bond sector was around 1 point weaker last night.

In the French foreign bond market was up 1/2 of a point on average on the back of promising U.S. moves such as the Fed's cut in the discount rate.

A Swiss 50m 10-year issue

was said to have been arranged as a private placement by Morgan Stanley. The issue was understood to carry a 31 per cent minimum coupon.

In the D-mark foreign bond sector a D100m, 10-year, issue has been launched through Deutsche Bank for the Inter-American Development Bank (IDB). The bonds carry a 10 per cent coupon and are priced at 100 in yield 10.41 per cent.

The D-mark foreign bond sector was around 1 point weaker last night.

In the French foreign bond market was up 1/2 of a point on average on the back of promising U.S. moves such as the Fed's cut in the discount rate.

A Swiss 50m 10-year issue

Downturn in Columbia Pictures profits

By Our Financial Staff

EARNINGS turned lower in the first quarter of this financial year at Columbia Pictures Industries, but the board expects that television licensing revenues from "Charlie's Angels" will make "an important contribution" to profits in the second quarter.

In the opening quarter, earnings slipped from \$16.3m to \$10.3m, or \$1.27 a share, but the directors comment that last year's first quarter benefited from the licensing of the television series "Barney Miller", which provided about \$4.1m of the \$16.3m revenues for the quarter. This year's first quarter revenues were \$17.1m.

The company said that higher interest costs, mostly due to increased borrowings to fund share repurchases in February, had cut the latest quarterly profits.

The feature film division had excellent results, mostly due to the film "Stripes" and by the recognition of revenues from the licensing of "Close Encounters of the Third Kind—Special Edition" to ABC-TV.

D. Gottlieb, the amusement game subsidiary, continued to suffer from competition from video games.

However, Gottlieb has shown signs of improvement since its recent introduction of new pin-ball game machines.

The company said it looks forward to the U.S. release in December of the films "Neighbors", starring John Belushi and Dan Aykroyd, and "Absence of Malice", with Paul Newman and Sally Field.

Genentech to test five products

BY LOUISE KEHOE IN SAN FRANCISCO

GENENTECH, the California biotechnology company that is developing recombinant DNA methods of producing hormone-type substances, has been granted approval by the U.S. National Institute of Health to scale up production of five of its latest products.

This will allow the company to begin preliminary testing of the product in appropriate animal or clinical trials. The substances approved include two

types of interferon—the drug that is currently undergoing clinical trials as a treatment for cancer.

Also approved were a porcine growth hormone to increase growth in pigs, a vaccine for foot and mouth disease, and human calcitonin, a hormone which may prove useful in treating an inflammatory bone disease.

The company said its first products—insulin for treatment

of diabetes and a human growth hormone—are in advanced stages of clinical trials and are expected to be approved for general use by the Food and Drug Administration.

Genentech reported a small net profit for its last fiscal quarter of \$245,000, or 3 cents per share on revenues of \$6.1m obtained through research contracts. The company is not yet marketing any of its product.

NY Insurance Exchange growth

BY JOHN MOORE

THE NEW YORK Insurance Exchange, the U.S. answer to Lloyd's of London, could be accepting \$100m in insurance premiums by the end of this year, instead of the estimated \$50m-\$80m.

The latest projection was given by Mr. John Bogardus, chairman of Alexander and Alexander, the U.S. insurance broker, in London during an address to the Chartered Insurance Institute.

"This is still small in world terms," said Mr. Bogardus, "but enough to command attention especially in the degree it represents non-insurance related new capital."

Mr. Bogardus, the major U.S. insurance broker, reported continued erosion of its net profits. They fell 5.7 per cent in the third quarter to \$4.9m, or 52 cents a share, from \$4.97m, or 55 cents a share, earlier.

This brought the nine-month net earnings to \$14.98m, or

\$1.66 a share, 8 per cent down on last year's \$16.34m.

Mr. Charles O'Malley, chairman, said profits continued to be hit by insurance rate competition and the effect of inflation on operating expenses.

"Both direct and reinsurance new business remained strong throughout the nine months and the quarter."

Revenues rose 22 per cent in both the latest quarter and nine months to \$60m and \$183.6m respectively.

The company said that Wigham Poland, its London operation, contributed \$29m to revenues in the nine months and \$8m in the third quarter. It contributed to profits in the nine months but made a slight loss for the quarter.

Jefferson Pilot, the eighth largest stock life insurer in the U.S., reported a small increase in third quarter operating profits to \$24.7m, or \$1.14 a share, from \$22.5m, or \$1.03, a year

earlier. Nine months operating profits were \$74.2m against \$67.4m.

Kemper Corporation, a major Illinois-based insurer, reported operating profits of \$22.9m, or \$1.74 a share in the third quarter, up from \$19.2m, or \$1.51, a year earlier. This brought nine months operating profits to \$62.2m, against \$62.1m.

Revenues were \$310.8m against \$308.3m in the quarter, and \$1.4bn against \$1.02bn in the nine months.

Kemper said operating profits from property-casualty insurance improved in the third quarter but remained below their year earlier level for the nine months.

Reinsurance operating earnings for the nine months slipped to \$1.06 a share from \$1.08 while life insurance contributed \$1.26 against 90 cents. Total nine-months operating profits were \$4.75 a share against \$4.94

Honeywell to close plant

BY OUR NEW YORK STAFF

HONEYWELL, the large U.S. computer group, plans to close one of its manufacturing plants and lay off 400 workers.

Mr. James Pompa, general manager of Honeywell's small systems and terminals division, said that although the dollar value of shipments continued to meet unit orders were not meeting the company's expectations.

This was the result of what he called "prevailing unfavourable

economic conditions throughout the world."

Honeywell said yesterday it will close over the next five months its plant in Northboro, Massachusetts.

The decision to close the Northboro plant reflects the general problems of leading U.S. computer manufacturers, many of which have reported sharp falls in third quarter earnings performance due largely to foreign currency translation losses.

GE Credit sells \$500m bonds

By Our New York Staff

GENERAL ELECTRIC Credit Corporation, the finance subsidiary of the electrical equipment company, yesterday sold \$500m of 2-year bonds, apparently hurrying to take advantage of the recent drop in U.S. interest rates.

It was the largest corporate bond issue on the U.S. capital markets since Shell Oil sold \$500m of debt on June 9.

The issue was of the "deep discount" variety, which means it carried a low coupon of 3.5 per cent and was priced at \$7.25 per \$100 of face value. The bonds are rated Triple A.

As a result GE Credit will only realise about \$190m from the sale. But various technical features of deep discount bonds make them easier to sell than regular bonds in the present market.

General Motors repeats dividend

General Motors has declared a regular quarterly dividend of 60 cents a share, payable December 10 to stockholders registered on November 12. Reuter reports from Detroit. GM, which reported a loss of \$468m in the third quarter,

was widely believed to be considering a cut in the final quarter payment. The quarterly dividend brought the company's total payments for the year to \$2.40 a share, compared with \$2.95 in 1980.

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobond prices which will be published next on Monday November 16.

U.S. DOLLAR						Closing prices on November 1	
STRAIGHTS	Issued	Bid	Offer	Change on Monday	Week	Yield	
Amstar-Busch 16 1/2	100	98 1/2	99 1/2	+0.12	17.2	79 1/2	
Amstar-Busch 17 1/2	100	98 1/2	99 1/2	+0.12	17.2	79 1/2	
Br. Colum. Hyd. 16 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Br. Colum. Hyd. 17 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
CIBC 16 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
CIBC 17 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Concord O/S 15 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Concord O/S 16 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Cues 17 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Con Illinois 14 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
CFC Jan 14 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
PEC Jan 14 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 3 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 4 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 5 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 6 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 7 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 8 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 9 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 10 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 11 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 12 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 13 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 14 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 15 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 16 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 17 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 18 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 19 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 20 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 21 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 22 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 23 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 24 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 25 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 26 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 27 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 28 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 29 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 30 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 31 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 32 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 33 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 34 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 35 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 36 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 37 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 38 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 39 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 40 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 41 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 42 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 43 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 44 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 45 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 46 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 47 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 48 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 49 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 50 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 51 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 52 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 53 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 54 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 55 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 56 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 57 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 58 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 59 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 60 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 61 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 62 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 63 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 64 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 65 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 66 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 67 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 68 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 69 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 70 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 71 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 72 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 73 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 74 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 75 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 76 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 77 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 78 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 79 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 80 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 81 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 82 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 83 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 84 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 85 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 86 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 87 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 88 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 89 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 90 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 91 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 92 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 93 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 94 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 95 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 96 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 97 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 98 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 99 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	
Finland Rcp. of 100 1/2	100	98 1/2	99 1/2	+0.12	16.34	79 1/2	

PHB Weserhuetten to lift stake in Australian group

BY ROGER BOYES IN BONN

PHB WESERHUETTEN, the West German bulk handling group, has been given permission to acquire an equity interest of up to 45 per cent in Malco Industries, whose shares are quoted on the Sydney Stock Exchange. The Cologne-based company said yesterday that the Australian Government had given the go-ahead for the move, which will be carried out through its Australian subsidiary.

Malco Industries has plants in Sydney and Adelaide and a turnover of about A\$24m (US\$27.4m). The company's engineering division in Adelaide constructs machinery and plant for materials conveying and handling applications as well as

processing plant and ancillary equipment for forestry products. The manufacturing ranges of Malco and PHB Weserhuetten complement each other in a number of key areas. Malco, for example, should benefit from the opencast mining and stockyard technology introduced by PHB Weserhuetten, particularly in special areas such as mobile crushers, materials blending technology and port handling facilities.

The PHB Weserhuetten group initially acquired 9 per cent of Malco's share capital at the beginning of 1981. A further 10 per cent was taken over from FMC Corporation Chicago in the middle of the year. Thus, with about 19 per cent PHB

Weserhuetten is already practically the largest individual shareholder in Malco.

PHB Weserhuetten executives expect to be able to acquire a further package of between 20 per cent and 30 per cent. The German company regards Australia, one of the richest raw material countries, as a major potential investor in material haulage, handling, blending and processing installations. The interest in Malco complements its current Australian business involvement.

Associated companies of the PHB Weserhuetten group in Australia employ a workforce totalling 2,500 and have achieved an annual turnover of about A\$135m.

State aid for Mitel plants in France

By Terry Dodsworth in Paris

MITEL, the Canadian telephone equipment company, is planning to set up two manufacturing plants in France, despite widespread opposition to the move by the French telecommunications industry.

The proposed investment, announced by M Christian Pierret, the Socialist deputy for Saint Die in the Vosges region of eastern France, is worth about FF 150m (\$26.8m). It will be partly financed by state aid, including job-creation subsidies worth a total of FF 25m and credits of FF 40m.

The high unemployment levels in the Vosges, one of the regions hardest hit by the crisis in the textile industry, has clearly weighed heavily in the Government's decision to give the Canadian company the go-ahead for the investment. It is estimated that around 1,000 jobs could be created by the two-plant project—to make private telephone exchanges.

Opposition to the investment, however, has been put up by the French companies in this sector on the grounds that there may be no net creation of jobs from the scheme. Other companies will have to shut down if Mitel finds a place in the market, they argue.

In addition, the Mitel investment will not help the French industry in its declared strategy of building up its strength in the private telephone exchange business.

For some time, the main French exchange manufacturing companies—CIT-Alcatel, Thomson and CGCT (the ITT subsidiary)—have been aiming to develop their private exchange business as a substitute for the decline in public exchange sales.

This objection to Mitel's investment has been partly answered by a commitment to use the French operation for exports elsewhere in Europe. But up to 40 per cent of the company's output may still be sold in France, where it will use the distribution network of AOIP, a small co-operative telecommunications group which was partly broken up about a year ago.

On the Government side, it was emphasised that the link with AOIP, which has been in some trouble recently, was also an important factor in authorising the Mitel investment. At the same time, the authorities stress that the decision marks the determination of the Socialist Government to welcome foreign investment.

Adolph Saurer still in red

By John Wicks in Zurich

ADOLPH SAURER, the Swiss vehicle and machine manufacturer, expects a further net loss for the current year, but believes it will be less than the SwFr 3.76m (\$2.03m) recorded for 1980 because of a cost-cutting programme. Saurer's losses in 1979 were SwFr 7.46m.

The company, in which Union Bank of Switzerland holds a stake of 18.3 per cent, achieved a 1 per cent rise in turnover for the first half of 1981, together with an increase of 26 per cent in new order value. In the calendar year 1980, group sales totalled SwFr 617m (\$334m).

Alfa warns of painful measures

BY RUPERT CORNWELL IN ROME

PAINFUL measures are likely to be taken soon by Alfa Romeo, the state-owned Italian car manufacturer, in the face of slack demand, excessive stocks and the prospect of substantial losses again in 1981.

Sig Ettore Massaccesi, Alfa's president, yesterday denied reports here that the group, which is controlled by the IRI-Finmeccanica state holding company, had already decided to lay off 13,000 workers at its plants in Italy, around one-third of its total workforce.

However, Sig Massaccesi admitted that "bitter" measures will have to be taken to put the group back on to an even keel, in the short term and has warned of "structural problems" which will be discussed this week with union representatives. Alfa would make its plans known after the meeting.

Although the Italian car market grew by 2 per cent in the first nine months of 1981—making it the only major Euro-

pean market to show any expansion this year—the signs are that it is now starting to weaken. Between January and September Alfa sold 55,330 vehicles on the domestic market, but its share dropped from 7 per cent to 6.6 per cent during the period. Sig Corrado Innocenti, Alfa's managing director, last month warned that the group would lose between L70bn (\$39.5m) and L80bn (\$48m) this year.

The prospects for 1982, failing stern action, are equally poor. Fierce competition on the Italian market has held the increase in car prices below the level of inflation and Sig Massaccesi this week forecast a 10 per cent contraction in total domestic sales next year.

The unions are mostly alarmed by the possibility that Alfa's management will be tempted to employ the same tough methods that Fiat successfully used last autumn to improve its own internal performance. After a five-week strike, the Turin-based manufacturer secured agreement for 23,000 men to go on state subsidised lay-offs, and many of them will never work for the company again.

But the need for an improvement is growing. Work has already started on Alfa's controversial project with Nissan of Japan to produce jointly 60,000 cars a year at a new plant near Arellino. Moreover, Alfa will need a credible recovery plan if it is to get the best out of any agreements which emerge from its current talks with Fiat on means of cutting costs and eliminating unnecessary duplication, particularly in components.

AP-DJ reports from Bordeaux: Ford-France, a subsidiary of Ford Motor of the U.S., has announced plans to close its plants for 12 days in November and 13 days in December, because of the continued depressed market.

The plants manufacture automatic transmissions, 75 per cent of which are shipped to the U.S. By the end of this year, they will have been closed for a total of 131 days, compared with 130 days in 1980.

Recovery in Hoechst fibres unit

BY OUR FINANCIAL STAFF

HOECHST, the West German chemicals group, expects its worldwide chemical fibres business to break even in 1981 after a loss of around DM 30m (\$12.5m) in 1980, according to Herr Justus Mische, a director of the company's fibre sales division.

Herr Mische said in Frankfurt yesterday that Hoechst's worldwide turnover in the sector was expected to rise by around 30 per cent to about DM 3bn in 1981. But he added that this figure had been boosted by activities in several high inflation countries such as Brazil.

Within the total of the DM 3bn turnover in chemical

fibres, some DM 1.9bn will be accounted for by Western European operations, a rise of around 20 per cent.

Higher prices will account for about one-third of the increase in West European turnover and increased volume the remainder.

Herr Mische said 1981 should prove to be a better year than 1980 for the fibres industry as a whole, though depressed demand would not recover to 1973 and 1979 levels. Over-capacity in Western Europe amounted to 600,000 tonnes and was an "unsolved problem."

Herr Mische estimated that Western European demand for chemical fibres in 1981 would

Shot in arm for Austrian steel makers

By Paul Lendvai in Vienna

THE SUPERVISORY BOARD of Oelag, the holding company for the Austrian nationalised industries, last night agreed to raise Sch 2.7bn (\$174m) for Vöest-Alpine and VEW (Vereinigte Edelmetallwerke), with the Federal State guaranteeing repayment of the credits and taking over payment of interest and the principal. In all, the two steel companies will receive a shot in the arm to the tune of Sch 4bn.

Vöest-Alpine reported a loss for the first half of 1981 of Sch 1.7bn after being badly hit by setbacks in chemical engineering. VEW, the special steel concern, has reported an increase in its deficit from Sch 280m to Sch 750m for the 1981 first half. VEW has already received financial aid of Sch 1.4bn this year and a further tranche of Sch 600m will be transferred in the next few weeks.

The deficit of all Austrian nationalised industries reached Sch 2.1bn in the half against a surplus of Sch 1bn in the same period last year. Turnover rose by 14 per cent to Sch 76bn and exports by 7.8 per cent to Sch 35.4bn.

Oelag predicts that 1981 will be the most difficult year in the history of the nationalised sector. The labour force has dropped only by 2 per cent to 108,625 but regional governments and unions oppose redeployment of labour involving closure of uneconomic plants.

Support package sought for Statsföretag

BY WESTERLY CHRISTNER IN STOCKHOLM

THE SWEDISH Government has proposed to the Riksdag (Parliament) a package of measures aimed at correcting some of the financial ills of Statsföretag, the state holding company responsible for about 30 concerns.

Mr Nils Aasling, the Industry Minister, seeks approval for issuing Statsföretag SKr 1.5bn (\$271m) to restructure LKAB, the ailing state mining company which returned a loss of SKr 430m in the first eight months of this year compared with a SKr 145m deficit in the same period last year. The 1981 projected loss for

LKAB was given at about SKr 750m by Mr Aasling when the proposal was made to the Riksdag yesterday.

In addition, support amounting to SKr 600m was requested for LKAB to reduce heavy freight charges between 1982 and 1984, imposed by the Swedish state railway for transporting ore to Narvik in Norway. LKAB at present pays some SKr 700m a year to the Swedish and Norwegian railways.

The company's main problem has been the sharp downturn in West European steel output,

expected to continue low through the remainder of this year. State support for LKAB has risen to more than SKr 2bn. At the same time, the ministry proposed approval of a deal allowing the state to take over Stora Kopparbergs shares in Svenska Stålfabriken (SSAB), the troubled Swedish steel company, for a nominal sum.

Approval would pave the way for a deal to be sealed between the state, Statsföretag and the Granges engineering and mining company bought by Electrolux on a major capital injection to SSAB.

These Notes have not been registered under the Securities Act of 1933 of the United States of America and may not be offered or sold in the United States or to nationals or residents thereof.



Petroleos Mexicanos
(a Decentralised Public Agency of the United Mexican States)

U.S. \$200,000,000

Six-Year Syndicated Facility

for the issuance of

Short Term Notes

European Banking Company Limited

Banco Exterior de España

County Bank Limited
(National Westminster Bank Group)

Midland Bank Limited

Tokyo Finance (Asia) Ltd.

European American Bank & Trust Company

Creditanstalt-Bankverein

Agent Bank

European Banking Company Limited

October 1981

Midland Bank Limited

has consummated
a majority investment in

Crocker National Corporation

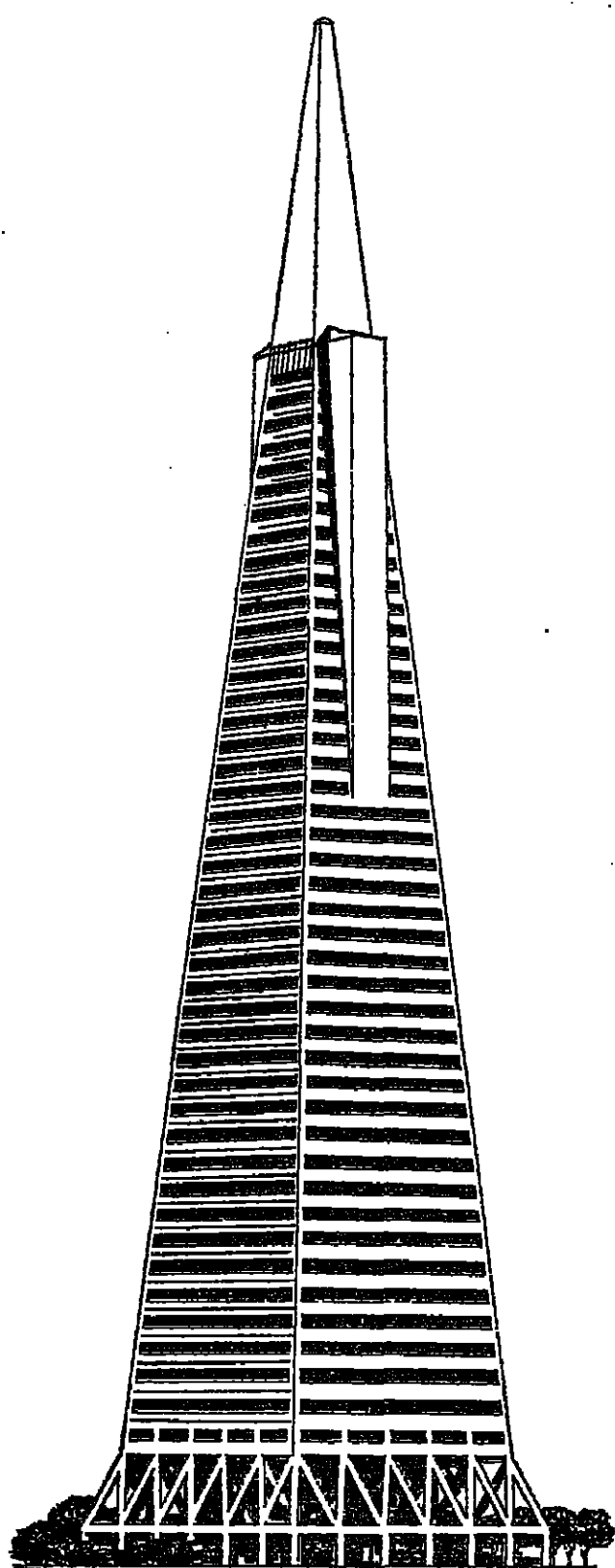
as part of an aggregate investment of
\$820,000,000
including \$495,000,000 of new equity capital.

The undersigned acted as financial advisors
to Midland Bank Limited in this transaction and as
Dealer Managers of its tender offer.

Lazard Frères & Co.

Salomon Brothers Inc

October 19, 1981



Guess whose dividend just went up for the 20th year in a row?

With the latest increase in the annual dividend rate on our common stock, our shareholders who have maintained their investments have enjoyed 20 consecutive years of dividend increases. Our new rate is more than double the rate in effect five years ago.

If you don't already know who we are (or even if you do, but would still like to see our latest annual and quarterly reports), write to James R. Harvey, 600 Montgomery Street, San Francisco, California 94111.

Malays are offered bigger stake in Dunlop Estates

BY WONG SULONG IN KUALA LUMPUR

GOODFIELD PLAZA, the investment group controlled by Mr. Ghafar Baba, the Malay politician and businessman, has offered to sell its 67 per cent stake in Pegi, the listed investment company, to Bumiputra (Malay) institutions.

The move, involving a holding last valued in the market at some 120m ringgit (U.S.\$33m), is aimed at meeting Malay discontent over the change in the ownership of Dunlop Estates, which owns 55,000 acres under rubber, palm oil and cocoa.

This change was set up by the agreement announced in late September for Multi-Purpose Holdings (MPPH), the investment arm of the Malaysian-

Chinese Association (which is the Chinese partner in the Malaysian Government) to purchase the 51 per cent stake in Dunlop Estates held by Dunlop Holdings of the UK for 252m ringgit (U.S.\$110m).

Mr. Ghafar, who owns more than 60 per cent of Goodfield Plaza, said that if Malay financial institutions took up the Pegi sale offer, the Malay interest in Dunlop Estates would reach 56 per cent.

Under the deal reached last September, the 51 per cent stake in Dunlop Estates is to be injected, together with Pegi's 17 per cent stake in Dunlop Holdings, into a new company, to be owned equally by MPPH and Pegi. Malay groups, and Dr. Mahathir

Mohamed, the Prime Minister, have criticised the deal.

Dr. Mahathir said the Dunlop Estate sale was made in such a way as to create friction within Malaysia's Malay and Chinese business community. His Party's youth division, said that Malays would end up owning only 40 per cent of Dunlop Estates, and wants the Malay stake to be increased to at least 51 per cent.

No price was mentioned in Mr. Ghafar's offer to sell Goodfield's stake in Pegi. A possibility remaining is for the Foreign Investment Committee, which has to approve the deal, to insist on the MPPH-Pegi joint venture taking in a Malay group as a third partner, thereby diluting the MPPH stake.

Sharp rise in midway profits for TISCO

By R. C. Murphy in Bombay

TATA Iron and Steel Company (TISCO), India's only private sector integrated steel group, has reported pre-tax profits of Rs 466m (\$51m) for the six months to September 30, a 150 per cent increase on the Rs 181.2m of last year's first half. The company, however, warned of a substantially higher interest burden in the second half on borrowings for capital expenditure on modernisation.

Production of saleable steel in the six months was 767,000 tonnes, against 706,000 tonnes and sales 678,000 tonnes against 620,000 tonnes. Mr. J. R. D. Tata, the chairman, says the increase in production came from the deferring of the relining of a blast furnace (usually undertaken in April and May) to October 1981. Total income was Rs 3,170m compared with Rs 2,230m.

Profit before depreciation and interest virtually doubled to Rs 673.1m from Rs 345.6m. The advance is attributed to the realisation of the full benefit from the lifting of 40-year-old price controls on bars and billets in February 1981. Steel pricing and distribution of steel are controlled by the Government, which revises prices periodically taking into account increases in production costs. Mr. Tata says Rs 149.3m has accrued to the company to offset cost increases for 1980-81.

The surge in half year profits has improved the prospects of TISCO maintaining its dividend at 15 per cent for 1981-1982 on capital expanded by a two-for-five scrip issue in July.

The company is implementing a Rs 2bn modernisation programme, the first phase of a modernisation and diversification plan.

Slight advance at Ajinomoto

By Our Financial Staff

AJINOMOTO, the Japanese manufacturer of the additive monosodium glutamate and food products, increased unconsolidated net earnings for the six months to September 30 by 23 per cent to ¥4,980m (\$21.72m) from ¥4,840m for the same period last year.

Sales rose by 8.2 per cent to ¥188,830m from ¥174,950m for the six months last year. Earnings per share fell to ¥13.71 on 362.8m issued shares from ¥15 on 322.7m issued shares.

Flat half-year for Cold Storage Holdings

By GEORGIE LEE IN SINGAPORE

COLD STORAGE HOLDINGS, a major food and beverage group in Singapore, appears to be heading for a flat year in 1981-1982. For the half-year to July 1981, the group reported a decline of 1.25 per cent in pre-tax profit to \$811.7m (US\$ 5.63m), despite a three-fold increase in turnover to \$6325.7m.

As a result of reduced taxation, group after-tax profit went up by 10.5 per cent to \$86.8m. The group has forecast that

profit for the full year is unlikely to be materially different from the previous year, when operating profits reached \$824.83m.

Profit margins on manufacturing activities in Singapore and Malaysia were adversely affected by competition, and results were also hit by higher financing costs and exchange rate movements. Cold Storage has declared an unchanged interim gross dividend of 4.5 cents a share.

Coal Board orders £6.1m motor fuel

Contracts with a total estimated value of £6.1m have been let by the National Coal Board for the supply of motor spirit and derv from November 1 to October 31 1982. The business was awarded to BP OIL; CONOCO; PHILLIPS PETROLEUM PRODUCTS; and SHELL UK OIL.

Southern Litho Supplies, Sittigonsure, has ordered an Alpha Micro computer system from ALPHA MICROSYSTEMS, worth around £24,500.

Three Scottish local authorities, which together are responsible for the municipal administration of a population of more than 51m people, have ordered ICL COM-PUTERS with a total value of £1.3m. The councils of Highland Region, Motherwell District and the City of Aberdeen have all placed orders for the mid-range

2955 system, announced last November by ICL. A major factor in the decision to order the 2955s was the availability of ICL's wide range of specialist software which will mean savings in both cost and development time for all three councils.

SIGMUND PULSOMETER PROJECTS, Theale, near Reading, a member of the SPP Group, is to supply and install pumps and associated plant for the Mallock Bath pumping station being constructed as part of the Mallock trunk sewer relief scheme. The contract has been placed by the Derwent division of the Severn Trent Water Authority and is valued at about £95,000.

Equity and Law has signed a contract with TANDEM COMPUTERS for the supply of a Non-

Stop II computer system to its High Wycombe head office. The initial £400,000 order, comprising a four processor development system for immediate delivery, is planned to be followed by another four processors for installation in mid-1982. The total value is some £1.3m.

Sealink UK has placed an order, valued at £800,000, for an ICL point-of-sale computerised stock control system. The order comprises 180 9512 POS terminals, 47 1500 series processors and full applications software. Each sealink ferry will have between 10 and 15 9512 terminals operating in the duty-free shops, cafeterias and bare on-line to 1500 series processors "below deck". Within 15 minutes of docking the POS system provides printed reports of each taken (in each operator by name, total sales details with stock-in-hand figures and a summary report of duty-free stock for custom officers). In operation the ICL system provides price look-up, calculates currency conversions allowing payment in a mixture of currencies, while providing immediate stock file update. Individual stock levels of complete reports to be issued during sailing.

A 25,000-tonne sugar silo said to be the largest of its type ever to be built in the UK is to be provided at British Sugar's Bury St. Edmunds, Suffolk, factory under a £1m design-and-construct contract awarded to JOHN LAING CONSTRUCTION.

The CHERRY TREE MACHINE COMPANY has been awarded a contract for the supply of a complete laundry installation, capable of handling over 4 tons of work per hour, to the West Lothian District General Hospital, Glasgow. The £750,000 contract consists of 14 washer extractors of standard and cross infection design; 13 drying tumblers; and a range of finishing and dry-cleaning equipment. Cherry Tree is a subsidiary of the Weston-Evans Group and a member of the Engineering Division of Johnson and Firth Brown.

The N. G. BAILEY ORGANISATION has recently secured orders for £2m including a hospital in Lincoln, a leisure centre in Scunthorpe, a supermarket in Nottinghamshire, and an office complex in Peterborough. In addition to electrical engineering and contracting, and consistent with a policy of adapting to satisfy client requirements, Bailey's has recently established a facility specialising in piped medical gas installation for hospitals.

UK property company, MEPC has placed an order worth more than £200,000 with TELEBUSINESS SYSTEMS, communications and control division, for the £85,000 computer-controlled telephone system. This is part of a new trend in the provision of telephone services to the speculative office property development market which has been pioneered by Philips.

Forth Tool and Valve Services, Glenrothes, Fife, is purchasing a second numerical control vertical turning lathe valued at £230,000 from machine tool manufacturer GIDDINGS AND LEWIS-FRASER, Arbroath.

MUI/Goodwood dispute settled

BY OUR KUALA LUMPUR CORRESPONDENT

THE DISPUTE between Malaysian United Industries (MUI), the Malaysian conglomerate and the Goodwood Park hotel group over the sale of two Singapore hotels has been settled out of court. Involves MUI acquiring the Ming Court hotel under the previously agreed terms and dropping the acquisition of the other, Hotel Malaya.

In simultaneous announcements to the Kuala Lumpur and Singapore Stock Exchanges, both MUI and Goodwood said that Glen Holdings, a Goodwood subsidiary, would proceed with the exchange of 9.3m Ming Court shares, representing 52.3 per cent of the equity, in

exchange for 3.8m MUI shares. The deal values MUI shares at \$815 (U.S.\$7.23) each and Ming Court shares at \$86 each. This transaction was completed yesterday.

MUI said that it would not proceed in acquiring Hotel Malaya and would drop its legal action against Glen Holdings. The dispute began last February when MUI agreed to take up Glen's majority stake in the two hotels through an exchange of shares. However, the Singapore Securities Council demanded that MUI must provide a cash alternative at \$821.5 for the hotel's minority shareholders.

When MUI went ahead with

the cash offer, Glen withdrew from the deal claiming MUI should also offer it the same. MUI also announced that it has settled another related dispute out of court. It said that it will buy up Arli Properties from Tan Sri Khoo Teck Puat, chairman of Goodwood, for 15m ringgit (\$6.5m). In the earlier deal, MUI was to get Arli in exchange for 1m MUI shares valued at 15 ringgit each.

Arli owns a choice property in Kuala Lumpur where MUI intends to build a 500-room international hotel. The current share market price of MUI is about 12 ringgit compared to a high of 24 ringgit during the share boom in early June.

Further growth for Malayan Banking

By Our Kuala Lumpur Correspondent

MALAYAN BANKING Berhad, Malaysia's largest bank, has reported a rise in net profits for the year ended June of 37 per cent to 60m ringgit (US\$26m).

Net profits are derived after tax, diminution of assets, and provision for contingencies and allocation to inner reserves. Total deposits of the group rose by only 9.5 per cent to 6.5bn ringgit (US\$30m), but loans and advances were up 20 per cent to 4.3bn ringgit.

A final dividend of 14 per cent is announced, making a total of 22 per cent for the year, the same as previously, but on a capital of 180m ringgit, doubled by scrip and rights issues early this year.

Premier increases interim earnings and dividend

By JIM JONES IN JOHANNESBURG

PREMIER GROUP, the diversified South African food group, in which Associated British Foods has a 51 per cent interest, maintained its strong growth record in the six months to September 30 1981 with trading profit up by 44.6 per cent to R53.5m (\$55.8m). In the same period of 1980 trading profit was R37.0m and reached R64.3m for the full year to March. First half turnover was R738.6m compared with R571.4m in the first half of last year and RE.20bn for the full year.

Mr. Tony Bloom, the chairman said the increase in profits came from the higher sales and improved production efficiencies resulting from the heavy capital expenditure programme of recent years. Although satisfied with the improvements

in most divisions, he points out that profits as a percentage of sales remain at a narrow 3.7 per cent. He also pointed out that interest payments rose to R10.4m from R7.1m in the half year due almost entirely to interest rate increases as group borrowings have been maintained at much the same level as at end September 1980.

Premier is steadily diversifying from its traditional low-margin food operations which are limited by price controls. An interim dividend of 28 cents has been declared from first half earnings of 85 cents a share. Last year the interim dividend was 22 cents and first half earnings 66 cents a share. The year to March 31 1981 resulted in earnings per share of 159 cents and a total dividend of 51 cents.

ICI man wins energy award

DR B. LINNHOFF, an engineering scientist from ICI Corporate Laboratory, yesterday received the Royal Society Easo Energy Award for 1981.

The award of a gold medal and a prize of £1,000, was presented by Royal Society president Sir Andrew Huxley, in recognition of Dr Linnhoff's original approach to the design of industrial heat exchange networks, leading to substantial energy savings.

Prize for bright engineers

A COMPETITION for the best presentation of an improvement in manufacturing effectiveness is being organised by the Institution of Mechanical Engineers and sponsored by Willis Faber, the insurance brokers. The prize is £10,000.

The competition is open to individuals or teams of up to four people. The intention is to highlight improvements achieved through new technology, good engineering, product specification and design.

21 want aid to form companies

TWENTY-ONE applications for help in forming new companies were received by the Surrey branch of the Institute of Directors during the first two months of the "Surrey 100 Scheme" which was launched at the end of August.

The scheme aims to establish 100 new businesses in Surrey during the next year.

Clabir Corporation (CLG)

Proudly Announces That Its Shares Are Now Traded On The New York Stock Exchange

Clabir Corporation is a holding company which transacts business through two majority owned subsidiaries, General Defense Corporation (ASE-GDF) and the Isaly Company, Incorporated (NASDAQ-ISLY). Clabir also invests in the securities of publicly traded companies and currently owns 9.95% of the outstanding common stock of U.S. Industries, Inc. (NYSE-USI). General Defense is the leading manufacturer of tank ordnance for the United States Army and is its principal development contractor for anti-tank projectiles. Isaly manufactures and distributes "Klondike" chocolate-coated ice cream bars and also operates "Sweet William" restaurants. Members of Clabir's Board of Directors comprise a majority of the Boards of both subsidiaries.

PERFORMANCE RECORD

	1981	1980	1979	1978	1977
Sales	\$107,488,000	\$96,622,000	\$83,052,000	\$78,152,000	\$56,318,000
Net Earnings	4,706,000	2,711,000	2,067,000	1,361,000	1,758,000
Earnings per share	.73	.44	.35	.24	.29
Cash dividends per share	.16	.10	.08	.07	.07
Stockholders' Equity	17,515,000	10,325,000	7,819,000	5,972,000	5,147,000
Return on Average Equity	34%	30%	30%	25%	51%

	Six Months Ended July 31, 1981
Sales	\$57,264,000
Net Earnings	5,258,000
Earnings per share	.75
Cash dividends per share	.20
Stockholders' Equity	22,893,000
Return on Average Equity	25%

* Clabir has also paid annual stock dividends of 5% in each of the last four fiscal years and paid a dividend of 15 shares of Isaly on each of 100 shares of Clabir in January of 1981. In addition, Clabir split its shares three-for-two in March of 1981. Clabir's current quarterly cash dividend rate is 12 cents per share. The most recent dividend was paid October 15, 1981.

Crocker National Corporation

has executed Stage I of its Investment Agreement with

Midland Bank Limited

wherein Midland Bank Limited has acquired a majority interest in Crocker National Corporation as part of a two stage investment of \$820,000,000, including \$495,000,000 of new equity capital.

The undersigned acted as financial advisor to Crocker National Corporation in this transaction.

DEAN WITTER REYNOLDS INC.

October 19, 1981

Crocker National Corporation

has executed Stage I of its Investment Agreement with

Midland Bank Limited

wherein Midland Bank Limited has acquired a majority interest in Crocker National Corporation as part of a two stage investment of \$820,000,000, including \$495,000,000 of new equity capital.

The undersigned acted as financial advisor to Crocker National Corporation in this transaction.

Lehman Brothers Kuhn Loeb

NEW YORK • ATLANTA • BOSTON • CHICAGO • DALLAS
HOUSTON • LOS ANGELES • SAN FRANCISCO • LONDON • TOKYO

October 19, 1981

FINANCIAL TIMES SURVEY

November 4 1981

THE ENGLISH
NEW TOWNS

Telford

Like most of Britain's new towns Telford has found its earlier promise denied by the impact of world recession on manufacturing and investment plans. It has not lost heart, however, and is seeking to maintain its development momentum by looking to attract industry in the high technology areas and putting out feelers among U.S. and other foreign investors.

CONTENTS

Introduction	II
Industry	II
Industrial property	III
Commercial property	III
Communications	IV
Housing	IV
Profile: Pelloby	IV

WELCOME TO TELFORD.
THE GROWING STATE.

In Telford, factories are going up fast enough to guarantee that there's always space available. You can move into a ready-made factory right away, or brief us to design and build something that suits your needs exactly. We also have industrial sites for you to build on, up to 50 acres.

The M54 is Telford's State Highway, a motorway running right through the middle. By 1983 it will be connected directly with the M6, bringing Telford on-line with Britain's entire motorway network.

This is Darby House, part of Telford's ambitious office-building programme. We've created a campus-style Business Park, handy for shops and parking, where we can house everything from a small professional suite or laboratory to a prestige head office.

Telford's Shopping Centre has grown to 650,000 sq. ft., making it one of the biggest covered shopping areas in the country. The stores inside include Debenhams, Mothercare, Sainsbury's and the Carrefour Hypermarket, while future plans will add cinemas and a terrace restaurant. And our smaller shopping areas are growing, too.

Birmingham, Britain's second largest city, is just 50 minutes away from Telford. And so is the Birmingham International Airport, with daily passenger and freight services to all major UK and European terminals as well as the USA.

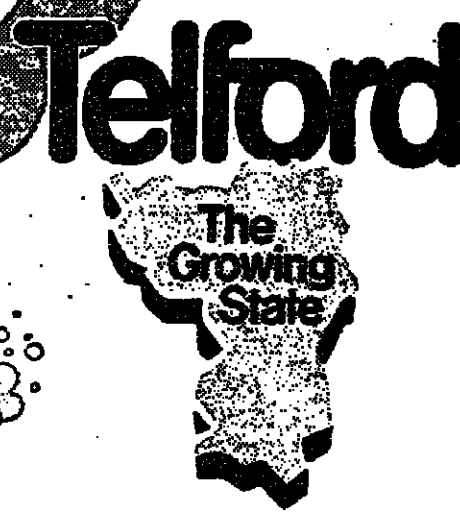
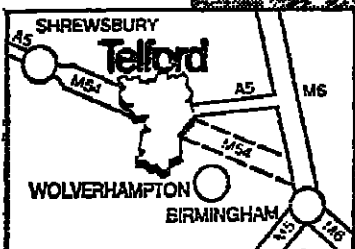
Housing areas are carefully selected to make the best use of the environment: overlooking a golf course, adjoining lakes or mature woodlands. Our homes include carefully-restored cottages and a new estate that has just won a gold medal for design. Whether you rent or buy, our prices are very appealing.

Ironbridge Gorge is not just dramatically beautiful, it's also the birthplace of the industrial revolution. The world's first iron bridge still stands here, and the area also produced the first iron railway lines and the first steam locomotive to run on them.

Telford plays as hard as it works. We have three excellent golf courses, including the £3m Great Hay project which includes a country club. There's a new 400 acre park and a professional football team. We even have our own dryski slope.

Get the "Welcome to Telford" information package by sending this coupon to the Telford Development Corporation, Priorslee Hall, Telford, Shropshire TF2 9NT, or telephone 0952 613131.

Name _____
Company _____
Address _____
Tel. No. _____
Type of business _____



TELFORD II

Uphill task to counter recession

BY LORNE BARLING

TELFORD NEW TOWN in Shropshire has suffered a severe setback in recent months as a result of major redundancies which have been largely responsible for the rise in unemployment in the area to around 20 per cent—but this should perhaps be regarded in the context of how much worse things could have been without some of the recent achievements.

In the circumstances the optimism which persists in Telford is encouraging, since the sudden loss of jobs has in a sense undone many years of hard work by the Development Corporation in attracting new companies to the town. Since 1967 altogether 17,000 jobs have been created.

There are two main causes of the high unemployment. For one, the recession has accelerated the decline of Telford's older industries and caused redundancies at some newer ones, notably those connected with the motor industry. The other serious problem is

historical and arises from the high proportion of people with young children who moved to Telford around 10 years ago. This has resulted today in a "bulge" in the number of young men and women seeking jobs.

Telford was designated as a new town in 1968 with an ultimate population target of 200,000. But this assumed a far greater exodus of industry from the West Midlands than has actually occurred, and the target has since been lowered to around 150,000 by the mid-1990s. With the population now 105,000, planners are aiming at 135,000 by 1989.

The new town includes the old market town of Wellington and the adjoining areas of Oakengates, Dawley (once designated as a new town), Madeley and Ironbridge, a reminder of the region's long industrial past. Only 18 months ago the last coalmine closed, with the loss of 600 jobs.

One of the most problematic constraints on the Development

Corporation has been the requirement, which applied until recently, that it should confine its activities to attracting industry only from the West Midlands. Aside from the problem of the contraction of many West Midlands industries, this meant that many of the manufacturing plants set up in Telford, such as GKN Sankey, were subsidiary or satellite activities of major concerns, vulnerable to economy cuts which have in fact taken place.

The decline of demand for commercial vehicles in the past 18 months has meant the loss of around 1,800 jobs at GKN Sankey, which manufactures wheels, chassis and pressings for this sector of the motor industry. The company recently announced, however, that it will expand its interests in defence equipment: a new company, GKN Sankey Defence Operations, is to be based in Telford.

Other encouraging news has been the Inland Revenue's choice of Telford for its first PAYE computer centre, which will create around 250 jobs in coming years, while a new general hospital will mean an additional 1,000 jobs.

As the TDC points out, however, one major redundancy decision at a large company takes a lot of offsetting with new arrivals; while about 4,000 new jobs were created in 1980, more than 4,500 were lost. But with the ability to seek new investment world-wide, it believes this trend will soon be reversed.

New efforts are now being made to promote Telford in the UK while approaches are being made to companies in Japan and the U.S. in an attempt to attract them to Telford when they are thinking of investing in Europe.

One of the major headaches

for Telford's promoters over the past few years has been the absence of motorway access to the town as a result of continual postponement of the M54 link to the Midlands motorway network. This road is now under construction, however, and completion is taken from the fact that the middle section was started first. "It would be difficult to postpone it again," one TDC official observed.

Although Telford is less central than some other towns competing for investment, this is not necessarily a disadvantage when high technology companies are often seeking an attractive environment as much as a good location. The M54, due to be completed in 1983, is likely to have a significant impact in the longer term.

Until the onset of recession Telford's development had gone very much according to plan: 35,000 newcomers had settled in the area, around 16,000 new houses had been built and more than 450 new factories put up to accommodate the good mix of new companies moving on to the industrial estates. At one time a factory was being let every one-and-a-half working days.

The combination of low investment by UK companies and competition from other towns means that Telford's best prospect for increased employment now is the growth of indigenous companies, many of which are medium-sized, successful and flexible. While many have trimmed their workforces, they will certainly increase them when demand improves.

But a major concern is the training of the large number of young unemployed, and the closure 18 months ago of the Manpower Services Commission's Job Centre in Telford

was a serious blow. It has been replaced, however, with a locally funded Opportunity Centre to provide apprenticeships and other training.

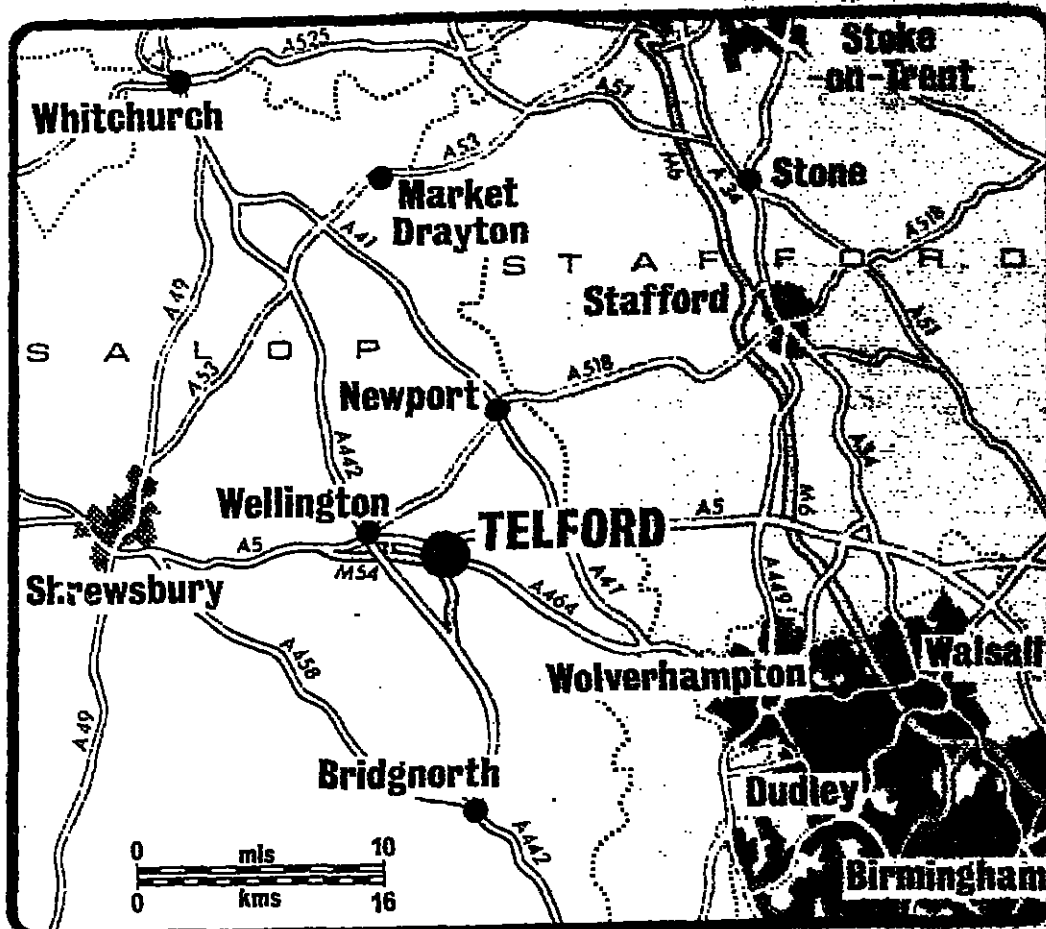
Wolverhampton Council, the main local authority, is providing £100,000 for the scheme, while the TDC and the Shropshire County Council are giving some financial support. Equipment has been provided by the MSC.

As in other areas, considerable aid—as it has been for the past five years—is being provided for the setting up of small businesses in an effort to strengthen the infrastructure of industry. A small industrial research and development section has been set up by the TDC, where business projects can be discussed and analysed to see if they are viable.

The aim of the development officers now is to double employment on Telford's main estates, reduce reliance upon the motor and metal related industries, and encourage existing companies to move into higher technology activities, even though this may not mean an initial rise in the number of jobs in the companies concerned.

"Future growth in Telford must be employment-led. We have had a very rough time from the older industries here, but we still see UK-owned companies as being more important in the long term than investment from abroad," says the TDC.

The area's labour pool has highly developed skills which can easily be adapted to new types of industry. This is seen as a major incentive for foreign companies, particularly those which require good industrial relations as a priority.



"Human relations are extremely important to Japanese companies, and we are actively looking for investment from there. We also see the U.S. as a potentially big investor here and have approached a selected number of companies."

The town's promoters are nevertheless aware that attracting foreign industry can be a long job, and that it may take up to five years to "land" a major investment. "It's a question of getting on the shopping list of potential investors. It is also a matter of selling England, the Midlands and then Telford," according to

Mr John McMahon, Telford's industrial director.

He estimates that 50 per cent of future job growth will come from the growth of existing companies in the area, with the rest split evenly between new UK investment and foreign arrivals.

Telford's industrial growth has been accompanied by heavy investment in roads, housing, landscape improvement and amenities, which have been mainly funded by Treasury advances totalling more than £275m at the end of last year, and by a further £200m invested by statutory authorities and private enterprise.

Like other new towns, Telford has seen a significant increase in the volume of private sector investments, particularly in industrial and commercial property projects—something which must be regarded as a step in the right direction towards ultimate self-sufficiency. It is also a vote of confidence in the town's future. In the long run the recession is likely to be seen as a temporary setback in Telford's otherwise steady growth, but one which some important lessons have been learned about the dangers of relying too heavily on particular sectors of industry.

Centred on steel, and on Telford, since 1764

Lilleshall has been a force in the industry of Shropshire for over 200 years; how fitting that our home town should now bear the name of that engineer extraordinary—Thomas Telford, who was only 7 years old when Lilleshall was formed.

Today, steel still remains at the heart of our business. Staunchly independent, we play an important role in the private sector and our long history in engineering continues and develops.

Born of private enterprise, we are also helping to foster new businesses by building and leasing small, starter manufacturing and warehouse units on our own freehold land.

We think Mr. Telford would have approved.

Lilleshall



Lilleshall Steel • Lilleshall Stockholders • Lilleshall Engineering • Shotclean & Peening • Full Force Compressors • Lilleshall Estates
The Lilleshall Company Limited, St. George's, Telford, Shropshire.
Telephone: Telford 613120, Telex: 35532.

Hopes rest on growth in high technology areas

INDUSTRIAL LIFE in Telford has been invigorated over the past decade by heavy investment in new factories and the necessary social infrastructure, creating thousands of new jobs in an area where the decline of coal mining and related activities would otherwise have taken a heavy toll.

The recession has given an indication of how bad things could have been without the new town status—although with 20 per cent unemployment Telford is still the worst-hit industrial centre in the Midlands. It is nevertheless significant that around five per cent of unemployment can be attributed to redundancies at one company, GKN Sankey.

Overall, the loss of jobs in Telford recently has mainly been through rationalisation of plants owned by larger companies, but this has been offset by the growth of a number of successful medium-sized concerns, some of which were started in the last decade and have grown fast.

Telford's largest industrial

employer is the Central Ordnance Depot at Donnington, where more than 3,000 work, followed by GKN Sankey with a workforce of around 2,300. Glyndwr Appliances is at nearby Ketley, producing Aga and Rayburn cookers, but the number employed there has fallen to around 1,000, less than half the total of a decade ago. Nevertheless, the increased use of solid fuels has improved demand recently and the company's product range has been increased.

Clifford Williams, the Telford clothing manufacturer owned by Baird Textile Holdings, employs around 600 and after a record year in 1980 has recently increased its workforce by 40 in response to a major new order for jeans.

Its managing director, Mr Jack Bennett, said: "Our policy has been to hold on to our work force throughout the recession. We have now reached a stage where our aggressive sales techniques are winning enough new business to require extra capacity."

Beres, the manufacturer of Ever Ready batteries, is also a major employer at Telford, with a workforce of 900 concerned with the output of traditional dry-cell batteries for calculators, radios and other applications. The work-force has remained stable for some time, although the plant has suffered from lower demand during the recession.

In the middle range of companies based at Telford there are around 10 which employ between 200 and 500, most of which are in the engineering and metal-processing sector, and they have so far survived the recession without major cutbacks.

These include A. B. Cranes, manufacturers of cranes and heavy steel fabrications; Brunton Telford, making carpet yarns; Fulton TI in tube manufacture for braking and refrigeration systems; National Standard making wire for tyres; Russels Rubber, also making motor components; and Lilleshall, the steel company.

Sperry Vickers Automation and Pneumatics, which employs just over 200, became part of the U.S. Sperry Corporation in 1972, and the Telford plant is concerned with the manufacture of power pneumatic valves, cylinders and ancillary products.

The company exports to 40 countries and its products have a wide range of applications.

Industry

LORNE BARLING

Company turnover is now around £28m and Telford is considered as the most likely location for future expansion.

In the high technology field, Telford has attracted a number of fast growing companies, most recently Unimation (Europe), a subsidiary of Unimation of the U.S., the largest manufacturer of robotic equipment and systems in the world.

Total staff at Unimation has increased from 20 in 1978 to around 70 now, most of them highly skilled, and a 4,000 sq ft extension to the Telford headquarters was recently completed. Since February this year all of the popular Puma robots sold in Europe have been built in Telford, with 90 per cent of the components supplied by UK manufacturers.

Production of these robots at Telford is now 12 a month and by this time next year output is expected to reach at least 20 a month, with the fastest growth in the food, ceramic and motor industries. The robot market is expected to increase by 35 per cent a year during the 1980s.

A small but significant U.S.-owned company in Telford is MacDermid GB which is concerned with the research, development and manufacture of specialised chemical processes used by the metal finishing, plating-on-plastics and printed circuit board industries. The company, whose work-force has increased from seven to 38 in the past few years, is now the market leader in its field and has a market share above 50 per cent in many cases of printed circuit board manufacture.

Telford is now MacDermid's main manufacturing centre for Europe and exports go to 12 different countries. The com-

pany is embarking on a sales campaign in Eastern Europe and its prospects for further growth are regarded as extremely good.

A third American-owned company in the area is IIC, which manufactures frames for photographs. It moved to a 40,000 sq ft factory in Telford last year and is now completing its move to a new 100,000 sq ft facility nearby. IIC currently markets its products in the UK and the rest of Europe through outlets such as department stores and photographic retailers.

Despite delays over the completion of the M54 motorway link Telford's accessibility has been demonstrated by the Telford Bottling Company. Cinzano's bottling plant for Cinzano products which are shipped in bulk from Italy to Newhaven docks, where they are transferred to road tankers for their journey to Telford. The company is now spending around £2m on a major UK advertising campaign.

Reliance Electric (a subsidiary of Exxon of the U.S.) which manufactures variable speed drive equipment has grown rapidly since its arrival in Telford in 1974, and the company is building a new factory to provide more production and office space. It is also a supplier of programmable controls for continuous process plants such as used in paper-making, rubber and plastics.

All these companies are important to the future of Telford, since most have a strong commitment to the area

and are in growth sectors of industry, with the likelihood of steady expansion themselves. In the longer term some at least could become much larger, but development authorities are wary of undulating industrial progress.

Mr Bob Hammerton, chief executive of the Telford and Shropshire Chamber of Commerce, believes that one of the reasons why Telford has suffered so badly from the recession has been the higher dependence than other West Midlands areas on metal-based industries.

Overall, he blames policy makers rather than the major companies, which have shut down some of their operations in Telford, since that type of retrenchment was obviously necessary for them to survive. "If the Development Corporation had been able to recruit industrial investment world-wide ten years ago, things would have been very different," he said.

Small companies in Telford are also extremely important to the local economy, he points out, and most have weathered the storm well, particularly those with a strong position in a small market, but their ability to absorb major redundancies is limited.

Mr Hammerton believes that strong emphasis should now be placed on training young Telford people for work in high technology industry, particularly in computers and electronics, to meet the requirements of expanding companies and those that will come to Telford in the future.

A PART OF GREAT BRITAIN.

BLOCKLEYS BRICKS. They've been the choice for many of the most prestigious contracts in the country the very fabric of the greater parts of Britain and British building.

And not without reason. You don't build a reputation like Blockleys overnight. It takes almost a hundred years of constantly high quality.

And unstinting commitment to research, innovation and improvement.

Not surprisingly then, Blockleys introduced one of the first coal-fired tunnel kilns in the country and produced facing bricks of a

genuinely high quality. And now, with the most up-to-date automated plant in the U.K., Blockleys have taken another step ahead of the competition.

Blockleys have built their solid reputation on making solid high-density bricks.

But for the first time, with our new Clay Pavors, we've cut corners. And for a very good reason.

The chamfered edges of Blockleys Clay Pavors provide channels that ensure an even 'fill' and complete compaction of sand in joints. Available in 4 natural tones, they have numerous other advantages over conventional paving.

They represent a flexible paving system that absorbs stresses and strains that would

normally crack the conventional types of paving and are ideal for pedestrian and vehicular traffic areas, having excellent drainage and skid-resistant properties.

The 2:1 bonding ratio enables the pavors to be laid to form the interlocking bond of a herringbone pattern while still retaining their inherent flexibility.

True, our pavors may cost more than conventional paving. But their

advantages of superior appearance, low maintenance,

marking features, high strength and durability, long life, speed of laying and ease of replacement, all give, in the long run, pavors of high value rather than high cost.

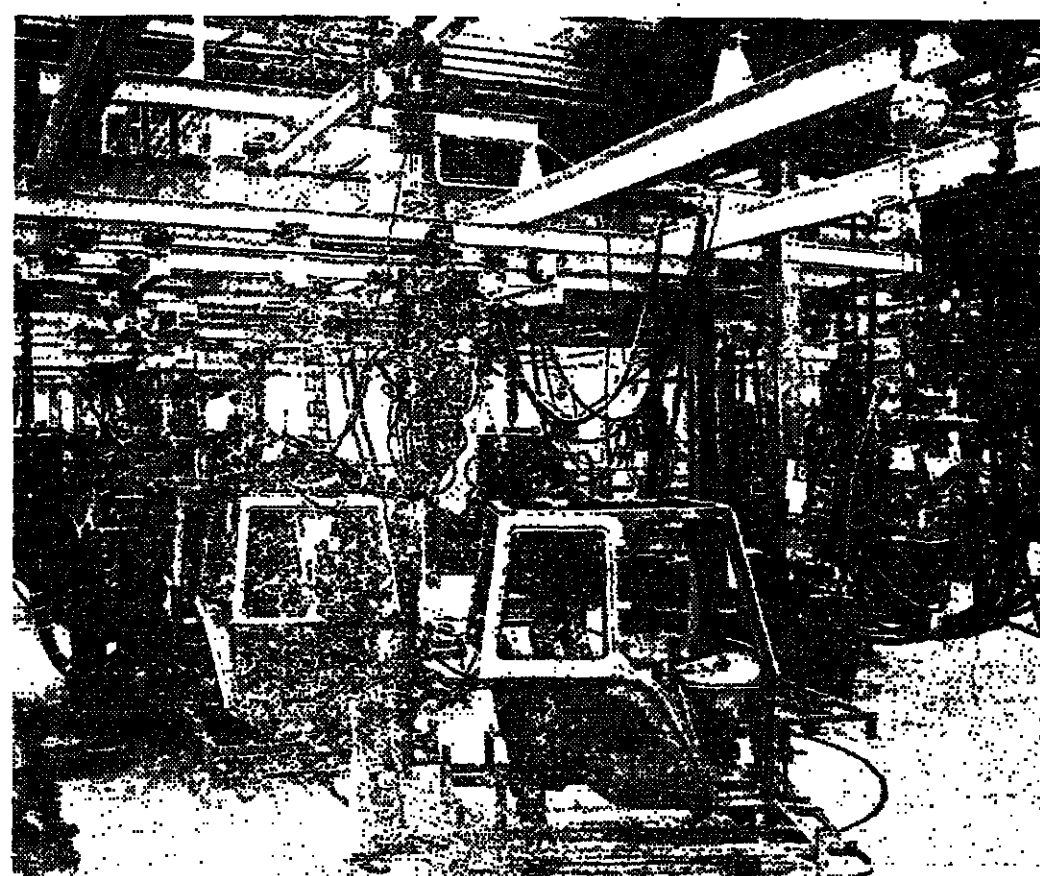
And considering the age of the Great British buildings Blockleys Bricks are part of that's a very long run indeed!

Blockleys are proud to be a part of Telford Town Centre. In all, 253,000 of our Ipswich mixture facing bricks and 13,000 ornamental specials went into its building.

It's well worth a look-to see bricks that are well worth the money!

Blockleys
building a better Britain
brick by brick

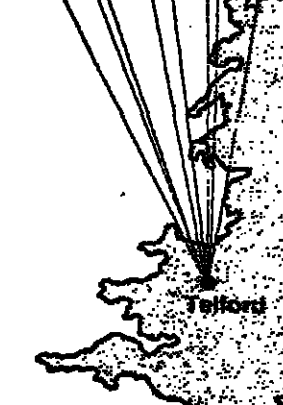
Blockleys Ltd., Hadley, Telford, Shropshire TF1 4RY.
Tel: 0952 516112, Telex: 35285.



The tractor cab assembly line at GKN Sankey, Telford

B+K

A new name in Telford...
An old name in Europe...
A great name in packaging!



- Polythene Valve Sacks
- Collation Shrink Film
- Pallet Covers
- Tubular Films

Made in England
by European Leaders
in Flexible Packaging
BESCHER-KUHN (UK) LTD.
Hortonwood 2
Telford
Shropshire TF1 4ES
Tel: (0522) 620648
Telex: 35532

SHERWOOD CEILINGS

entrusted by Sir Alfred McAlpine & Sons Ltd. with the supply and erection of Suspended Ceilings throughout the Malls and in retail premises.

SHERWOOD FIBREGLASS CO. LTD.
Wright Street, Netherfield, Nottingham
Tel: 0802 242936

Suspended Ceilings, Partitions, Toilet Cubicles

TELFORD III

Main demand shifts to premises in the smaller range

MORE THAN 5m sq ft of industrial floor-space has been built by Telford's Development Corporation (TDC), since it came into being. Last year its factory lettings hit record levels, but the onset of recession has inevitably slowed the rapid pace of development which Telford had earlier achieved.

Although recession had begun to take its toll in the latter half of 1980, a total of 80 factories were let during that year, a 14 per cent increase on 1979. Total floor-space involved was 468,000 sq ft, with an average of nine new jobs per letting, and of the 700 new jobs created many were by "workshop tenants" who took 44 of the 80 factories involved.

As in other towns, Telford is increasing the emphasis on suitable industrial premises for small firms, a policy endorsed by the chairman of the Development Corporation, Lord Northfield. "Naturally, small concerns do not create vast employment opportunities when they are set up initially, but one only has to look at their track record to realise they offer great potential," says the Corporation.

This trend is backed up by recent changes in demand, with increased numbers of companies looking for small premises of 2,000 sq ft or less, while there has been a fall in the requirement for medium-sized factories. The TDC said there was still a good market for large factories or development land for them.

More than 475 new factories have been built by the TDC so far, and three new industrial areas are now under development to meet future industrial growth. More than 2,000 acres of land have been reclaimed, and 1,000 mine shafts made safe.

The new estates are at Halesfield, where 60 sites have been developed on 273 acres, around two-thirds of the total space available; at Stafford Park, where sites have been developed

Industrial Property

LORNE BARLING

on about a third of the 345 acres; and at Hortonwood, where only 14 acres of 345 acres have been developed. Development land available on these sites ranges from half an acre up to 60 acres.

The larger sites are regarded as suitable for campus-type developments along American lines, perhaps with a mixture of office and high quality factory space suitable for electronics or other high technology companies.

The TDC has so far completed 81 "workshops" up to 2,000 sq ft and has a further 20 under construction, while it has built 354 speculative factories ranging in size between 1,800 sq ft and

81,000 sq ft. A further 38 units amounting to nearly 250,000 sq ft are under construction.

A high proportion of speculative factory space and development land in Telford is taken up by expanding local companies, many of which ultimately decide to go for a purpose-built unit, usually on TDC land.

One of the largest new factories recently completed in Telford was for IIC, the American picture frame company, which was previously in rented space on the Stafford Park estate. Work is also going ahead on a 30,000 sq ft factory for Reliance Electric which will move from three units, amounting to 21,000 sq ft, rented from the Corporation.

The new factory includes high quality offices and is located at Halesfield, the Corporation's largest estate. It is the product of the Corporation's own design-and-build department, working to Reliance's specifications, and is being constructed by Linfords (Midlands) at a cost of around £500,000. Completion is expected in June next year.

The Corporation points out that Reliance has been able to vacate its leased premises without penalty, a factor which is of importance to companies wishing to move upmarket, often at fairly short notice.

Bischof and Klein (UK), a West German-owned packaging producer, has recently become the first company to buy an industrial freehold from TDC,

acquiring a 3.75 acre site and a factory which will be 40,000 sq feet in size when all phases have been completed.

The Corporation aims to keep around six months' supply of speculative factory space readily available, giving companies a range of choice and of course being ready for any surge in demand. At present there are around 2,000 new jobs due to be created in the near future by expansion and incoming concerns.

With an eye to the U.S. electronics industry, TDC is now considering the speculative construction of hybrid office/factory units of the kind which have become popular in North America. These would be up to about 5,000 sq feet and perhaps provide an additional incentive for U.S. companies to locate subsidiaries in Telford.

In line with Government directives, TDC has recently disposed of the Tweedale Industrial Estate, which was bought by Equity and Law Insurance; other institutions have been playing an increasing role in funding industrial developments.

Until 1979 the institutions had not been involved in Telford, but recently the Post Office Pension Fund and Wyndham Investments, the property arm of the Allied Breweries Pension Fund, forward-funded two major projects, each costing around £2m.

Although participation by funds obviously depends largely on prevailing conditions, Mr

Chris Mackrell, TDC's assistant commercial director, believes it right that Telford industrial property should be funded by the private sector as well as the Government, so that a balanced local economy is achieved.

He points out that a high proportion of leased factories are eventually sold to the companies occupying them, or to institutional funds, to avoid an ever-increasing build-up of holdings by the Corporation, which nevertheless dominates the industrial property scene.

One competitor, however, is Lilleshall Estates, a subsidiary of Lilleshall, a long-established steel stockholding, re-rolling and metal treatment company. The property subsidiary was started around five years ago with the refurbishment of some surplus company buildings, but has since grown considerably.

The company, which has useful land resources, has specialised in units of less than 2,000 sq ft, and has built five at St Georges and 10 at Priorslee,

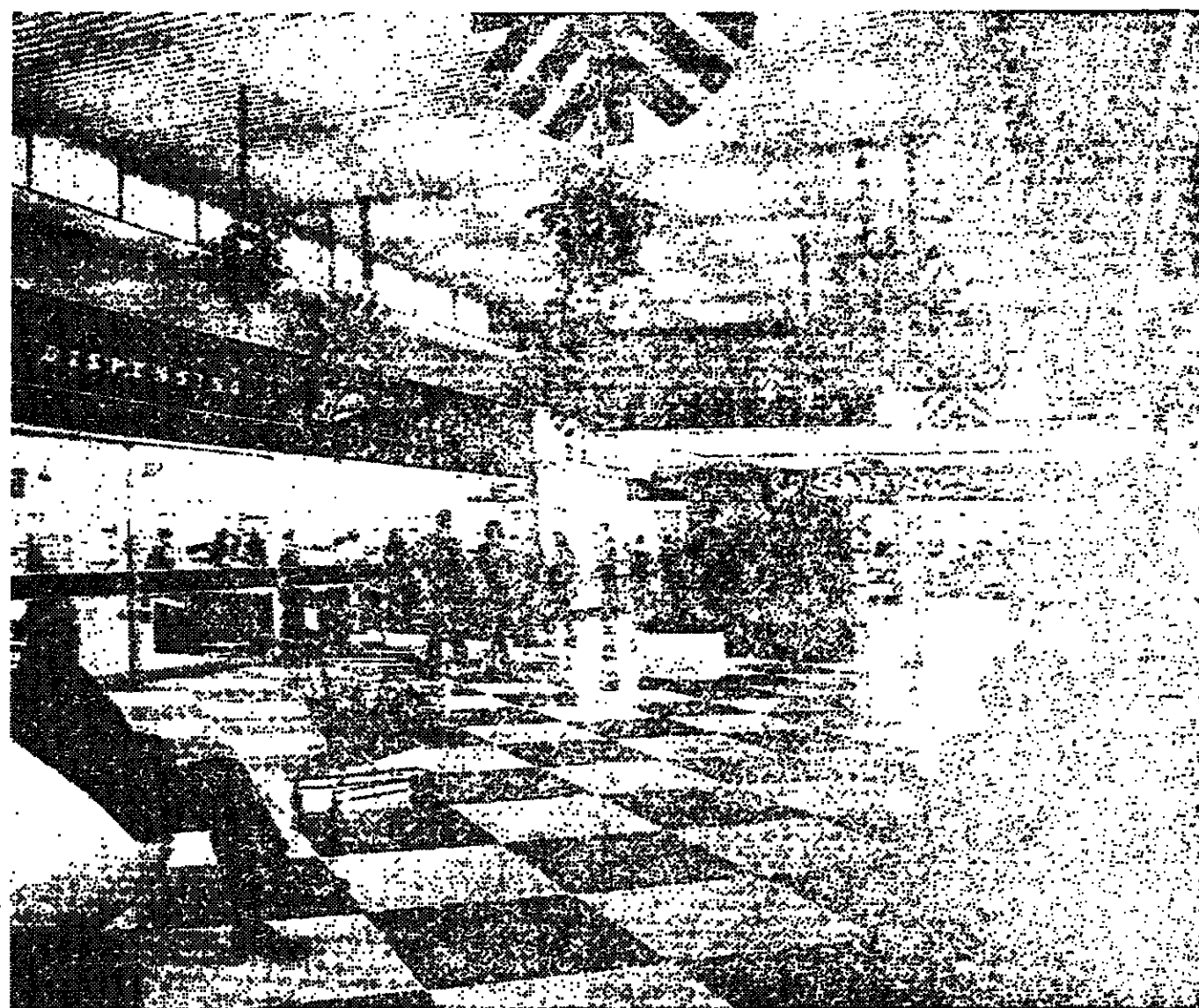
with successful results. It will build a further 11 units at Priorslee and two smaller ones at St Georges next year.

Mr David Cox, the company secretary, said that Lilleshall Estates had become, with the assistance of the parent company, a fully-fledged property development concern capable of handling aspects ranging from legal work to steel fabrication and construction.

He added that there had been no shortage of tenants for the small units it had built, and

that the company now had around 70, some in refurbished buildings. He claimed that in terms of speed and lack of formality it was able to provide premises more easily than the Corporation.

This kind of competition is welcomed by TDC, which believes that any kind of monopoly in Telford, such as its own in the industrial property market, should eventually give way to the free market conditions which any normal town experiences.



Household names like Boots and Sainsburys (seen here in familiar proximity) are among the big stores in the shopping centre

Shopping centre doubled in size

TELFORD'S NEW £30m second-phase of the central shopping area is expected to accelerate local spending, already running at a brisker pace than the national average. For the first time it will provide a real focal point and a range of facilities to compare with those in surrounding towns to which many people have been going for their family needs.

It provides 60 units to add to those built a number of years ago in the first phase. All but 15 per cent of them will be trading by the end of this month in time to catch the Christmas

trade, and all should be operating early in 1982.

With over 700,000 sq ft of environmentally controlled shopping space it more than doubles Phase 1 and brings to Telford a batch of top national traders like W. H. Smith's "Do It All" DIY centre, C and A's garment shop and others that people have previously had to go to Birmingham, Wolverhampton or Shrewsbury to visit. Phase 2 is aimed at stemming this "outside" expenditure and is not good news for competing shops within a 20- to 30-mile radius which up to now have

Commercial Property

PETER CARTWRIGHT

been the beneficiaries of Telford's lack of top class amenities. It is reckoned that even taking Phase 1 into account, money earned in Telford is spent more outside the area than in.

The enlarged centre may also cause some readjustment within Telford itself, at traditional shopping areas like Oakengates, Dawley, Wellington and Ironbridge, certainly in the early days when no doubt curiosity will play its part in helping to get the new stores off the ground in shopping terms.

But the new centre is some distance away from the customary local shopping areas - Wellington, for instance, is about three miles away - and the rising cost of travel will count in favour of nearby shops.

For the newcomers to the centre the saguaries are fairly good if the history of Phase 1 is repeated. A survey by the Development Corporation completed as recently as last March estimated that total turn-over before Phase 2 had come into operation was around £850,000 a week, or £44m annually. This is more than twice the estimated £22m turnover of 1977. Bearing in mind inflation and the increase in population, the real increase in spending over the four years is put at 17 per cent. This compares with an 11 per cent growth in retail expenditure nationally over the same period.

Looking separately at North Telford and South Telford, the survey found that people in the north - that is Wellington, Hadley and Oakengates - were spending more money on average, but those from the south, from Madeley, Ironbridge and Dawley, were making more use of the centre.

On the other hand, fewer were coming into the centre from outside the town. Phase 2 is expected to reverse this trend. If it does it will be welcome to the bigger units like W. H. Smith, which has 45,000 sq ft given over to everything from calculators and photographic materials to wall paper and garden implements, altogether a £2.5m investment.

The new centre has a well-populated catchment area. Some 150,000 people live within a 15-mile radius and 250,000 within a 25-mile radius. Telford's population is also continuing to grow, though admittedly at a slower rate than originally planned. The population now is around 120,000 and the target figure is 130,000 by the end of the decade and 150,000 in the 1990s.

The town centre is fairly easy to reach by road, and when the extended M54 is completed in 1983 will become easier still, with 4,500 existing surface parking spaces it should be able to cope with anticipated growth pattern - though it, as the Development Corporation hopes, it becomes a sub-regional centre, then some upward revision may be needed.

To these more severely practical considerations are being added other amenities. It is already possible to walk out of the shopping centre into 400 acres of handsome parkland, and leisure activities will occupy a more important place in future phases. "When Phase 2 really begins to get going we are confident

we shall be able to attract large-scale investment in leisure," it was said. "A number of schemes are currently under discussion with sporting and entertainment interests."

The kind of things being looked at are ice skating, discos, an open air theatre, swimming, the now almost obligatory saunas and outdoor sports. There are ambitious landscape schemes to put appropriate amenities in an attractive setting.

What is so far largely missing from the scene is a professional and business presence, although there are four banks and two building societies, with a fifth bank possibly to be included in one of the major shops on a franchise basis. Phase 2 will also incorporate smaller more specialist shops with 35,000 sq ft of offices over them at Darby House, some of which will be needed to look after the shopping complex. A standard shop unit will have a 25 ft frontage and 60-80 ft depth, for which the suggested figure in the best locations is around £20,000. Further office developments will add another 35,000 sq ft on two floors over shops.

The traditional professional centre of the area is Wellington, and there is no reason to suppose that it will not remain so, according to those working there. This is where solicitors, accountants, insurance companies and building societies, estate agents and printers have principal offices.

Brand-new town centres are not the ideal place for professional people, and indeed there is no provision for them yet. But there is bound to be some migration as the centre assumes greater importance and influence.

It is already exerting some pressure on shop rentals, particularly of older types, and some gaps have been left by the removal of national traders to the centre. On the other hand, if shops do become vacant they are fairly quickly taken up by those looking for better or bigger premises.

This kind of local, or even regional, turnover is likely to continue, since the bigger department and other stores generally shy away from investing in old towns, even those of such historic eminence as Ironbridge. On the other hand, as the new centre gets filled up and more spending is generated locally, second and third rank shops may well decide to try to cream off some of the business.

While Wellington may well retain its primacy in the professional field, when Phase 2 really gets into its stride it is bound to have a marked effect on the growth and activity of the centre. A strong beginning has been made in bringing new skills to Telford with the establishment of the Inland Revenue's national development centre for computerising PAYE. This is due to be opened next May and will employ some 350. It may also attract satellite regional PAYE offices. It joins the Thorn data processing headquarters dealing with the whole of Thorn Electrical Industries. Together they form a powerful nucleus for the growth of modern office techniques.

Further impetus will be given when a railway station is opened to the north of the centre just south of the M54. This is now in the planning stage and is designed to put alighting passengers within about 400 yds of the centre via a footbridge. An overall view of existing and future developments suggests that the new centre will add appreciably to its prosperity.

FINANCIAL TIMES SURVEY

SCOTLAND

DECEMBER 9 1981

The Financial Times proposes to publish a Survey on Scotland in its issue of December 9 1981. The provisional editorial synopsis and date are set out below.

INTRODUCTION This survey will examine comprehensively the indications of improvement in economic performance and highlight the growth as well as the weak points of industry and commerce. It will also take a thorough look at the Royal Bank debate and its implications for Scotland.

Editorial coverage will also include:

BANKING
THE REGIONS
PROMOTING SCOTLAND
THE NEW TOWNS
ECONOMIC PERFORMANCE
SMALL FIRMS
GROWTH AREAS
OIL
THE LABOUR MARKET
HOUSING
POLITICS
FISHING — A YEAR OF FRUSTRATION
FLYING IN SCOTLAND
PROFILE

Some of the faces of Scottish industry; the foreign investor, Scottish entrepreneur, planner and the jobless will be included.

Copy date: November 25 1981

For further information and advertising rates please contact:

Kenneth Swan
Financial Times

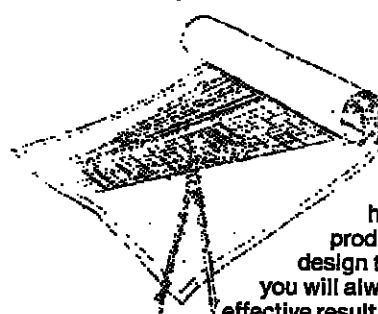
37 George Street, Edinburgh EH2 2HN
Tel: 031-226 4139 Telex: 72484

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

The contents, size and publication dates of surveys in the Financial Times are subject to change at the discretion of the Editor.

LINKS1

The leading all-British storage equipment manufacturer



Leading in Cost-Effective Design

Maximising the use of space and minimising handling is achieved by a combination of good products and a highly skilled and experienced design team. With Link 51 you will always obtain a cost effective result.

Leading in Capability

Link 51 resources include a steel rolling mill and four modern factories using the latest technology to produce a wide range of products sold throughout the world. Add the strength of professional support services which include a Technical Division, an Installation Division and Research and Development and you have all the capability you rightly would expect from a multi-million pound organisation.

Leading in Reliability

Link 51 has an enviable reputation based on its determination to maintain customers' trust in its premises, products and services. It pays to deal with the Leaders.

Leading the way in storage

LINKS1

Link 51 Limited, Haldane House, Halesfield 6, Telford, Salop TF7 4LN.
Telephone: 0952 588811 - Telex: 35404.

Member Company of Wagon Industrial Holdings Ltd.

TELFORD IV

Motorway link to bring relief

THE RECENT announcement by the Department of Transport that the last section of the M54 motorway link from Telford to the M6 is to go ahead will have come as a great relief to commerce and industry in the area. A series of delays has put back the completion date of the M54 by more than three years, and this has come at a difficult time for Telford's industrial promoters, who already face the problems of recession.

There is little doubt that the completion of the M54 in the autumn of 1983 will be a considerable incentive for new investment in Telford, since existing single-lane road links have been increasingly inadequate for the traffic load.

Contracts for four sections of the M54 were placed this year, the first being the Donnington section, now being built by R. M. Douglas at a cost of £8m. The second, the Shifnal contract, was awarded to A. Monk and will cost £11.75m, while the Codrall section is being built by Alfred McAlpine at a cost of £13m. The final contract is for the Featherstone section, awarded to Tarmac at a tender price of £13.4m.

Including land and compensation payments the 17.5-mile motorway will cost around £60m all told. It is one of the first motorways in Britain to be independently assessed for environmental treatment, and a high proportion of the road is in cuttings to reduce its impact on the surrounding countryside.

Commencing at the eastern end of the existing M54 Wellington by-pass at Priorley, the route of the new motorway runs east, crossing the A46 at Castle Farm a two-level junction will be provided to

connect the motorway with the A46, and with a proposed new road serving Stafford Park industrial estate and leading to the centre of Telford itself.

Continuing eastwards, the route passes north of Shifnal, crossing the A41 trunk road at a two-level junction south of Tong. After passing through the southern part of Big Wood at Chillingham and bridging the Shropshire Union and Worcestershire Canals, the route

Communications

LORNE BARLING

crosses the A49 trunk road at a two-level junction near Coven Heath.

A similar junction is proposed on the A460 principal road between Featherstone and Hilton Main Colliery. The motorway then joins the M6 at Essington, where there will be provision for traffic travelling to and from the South. Traffic to and from the North will use the A49 and A5 between the M6 and the new motorway, which will have dual two-lane carriageways, not three as was once proposed.

Mr Kenneth Clarke, Parliamentary Under Secretary of State for Transport, said recently when announcing the last contract: "The economic problems of Telford make it essential to provide proper links with the West Midlands and the national motorway network. Work will therefore proceed on the motorway as soon as possible."

The motorway was designed

by the consulting engineers Sir Owen Williams and Partners, who will supervise the work under the direction of the Department of Transport's Midlands road construction unit.

When the M54 has been completed travelling time to the M6, Birmingham and the West Midlands industrial conurbation will be reduced to less than 40 minutes, and it will relieve traffic problems currently encountered on the existing roads into and out of Telford along the A5 and the A41.

Travelling time to Birmingham airport, 45 miles away, and Manchester International Airport (60 miles) will also be reduced, while movement of goods will become considerably easier. There are also private landing facilities at nearby RAF Shawbury and RAF Cosworth.

Rail services to Telford are provided mainly through the station at nearby Wellington, and at New Hadley and Oakengates, which provide links with Wolverhampton and Birmingham, with some inter-city services direct to London-Euston. Discussions are now taking place, however, between British

Rail and the Development Corporation on the construction of a new station in central Telford. A possible site has already been identified, providing good road access, and the station is likely to go ahead with costs shared between British Rail and the Corporation, possibly with the inclusion of other amenities in the development.

The new station would provide an important local point for transport in the town centre, and be linked with complementary bus services, taking some of the load off roads. Nevertheless, the major network of new roads, which have been built around the town in conjunction with the development are likely to meet requirements for many years to come.

Another significant advantage of the completion of the M54 could be an increase in the number of warehousing developments in Telford which has previously seen little activity of this kind. Although warehousing has in the past been discouraged by many new towns since it was thought that it created too few jobs per square foot, increasing automation by industry has closed the gap considerably.

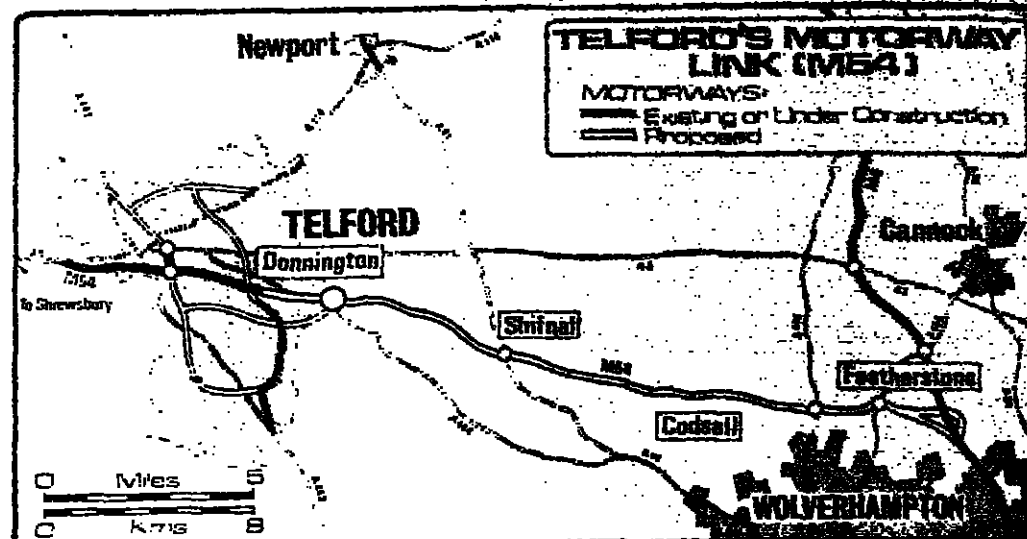
More sophisticated warehouse-type operations are therefore more welcome these days, particularly when they involve major transshipment operations which are comparatively labour-intensive.

There is little doubt that the new marketing initiative recently launched by Telford will benefit considerably from new developments in infrastructure in the past has been a potential discouragement to investment.

COMING SOON

The North-East New Towns—and the vital role they play in the economy of the region—will be featured in a Financial Times survey to be published early next year.

Next month, in a 16-page survey, Financial Times writers will be assessing prospects for Merseyside following the events of this summer and in the light of the major Government initiatives announced by Mr Michael Heseltine, Environment Secretary, after his recent extended visit to the area.



Private builders give hopeful lead

FOR A town with an unemployment rate of over 20 per cent that puts it at the top of the West Midlands unemployment register, even a hint of good news is welcome. So it is encouraging that in September four new housing estates were opened in Telford by private builders, who now have most of the responsibility for the development of the new town.

Two estates are being started by the Tarmac group, one by Whelan and the fourth by William Leach. The first two, together with Barratt and Wimpey, have been associated with Telford since the early days and are among those regarded as the "Top Six" national builders.

Along with more regionalised and local builders like Galliers, J. Thomas, Second City and Fairclough, the private sector has contributed more than 2,500 houses on Telford Development Corporation land, and probably another 1,000 have been built elsewhere in Telford—which incorporates established towns like Wellington, Oakengates and Ironbridge.

As in other new towns public housing has been provided in Telford firstly to enable incoming companies to move in at

least their key workers as well as plant and equipment. Since the mid-sixties 11,000 homes for renting—from one bedroom upwards—have been added to the housing stock.

At the peak of demand new homes were being built at the rate of 1,500 to 1,600 a year. In the current year to March next only 27 homes have been started. This is due mainly to the Government's policy of moving the main responsibility for house-building to the private sector and also reflects the severe impact of the recession on the town.

Housing

PETER CARTWRIGHT

This impact has been felt both directly and indirectly. In more prosperous days Telford offered an attractive and relatively cheap area from which to commute to Wolverhampton, some 17 miles away, or Walsall and nearer parts of the Black Country like Dudley and Sandwell. But all these places have been badly hit by the collapse of the vehicle and general engineering industries. Moreover, the high cost of motoring or rail travel, together with the general uncertainty about employment, has greatly diminished the demand for commuter homes.

Over the years a considerable number of those who came to Telford to live but work outside the area found local jobs. But some of the mainstays of Telford's employment have succumbed to the recession and the rate of incoming new industry has slowed appreciably.

That four new private estates should be started in these circumstances is taken as a hopeful sign of better things. The Corporation has so far provided land for 3,000 privately built homes, of which 2,500 or so have been completed or are in the course of construction. The Corporation also has land for another 8,000-9,000 houses for which the roads and drainage are already provided. This should allow further expansion well into the middle of this decade. Beyond that the land would require infrastructure work.

In the public housing sector rents are about roughly comparable with those of any other new town development since they are influenced by Department of Environment rules. In Telford a semi-detached three-bedroom house with garage costs about £30 a week including rates, rather better value than is to be found in other modern housing developments.

This year the Corporation will complete 250 houses. After that, since there are 1,100 homes vacant, it will reflect on its future programme. Obviously this will be guided by both the local scene and Government policy. But it hopes it will be able to proceed with the "special needs" homes for the retired, the elderly and the handicapped by building more bungalows and

low-rise flats or maisonettes. There are 200 enquirers for bungalows and ground floor flats and the list is growing. Among applicants are those who came to Telford in the original intake and are now seeking smaller more convenient homes.

The 1,100 vacant homes exist despite several batches of "open market" sales in the past 18 months to try and shift the backlog, especially on the outlying estates. These are not directed in accordance with criteria which, including discount, allow a market price not less than the house cost. This has enabled some sitting tenants to buy a three-bedroom semi for around £4,000 and a newcomer for perhaps £4,400. It may be added that both should expect to pay more.

So far 714 houses have been sold in this way and many more are in the pipeline. The Corporation expects to have sold some 2,000 by the end of next year, or nearly 20 per cent of the housing stock.

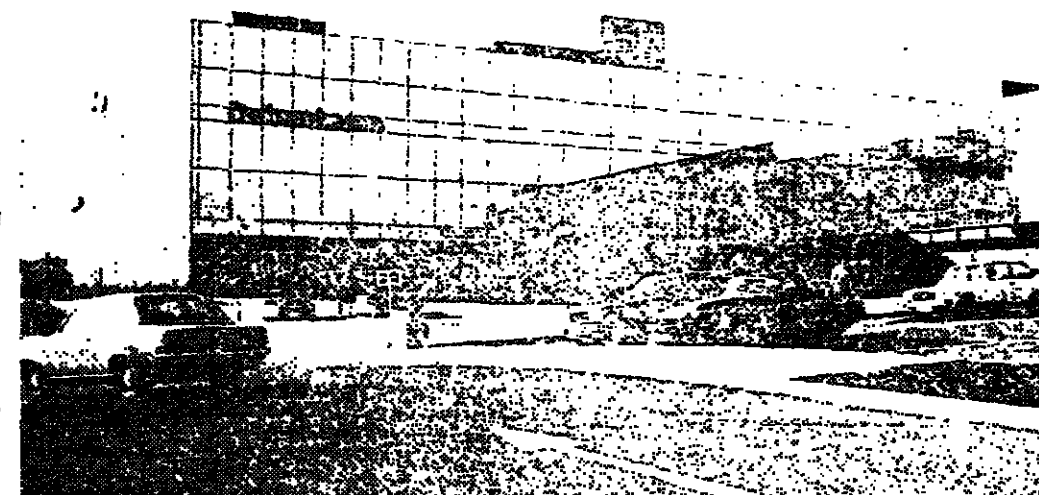
Development of amenities has kept in step. The most ambitious is the shopping centre, which has effectively doubled its area. This has attracted several leading national stores and should help increase the money spent in Telford. An extension of this phase will contain more shops but is primarily designed to expand the office area above the shops. A third phase, due to be completed in the mid-80s, will round off the shopping centre. For the convenience of shoppers a bus station has been built and a railway station is planned.

From the centre one can walk out into 400 acres of town parkland which it is intended to develop more intensively for leisure activities. There are great hopes of being able to attract the growing body of leisure developers to invest here and elsewhere in the town.

A number of activities are associated with comprehensive schooling, including the dual use of swimming baths, sports facilities and halls as community centres. The district council is opening new baths at Wellington shortly to replace the old.

The area boasts only one cinema, at Wellington, and there is no repertory theatre—although there are several flourishing amateur dramatics and one or two operatic societies. For those with outdoor tastes there is of course fishing in the Severn. There is also the historic Ironbridge Gorge museum, filled with industrial artefacts and reminders of the Darbys.

The Corporation has also taken a lead in encouraging budding golfers by constructing an 18-hole course to which has been added a clubhouse and country club with sporting amenities built by the JT Group of Bristol. Although not long opened, the Telford country club has got off to a good start and will hopefully be attracting conferences and kindred activities. It has a commanding position overlooking the gorge.



Debenhams superstore is among the major premises in Phase II of the shopping centre

PROFILE: PELLOBY

Crane maker lifts the gloom

WHEN IT came to finding a name for the company it was easier said than done. The problem was solved by Mr Ron Kettle spotting a "companies for sale" advertisement in the FT. "We wrote off and 18 names came back" the sales director recalls. "Pelloby was the only one we could pronounce."

That was in 1968. To-day Pelloby is well enough known in the crane field, especially for jibs, that the latter are occasionally referred to as "Pellobies".

Pelloby Engineering was one of the first companies—if not the first—to sign up for a factory with Telford Development Corporation, a 2,000 square foot premises it soon outgrew. All the same it was a bold step by the three men who had pooled their resources to take over from a failed crane maker in nearby Shifnal. The auguries were not at all propitious.

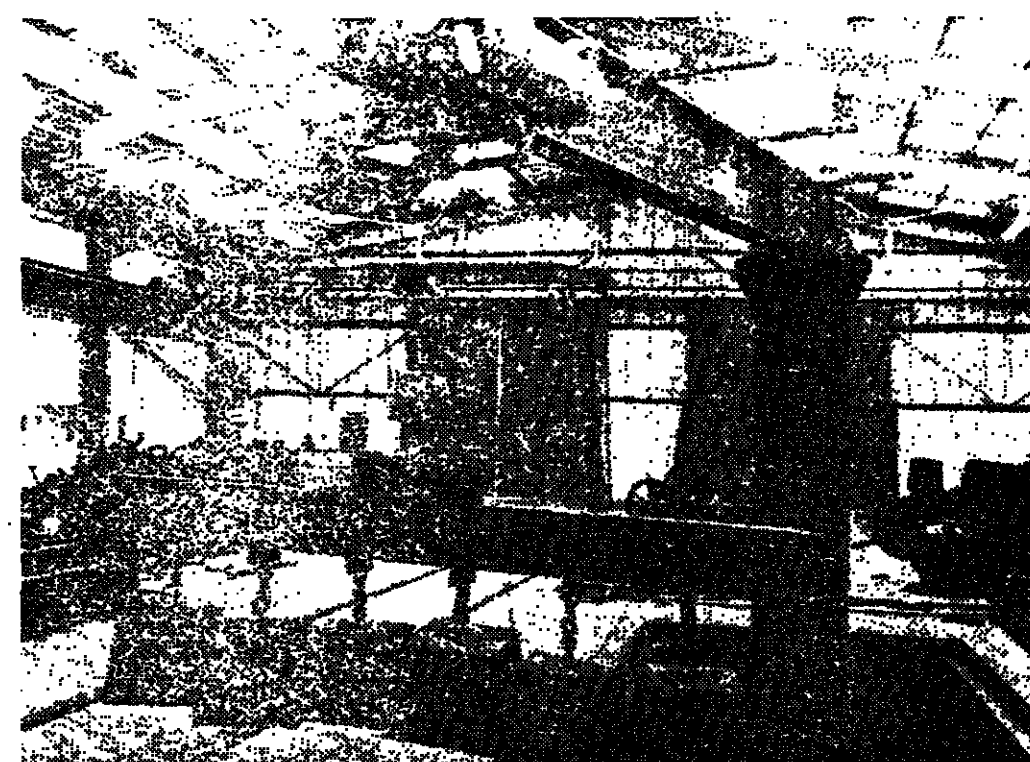
Ron Kettle had been a technical salesman of capital plant, and together with two others who also wanted to do their own thing, began by fulfilling spare orders of the failed Shifnal concern making jib and other cranes.

"We saw a chance to develop jib cranes and we did not bother about the heavier end, concentrating on the £100-£150 market," Mr Kettle says. "The three of us, working from a 3m x 3m (height and radius) jib crane, and by developing a jib post precisely to working requirements, the key to successful design, also produced a competitively priced model."

Within two months of starting Pelloby was employing half a dozen workers and at the end of the first year wanted new and bigger premises. In moving the company was helped by the flexibility in the leases the Development Corporation provides. The conditions include the facility to expand operations when the need arises; and conversely to shrink into smaller premises if need be.

So the company moved into a factory of 6,000 sq ft, and only two years later, such was the rate of expansion, found this was, to use the old phrase, "bursting at the seams". Pelloby moved into a second factory three times the size and heaved a sigh of relief in the thought that it would satisfy its needs for the next few years. It didn't.

The fact that the second factory was some four miles from the existing premises created problems of supervision and administration. Meanwhile the company extended its design flair to other products like light portal cranes and other lifting equipment to supplement the range of jib cranes, hoists and other gear round which the company had been built.



Pelloby crane under test load

Pelloby had carved out a sufficient niche for itself in the crane market to justify another collaborative effort with the Development Corporation into its current site at Halesfield industrial estate, where a 50,000-sq-ft factory is working flat out with overtime most evenings and Saturday mornings.

The walk-to-wall carpeting in the office and the big bright manufacturing facilities behind them are a long way from that first order from Birds Eye at Grimsby typed on an old typewriter by Mrs Kettle. Since then hundreds of jib cranes have been made for supermarkets, hospitals, for lifting people in and out of baths, and for all kinds of industries.

The number of "specials" the company has been asked to design has also been growing, like that for the Tacan aerial that controls the stacking of aircraft at Heathrow. If the gyroscopic heart of the machine becomes unserviceable, or needs maintenance, it obviously has to be replaced in the shortest possible time. Pelloby designed a knuckle-jointed jib that folded down on to the floor and slewed itself under the parabolic roof in such a way that none of the metallic parts could influence the gyro. That success led to one or two similar models.

Pelloby was also solving problems with portal and other types of cranes. A special portal crane was designed, for instance, to pull protective sheeting over delicate lorry loads of eggs or of tissue paper, where it was not possible to stand on the load itself to pull the sheeting over manually.

While the company has not unnaturally concentrated on making a name for itself in the home market, it was fairly quickly into the export market too. Ten years ago it started piggy-back fashion as a subcontractor to a major contractor or consortium, like Davy International. Last year Pelloby supplied nine installations on the Russo-Polish petro-chemical line with various portal and overhead cranes.

Because of the sub-zero temperatures these had to be shatter proof, and because of the risk of sparks causing a catastrophe, the electrically operated hoists also had to be flame-proof. This involved making key components in different metals, such as phosphor bronze for the sprockets.

Having savoured the export market the company decided it was strong and well known enough to sell abroad direct and five years ago began to do so. Pelloby currently is exporting to 20 different markets from the Far East to Brazil, from America to New Zealand.

Six years ago the company's turnover was £1m. For 1981-82 a turnover of £2m is projected and, Mr Kettle adds, "we are working well above budget."

Last October, he remembers, the company started to see a dip in demand and countered by concentrating more effort in selling. This helped to keep the 70 employees busy, and

three months ago an upturn in orders was noticed. "This is being taken as a hopeful sign, at least for Pelloby, that the worst of the recession is over."

"Industrial buyers have realised that while demand is so weak they have the whip hand and can command extremely competitive prices. Fortunately our designs and expertise enable us to meet and often beat the competition."

By way of confirmation Mr Kettle Pelloby had been successful in winning a contract for 49 jib cranes for which there were nine competitors.

No one can achieve expansion at the rate Pelloby has without a tight and energetic management. Nor could it have been achieved without the backing of a productive workforce. One of the secrets of the success is that demarcation is non-existent, and that everyone is prepared, in the time-honoured phrase, "to take his coat off."

It is unusual these days when people are peddling gloom to come across a company so unreservedly—and it seems deservedly—confident of the future. It is a success story in which the Development Corporation can also share.

Peter Cartwright

RELIANCE ELECTRIC

YOUR PARTNER IN PROFIT

a TELFORD based company
with INTERNATIONAL strength

complete industrial automation by design
manufacture and worldwide service of:—

DC variable speed drives (kits to complete systems)—MINITRON and MAXITRON

Drives specially designed for the machine tool industry—SPINDREL

Programmable logic controllers—AUTOMATE

Current source inverters 'the energy saver' suitable for use with most types of AC motors—INVERTRON

DC motors, the square frame high efficiency motor, computer designed specifically for rectified power—SUPER RPM

AC motors and generators low and high voltage to 4000 Kw both brushless and slip ring.

TOLEDO SCALE —
ELECTRONIC SCALE AND
WEIGHING EQUIPMENT
SYSTEMS FOR INDUSTRY

TOLEDO
SCALE
DIVISION OF RELIANCE ELECTRIC (UK) LTD



Reliance Electric (UK) Limited
Halesfield 5
TELFORD
Shropshire
Telephone : (0952) 580888
Telex : 35369

TELFORD HOTEL
GOLF & COUNTRY CLUB

A SUPERB NEW
£3M HOTEL
AND LEISURE COMPLEX
Based around the existing Great Hay Golf Course

58 bedrooms, restaurant/cocktail bar, club room, conference/function facilities for up to 250. 18-hole golf course, squash, indoor swimming pool, snooker.

24-hour conference package makes the most of company budgets and a weekend "bargain break" means value for all the family.

TELFORD HOTEL
GOLF & COUNTRY CLUB

Great Hay, Sutton Hill, Telford
Telephone: (0952) 585642

36 years in
power pneumatics.
And we're only just coming up for air.

After 36 years experience producing Lang and Lucier products, Sperry Vickers stands as a leader in power pneumatics and general purpose valves. But this is not the time to rest on our laurels.

Today the Company is confronted by technological advances, as dramatic in effect as the first Industrial Revolution. The speed of these advances



presents us with challenges quite as severe as those we met in our post-war pioneering days. We are meeting these challenges by developing new generation products applicable to machinery controlled by micro processors and computers. Circularity is a system activated by radio signals.

Sperry Vickers have made it. Sperry Vickers will make it.

SPERRY VICKERS
SPERRY VICKERS AUTOMATION & PNEUMATICS
Halesfield 8, Telford, Shropshire. Tel: 0952 586000
Sperry Vickers is a division of Sperry Limited.

Nov. 5	Nov. 2	Month ago	Year ago
1645.5	1646.9	1663.7	1756.2

(Base: September 18, 1931=100)

[illegible]

Issue price	Amount paid	Latest price	1981	Stock	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	604	603	602	601	600	599	598	597	596	595	594	593	592	591	5
-------------	-------------	--------------	------	-------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	---

